FILED December 3, 2018 INDIANA UTILITY REGULATORY COMMISSION

## STATE OF INDIANA

#### INDIANA UTILITY REGULATORY COMMISSION

**VERIFIED PETITION OF SOUTHERN INDIANA GAS** ) AND ELECTRIC COMPANY D/B/A VECTREN ) ENERGY DELIVERY OF INDIANA, INC. FOR (1) ) APPROVAL OF AN ADJUSTMENT TO ITS GAS SERVICE RATES THROUGH ITS CSIA RATE SCHEDULE, (2) AUTHORITY TO DEFER 20% OF THE APPROVED EXPENDITURES FOR RECOVERY IN ) PETITIONER'S NEXT GENERAL RATE CASE AND (3) ) APPROVAL OF PETITIONER'S UPDATED 7-YEAR PLAN, INCLUDING ACTUAL AND PROPOSED ESTIMATED CAPITAL EXPENDITURES AND CSIA **COSTS, ALL PURSUANT TO IND. CODE CHPT. 8-1-8.4** AND 8-1-39 AND THE COMMISSION'S ORDER IN ) **CAUSE NO. 44429** )

CAUSE NO. 44429 TDSIC-009

#### INDIANA OFFICE OF UTILITY CONSUMER COUNSELOR

#### **PUBLIC'S EXHIBIT NO. 2**

#### PUBLIC (REDACTED) TESTIMONY OF OUCC WITNESS BRIEN R. KRIEGER

#### **DECEMBER 3, 2018**

IURC PUBLIC'S REPORTER

Respectfully submitted,

Jeffsey M. Reed Attorney No. 11651-49 Deputy Consumer Counselor

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 1 of 23

## PUBLIC (REDACTED) TESTIMONY OF OUCC WITNESS BRIEN R. KRIEGER CAUSE NO. 44429 TDSIC-9 <u>SOUTHERN INDIANA GAS & ELECTRIC COMPANY</u> <u>D/B/A VECTREN ENERGY DELIVERY OF INDIANA, INC.</u> <u>("VECTREN SOUTH")</u>

## NOTE: INDICATES CONFIDENTIAL INFORMATION

## I. INTRODUCTION

1	Q:	Please state your name and business address.							
2	A:	My name is Brien R. Krieger, and my business address is 115 West Washington							
3		Street, Suite 1500 South, Indianapolis, Indiana 46204.							
4	Q:	By whom are you employed and in what capacity?							
5	A:	I am employed by the Indiana Office of Utility Consumer Counselor ("OUCC") as							
6		a Utility Analyst for the Natural Gas Division. My educational background,							
7		experience, and my preparations for this case are detailed in Appendix BRK-1							
8		attached to this testimony.							
9	Q:	What is the purpose of your testimony?							
10	A:	My testimony discusses reasons for cost variances in estimated budgets and actual							
11		dollars spent for Vectren South's Compliance Plan and TDSIC Plan. I reviewed							
12		updates to the 7-Year Plan, including the level of project detail and project cost							
13		support when variances exceed a predetermined threshold. The OUCC continues							
14		to define threshold as "substantial" if the present estimate is either \$100,000 or 20%							
15		above the most recently approved estimate.							
16		My analysis of Vectren South's TDSIC Plan updates looks to ensure there							
17		are no new projects included in its 7-Year TDSIC Plan in accordance with the							

1		Commission's Order in Cause No. 44429 TDSIC-3, as affirmed by the Court of
2		Appeals of Indiana in Opinion 93A02-1604-EX-943 issued on April 27, 2017.
3		Additionally, I reviewed the "multiple-unit" ("MU") projects previously removed
4		in Cause No. 44429 TDSIC-8.
5		In summary, Vectren South did not add any additional TDSIC projects and
6		supported the increased costs to Compliance and TDSIC projects with detail. I
7		validated that MU projects with program categories of: (1) Service Line
8		Replacements, (2) Anode or Casing test stations of System Improvement, and (3)
9		Gas Communications Equipment remain excluded as Vectren South did in Cause
10		No. 44429 TDSIC-8. My testimony recommends the Commission approve
11		Vectren South's updated 7-Year Plan in this filing for its Compliance projects and
12		TDSIC-9 projects.
13 14	Q:	Please describe your understanding of differences between Compliance Projects and TDSIC Projects.
15	A:	The Pipeline and Hazardous Materials Safety Administration ("PHMSA")
16		establishes standards and policies to improve the safety and integrity of the natural
17		gas system to prevent incidents. Natural gas utilities are required by PHMSA to
18		improve the integrity of natural gas systems. One PHMSA requirement for natural
19		gas utilities is to retrofit the pipeline mains for in-line-inspection ("ILI"). For ILI,
20		an inspection tool is required to fit the interior circumference of the pipe to perform
21		critical inspections, and thus the utility must replace service stubs, fittings, elbows,
22		and other components to make ready for continuous passage of the inspection
23		device.

1		Vectren South's 7-Year Plan provides a plan to comply with the PHMSA
2		requirements - Compliance, and a separate plan for TDSIC according to Indiana
3		Code § 8-1-39-9. The TDSIC portion of the Plan has four major categories: Public
4		Improvement, System Improvement, Rural Extensions, and Targeted Economic
5		Development ("TED"). Rural Extensions and TED projects are allowed to be
6		added to the TDSIC Plan because these projects provide natural gas service to
7		unserved areas and have positive economic benefit. Vectren South's Compliance
8		plan is segmented into transmission modernization, distribution modernization,
9		bare steel and cast iron ("BSCI") projects, and storage modernization.
10		The Compliance Plan is different from Indiana's TDSIC statute in that
11		Compliance projects may be extended from original scope, can include multiple-
12		unit projects, and can add new projects as the utility sees fit to comply with PHMSA
13		regulations. Both the Compliance Plan and the TDSIC Plan require Petitioner to
14		provide a "best estimate" and receive Commission approval.
15 16 17	Q:	Within the context of your understanding of the term "best estimate," please describe your approach in analyzing Vectren South's project cost estimate support and its justification for project cost increases.
18	A:	For my analysis of project cost increases, I relied on the Indiana Code and
19		Commission Orders for what can be considered a "best estimate" of original costs
20		for the original project definition. Furthermore, Indiana Code § 8-1-39-9(f)
21		provides that "[a]ctual capital expenditures and TDSIC costs that exceed the
22		approved capital expenditures and TDSIC costs require specific justification by the
23		public utility and specific approval by the commission before being authorized for
24		recovery in customer rates."

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 4 of 23

1	The Commission's Order in Cause No. 44403 TDSIC-4, page 27, explains
2	that "in a Section 9 proceeding, a utility must update its approved plan and
3	explain any changes in the best estimate of costs, necessity, or incremental
4	benefits." The Order goes on to state: "[a] TDSIC best estimate should reflect, at a
5	minimum, costs a utility reasonably could or should have foreseen at the time the
6	estimate was created." Id. at page 28.
7	With regard to showing satisfactory reason for increased cost estimates, the
8	Commission has stated:
9 10 11 12 13 14 15 16 17	[B]ecause our approval of the plan as reasonable was based on our determination of the best estimate of the cost of the eligible improvements, whether public convenience and necessity require the eligible improvements, and whether the estimated costs of the eligible improvements are justified by the incremental benefits, it seems reasonable that any update to the plan include changes to those factors we considered in approving the plan, i.e., changes in an eligible improvement's cost estimate, necessity, and associated benefits. <sup>1</sup>
18	The Commission also stated in Cause No. 44403 TDSIC-1: "[t]his does not mean
19	that the utility may simply detail the reasons why the increase occurred. Rather, the
20	utility must explain why the increase in best estimated costs (i.e., costs that were
21	considered to be highly reliable) is reasonable or warranted under the circumstances
22	presented." <sup>2</sup> Furthermore, the Commission stated in Cause No. 44403 TDSIC-4:
23 24 25 26 27 28	Whether the utility seeks to provide specific justification for approval of an increase in the best estimate at the time it seeks cost recovery or prior to incurring actual costs, the standard is the same. As we explained in the TDSIC-1 Order at 20, a utility may not simply detail the reasons for the increase in costs. Instead, it must explain why the increase in the best estimated cost, which was

<sup>&</sup>lt;sup>1</sup> Cause No. 44430 TDSIC-3, Order at page 5. <sup>2</sup> Cause No. 44403 TDSIC-1, Order at page 20.

1 2		considered to be better than all others in quality or value, is reasonable or warranted under the circumstances presented. <sup>3</sup>								
3		In addition to Vectren South's TDSIC projects, I also analyzed its								
4		Compliance projects to determine if adequate explanations had been provided to								
5		justify cost increases for these projects. Within this context, I reviewed each								
6		project, paying particular attention to projects with increased cost estimates, or if a								
7		project's actual costs exceeded Vectren South's previously approved best estimate.								
8 9	Q:	Have you reviewed Vectren South's Compliance plan and TDSIC plan on a project Work Order basis?								
10	A:	Yes, I reviewed Vectren South's entire Petition, testimony, workpapers, and the								
11		confidential portions of the filing, including confidential Attachments SAH-4								
12		through SAH-11 that include all project numbers, project categories, the planning								
13		year, the cost estimate variances, and the actual spend variances of the current								
14		period (1/1/18-6/30/18) and since project inception. Additionally, on October 24,								
15		2018, Mr. Ed Rutter and I met with Vectren's South's engineers to understand its								
16		project preparation, the variables that may increase costs, and to specifically discuss								
17		project variances that have increased in this current period by \$100,000 or 20%.								
18		Petitioner was responsive to our questions, provided some detail for projects of								
19		concern in its case-in-chief, and answered additional questions on an informal basis.								
20	Q:	What are some of the variables that cause best estimates to increase?								
21	A:	Petitioner provides a "best estimate" for TDSIC projects and Compliance projects								
22		during its initial TDSIC filing and provides a "best estimate" when a new project								

<sup>&</sup>lt;sup>3</sup> Cause No. 44403 TDSIC-4, Order at page 28.

is added to the Compliance portion. Changes to the best estimates can be within
 the Petitioner's control or not within the Petitioner's control.

3 Many times underground pipe corrosion conditions extend beyond the 4 original pipe segment, or undocumented construction is not found until the suspect 5 pipe is unburied at the project location. Unknown interference from other 6 underground utilities is not unusual, and is exacerbated when construction is not 7 updated in municipal or utility maps. Additionally, drainage or sewer pipes are 8 rerouted during the time of construction as municipalities repair roads affecting the 9 underground utilities in an unplanned scenario causing the need for "as-built" 10 drawings.

11 My analysis investigates variances to identify trends, and I focus on 12 Petitioner's cost support when there is a large variance between the original "best 13 estimate" and the engineering estimate performed at a time closer to the 14 construction phase. For Vectren South, an engineering estimate is carried out when 15 projects are placed in the work order que and after projects have been field 16 investigated.

The original 7-year Plan costs are not typically derived from an engineering estimate, but based on costs of similar projects. Vectren South does not perform the refined engineering estimate on most projects until 6 months to 1½ years (Petitioner's Exhibit No. 1, page 6, line 9) before the construction phase. Vectren South's refined estimates or engineering estimates are a typical process within the construction industry in order to finalize the schedule, the labor, the material detail, and to prepare the work order/bid package.

1 2	Q:	What are some of the variables or situations not in Petitioner's control that cause its best estimate to increase?								
3	A;	Vectren South has experienced contract labor shortages, unforeseen rock								
4		formations, fluctuating railroad crossing requirements, extended corrosion and								
5		changed municipal plans (Public Improvement) causing expanded scope or higher								
6		cost time and material contracts.								
7		The Public Improvement project category makes up almost 50% of all of								
8		Vectren South's TDSIC projects. These Public Improvement projects are at the								
9		direction of government agencies and restoration scope can expand to include								
10		additional traffic security, drainage, flowable fill, and strip paving.								
11		Another variable Vectren South discusses in its Estimate Variance								
12		Commentary is the "jack and bore" requirement to pass underneath railroads. This								
13		requirement changes from a least cost scenario of a horizontal boring installation								
14		of a single natural gas carrier pipe to a casing pipe with the natural gas carrier pipe								
15		pulled inside the casing pipe, thus adding labor and materials costs. Additionally,								
16		many railroad crossings need an exact depth location that is not known until the								
17		permitting process is finalized including site engineering review with railroad								
18		personnel.								
19 20	Q:	Does Vectren South utilize estimating or bidding practices to attempt to keep costs from rising?								
21	A:	Yes. Petitioner uses competitive bidding for projects estimated to cost more than								
22		\$500,000. After the project is designed, the best estimate may include an adder for								
23		a specifically difficult portion of the project. Additionally, Petitioner may find								

1	original projects are contiguous, or may have special features, such as regulators,
2	that can be bid with adjacent projects and best constructed as a unit.

3 4 Q: Do you have general recommendations concerning Petitioner's estimating or planning process?

5 My recommendations should be considered, but may be difficult to implement A: 6 because of manpower constraints or embedded system constraints. It is important 7 for Vectren South to continually improve communication with town and city 8 planners and designers to reiterate that changing plans, or having incomplete plans, 9 typically has negative impacts for the utility and increases the costs to ratepayers. 10 Deviation from plans for wider roads/roundabouts, different ADA accessibility, or 11 new sidewalks or bike paths can cause more expensive time and material contracts or changing restoration requirements for the utility. 12

Additionally, it may be beneficial for Petitioner to lower the estimated cost threshold for competitive bidding to some lower value, for example \$250,000, because a vast majority of projects are less than the existing \$500,000 threshold. It is important to remember that additional competitive bidding can potentially involve additional construction management costs to Vectren South but should have costs savings as new contractors are vetted with smaller repeatable projects.

19 20 Q: Please describe your analysis of the support provided by Vectren South for actual project costs and cost estimate updates in this Cause.

A: I reviewed the testimonial and evidentiary support provided by Vectren South. I
reviewed all projects and the data contained in Petitioner's confidential attachments
looking for new projects, removal of MU's, and variances that exceeded the
OUCC's threshold for project cost estimates and actual cost variances. Increases

#### Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 9 of 23

1	above these thresholds (\$100,000 or 20%) triggered my deeper review of "best
2	estimate." Petitioner included detailed commentary in its confidential attachments
3	describing variances (Petitioner's Exhibit No. 1, page 9, lines 13-14). I analyzed
4	Petitioner's testimonial commentary and asked Petitioner specific questions.
5	My testimony discusses projects that experienced substantial increases over
6	estimates approved in TDSIC-8, and my analysis focuses on whether Petitioner
7	should have reasonably foreseen substantial increases at the time the estimates were
8	last approved.

## II. <u>COMPLIANCE PLAN UPDATES</u>

#### 9 **Q**: What cost support information did Vectren South provide in regard to its 10 Compliance Plan projects in this filing? 11 A: Petitioner's witness Steven Hoover's testimony included CONFIDENTIAL 12 Attachments SAH-4, SAH-5, SAH-6, and SAH-11, which contain information for 13 the Transmission, Distribution, Bare Steel and Cast Iron, and Storage Compliance 14 projects, respectively. These attachments contain project description, project type, 15 prior planned year, current planned year, prior estimated cost, and current estimated 16 cost.

#### 17 **BEST ESTIMATES**

18Q:Have there been changes, variances or additions, between Vectren South's19most recently approved 2018 Compliance Plan project estimates (4/2/2018) for20plan year 2018 and the current 2018 Compliance Plan estimates.

21 A: Yes, but only "new" 2018 projects. There are no increased cost estimates for

22 existing 2018 Compliance projects; however, there are new Compliance projects

signified with "N/A" in the "Previous Planned Year (4/2/18)" column signifying a
 new project for 2018.

3 During my analysis of the Compliance Plan in Vectren South's case-in-4 chief, I identified two new prioritized to 2018 Transmission Modernization Projects 5 (Petitioner's Exhibit No. 1, Confidential Attachment SAH-4) and two "new" 6 Distribution Modernization Projects, one reprioritized and one new (Petitioner's 7 Exhibit No. 1, Confidential Attachment SAH-5). The new/reprioritized projects are 8 listed in Table 1 as determined by a "N/A" in the Previous Planned Year column 9 and with a variance of "N/A" over the previous capital estimate in Petitioner's case-10 in-chief. The Bare Steel Cast Iron (BSCI) has one new 2018 project, S-2446. 11 Storage Modernization had no new projects added. All new projects comply with 12 requirements as a federally mandated project.

13

 Table 1: Compliance Plan Projects- New in 2018 or Reprioritized into 2018

	Database Project Number	Category	Current Planned Year	Previous Capital Estimate (Confidential)	Current Capital Estimate (Confidential)	Variance (%)
Trans	Trans 4236 Valves/O Con		2018			
Trans	4171 Obsolete Equipment		2018			
Trans	ILI Retrofits		2018			
Dist 4279		Exposures	2018			
Dist	Dist 4280 Regulator Station		2018			
BSCI	BSCI S-2446 12" main corroded		2018			

14 15 16

**O**:

## Are there changes between Vectren South's most recently approved Compliance Plan estimates (4/2/2018) and the current 2019 and 2020 Compliance Plan projects for Transmission or Distribution Modernization?

17 A: Yes. There are budget estimate variances for existing 2019 and 2020 Transmission

and Distribution projects and additionally these years have new or reprioritized

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 11 of 23

projects into these years. The vast majority of next year's projects with increased estimates have occurred in the Distribution Modernization category with most variances being a function of railroad crossings and bridge crossings with the "jackand-bore" additional requirement as discussed earlier and the need to circumnavigate drainage culverts. The increased estimates are reasonable for Transmission or Distribution Modernization projects. These projects are listed in Table 2 below.

 Table 2: Distribution Modernization with Estimate Variance Due to Railroad

 Crossings

8

9

	Database Project Number	Current Previous Capital Planned Year Estimate (Confidentia		Current Capital Estimate (Confidential)			Variance (%)			
1	3689	2019								
2	3697	2019								
3	3699	2019								
4	3700	2019								
5	3709	2019								
6	4189	2019								

10 There are four other project variance estimates in the Distribution 11 Modernization category that exceed the OUCC threshold – see Table 3. All of the 12 increases are a function of completing detailed engineering estimates with site 13 review. I am satisfied the projects reflect additional costs that were not 14 characterized in the original estimate because detailed site visits were not 15 performed during original estimate. Also pipe inspections were not performed 16 along the entire length of suspect pipe until the entire length of pipe was exposed.

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 12 of 23

	Database Project Number	Current Planned Year	Previous Capital Estimate (Confidential)	Current Capital Estimate (Confidential)	Variance	Description
1	3694	2019				Additional Main required - corrosion found
2	3968	2019				Remove Main from bridge - reliability
3	528	2019				Site engineering estimate – remove main off bridge
4	790	2019				Site engineering estimate – welding & creek bore

#### Table 3: Distribution Modernization – Non-Railroad with Estimate Variance

There is only one Transmission Modernizations estimate variance of concern – Project ID 3464. Project IDs 3395, 4078, and 3467 were bundled with ID 3464 ILI Retrofits which now includes filters and a filter separator at the contiguous location of the Rockport/Midway/Chisney, Indiana improvement project. The updated estimate is less than the prior total of the four projects and the new estimate is reasonable.

8 Q: Please summarize your Bare Steel and Cast Iron Compliance findings
 9 concerning estimate variances.

A: The bare steel "best estimate" of the 2017 and 2018 planned projects have zero
variance between the previous estimate date of 4/2/18 and this updated estimate.
All of the 2017 bare steel projects are in service and under budget with some final
restoration remaining.

14 Only four of the 2019 individual projects have "best estimate" increases 15 greater than 20% based on field inspections where additional main footage is 16 required with services. The 2020 BSCI projects have zero increases from "best

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 13 of 23

estimate" and have zero dollars spent. There are four 2019 Bare Steel Cast Iron Project estimate variances that exceed the threshold, shown in Table 4. Petitioner explained all four as additional main and services required based on site inspection and engineering estimates. Petitioner has substantiated the increased estimates for Bare Steel and Cast Iron projects and I find this satisfactory.

6

Table 4: Bare Steel Cast Iron-Non-Railroad with Estimate Variances

	Database Project Number	Current Planned Year	Previous Capital Estimate (Confidential)	Current Capital Estimate (Confidential)	Variance
1	S-1199	2019			
2	S-1201	2019			
3	S-1982	2019			
4	S-2169	2019			

## 7 Q: Please list the new or reprioritized 2019 and 2020 Compliance Projects.

A: During my analysis of the Compliance Plan information provided in Vectren
South's case-in-chief, I identified 2019 and 2020 projects listed in Table 5 with a
variance of "N/A" over the previous capital estimate and represent new Compliance
Plan projects added since Vectren South's most recent approved Plan. There are no
new storage modernization projects. All new proejcts comply with requirements
as federally mandated projects.

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 14 of 23

	Database Project Number	Category	Current Planned Year	Previous Capital Estimate (Confidential)	Current Capital Estimate (Confidential)	Variance (%)
Trans	3392	Gas Quality/ Conditioning	2019			
Trans	3394	Gas Quality/ Conditioning	2019			
Trans	4299	Gas Quality/ Conditioning	2020			
Trans	4186	Gas Quality/ Conditioning	2020			
Trans	4288	Exposures	2020			
Trans	3108	Pressure Test	2020			
Dist	527	Bridge Crossing	2020			
Dist	1688	Non- Commercially Available Pipe Size	2020			
Dist	3616	Ineffectively Coated Steel	2020			
Dist	3766	Encroachments	2020			
Dist	4128	Obsolete Equipment	2020			
Dist	4180	Shallow Pipe	2020			
Dist	4203	Shallow Pipe	2020			
Dist	4226	Bridge Crossing	2020			
Dist	4227	Bridge Crossing	2020			
Dist	4235	Exposures	2020			
BSCI	S-1232	BSCI - risk	2020			
BSCI	S-1233	BSCI - risk	2020			

#### Table 5: Compliance Plan Projects- New or Reprioritized 2019/2020 Projects

2 3

# Q: Do you have any concerns with Petitioner's support for increased "best estimate" budgets for Compliance projects?

A: No. Petitioner has a sound process for refining project costs originally estimated
to an engineered "best estimate" for the upcoming construction season. My
understanding from Petitioner's cost support, and my discussion with Petitioner, is
that each individual railroad crossing is unique and not defined until the application

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 15 of 23

- 1 for a railroad crossing is approved by the railroad. Other adequately supported
- 2 increases are based on actual field investigations including current material and
- 3 labor prices along with restoration requirements.

#### 4 ACTUAL SPEND

- 5 Q: In your analysis of Vectren South's Compliance Plan Transmission 6 Modernization Projects, are there actual costs that have exceeded the budget 7 by \$100,000 or 20% in this current period (1/1/18-6/30/18) and have not been 8 addressed previously?
- 9 A: Yes. There is one project that has exceeded the 20% threshold Project ID 3396.
- 10 Petitioner explains the threshold variance is an accounting error and will be
- 11 corrected next period. I accept this as an acceptable explanation and will validate
- 12 this information in the next filing.
- 13

## Table 6: Transmission Modernization – Actual Cost Variance

	Database Project Number	Current Planned Year	Inception to Date Actual Spend (Confidential)	Previous Capital Estimate (Confidential)	Variance	Description
1	3396	2018				Accounting error from other Odorizer Project ID's – correction to follow in next filing

- 14Q:In your analysis of Vectren South's Compliance Plan Distribution15Modernization Projects, are there actual costs for prior year projects that have16exceeded the budget by \$100,000 or 20% in this current period (1/1/18-6/30/18)17and have not been addressed previously?
- 18 A: Yes. First, there is one on-going 2017 project that exceeds the OUCC update
- 19 threshold for the current period, Project ID 795, which had \$\_\_\_\_\_\_ spent in this
- 20 period causing it to exceed the 20% threshold, as shown in Table 7 below. The
- 21 majority of the 2017 projects are in service and some may have minor restoration

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 16 of 23

1	on-going. There are seven project IDs (1401 - SW inside meters, 1422 - sw
2	isolated services, 1446 - sw obsolete services, 2078 - scada, 2940 - scada, 4074 -
3	priority pipe , and $4084 - bridge$ crossings) that previously exceeded the OUCC
4	threshold and have zero or less than \$1,500 dollars spent in this current period.
5	These 2017 variances are reasonable. There was also one 2016 project (3720 -
6	obsolete equipment) that previously exceeded the OUCC threshold and has less
7	than \$1,500 spent in the current period. This additional cost in this period is
8	reasonable; however I recommend in the future projects be closed out two years
9	after the plan year and no additional costs added at that time.

 Table 7: Distribution Modernization (2017) – Actual Cost Variance

	Database Project Number	Current Planned Year	Inception to Date Actual Spend (Confidential)	Previous Capital Estimate (Confidential)	Variance	Description
1	795	2017				Obsolete material discovered (extruded tube)

11	The majority of 2018 projects do not exceed the OUCC's threshold for more
12	investigation. There are three projects (ID 498, ID 2117, and ID 2858) that exceed
13	the OUCC threshold, but the increases have been reasonably supported by
14	Petitioner. Project ID 498 moves inside meters to outside the premises. Moving
15	the meters includes some interior pipe restoration that was not fully understood and
16	completed until the actual construction phase causing some of the higher actual
17	costs. Project ID 2117 is over budget and in service with additional spot holes
18	and open trenching required to find other utilities. Project ID 2858 is over

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 17 of 23

- 1 budget because of required time and material rates due to the complexity of bores,
- 2 tie-ins, and forced sewer proximity.
- 3

## Table 8: Distribution Modernization (2018) – Actual Cost Variance

	Database Project Number	Current Planned Year	Inception to Date Actual Spend (Confidential)	Previous Capital Estimate (Confidential)	Variance	Description
1	498	2018				Additional restoration cost do to rerouting main from "best estimate".
2	2117	2018				Additional restoration required after complexity of spot holes and some open trench do to complexity of other utilities in ground.
3	2858	2018				New time and materials contract do to complexity.

4 The Compliance Plan – Distribution Modernization Projects information 5 provided in Vectren South's case-in-chief supports the three cost overruns

- 6 experienced to date. The 2019 and beyond projects have not had any actual
- 7 dollars charged against the planned project ID.
- 8Q:In your analysis of Vectren South's Compliance Plan Bare Steel and Cast9Iron Projects, are there actual costs for prior year projects that have exceeded10the budget by \$100,000 or 20% in this current period (1/1/18-6/30/18) and have11not been addressed previously?
- 12 A: There is one 2017 project (S-1194) and one 2016 project (S-1206) with actual costs
- 13 previously over budget. Both of these projects have zero actual costs recorded in
- 14 this period for recovery. Project S–2041 has an additional in actual costs

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 18 of 23

1		for this period and now is <b>second</b> over budget with the vast majority of over
2		budget spent in prior periods This additional cost in this period is reasonable;
3		however I recommend in the future projects be closed out two years after the plan
4		year and no additional costs added at that time.
5 6 7 8	Q:	In your analysis of Vectren South's Compliance Plan – Bare Steel Cast Iron Projects, are there actual costs that have exceeded the budget by $100,000$ or 20% in this current period $(1/1/18-6/30/18)$ and have not been addressed previously?
9	A:	Yes, there is one - ID S-1177, as shown in Table 9 below. Petitioner has not
10		updated the estimate which remains at \$ and did not provided any Actual
11		Cost Variance explanation in Petitioner's Exhibit No. 1, Confidential Attachment
12		SAH-6. This project is now \$ over budget and is not in service. I
13		recommend Petitioner be proactive and explain large variances such as this in the
14		future when they occur between 6-month updates and the project is not in service.
15		Upon informal request Petitioner provided the following explanation for this
16		project:
17 18 19 20	•	It was necessary to install a portion of 4" MP PE main in the street on Maple Street due to water and sewer main conflicts in road right of way / green space - these conflicts were not identified by pre-design locate efforts. Installation in the street required additional spot holes and street restoration.
21 22 23 24	•	Much of the 2" main had to be installed by open cut method rather than planned horizontal directional drilling due to inability to locate all sewers. This resulted in additional restoration costs. Sewer locating success is dependent upon cleanliness of mains and laterals.
25 26	•	An additional segment of 4" main on Flora Street was installed in order to retire a leaking gate valve found during construction.
27		Petitioner's explanation is satisfactory for increases incurred in this period.

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 19 of 23

## Table 9: Bare Steel Cast Iron-with Actual Spend Variance

	Database Project Number	Current Planned Year	Inception to Date Actual Spend (Confidential)	Previous Capital Estimate (Confidential)	Variance
1	S-1177	2018			

Approximately 40% of 2018 projects have actual spends of greater than 2 \$100,000 in this period (1/1/18 - 6/30/18) but remain under budget and with 3 Petitioner commentary "trending on target to estimate." The remaining 60% of 4 2018 projects have no dollars spent to date or minor dollars and thus the project is 5 6 just starting as Petitioner states in commentary – "scheduled to start the fall 2018." 7 The 2019 and 2020 BSCI projects have zero dollars spent with most projects 8 having decreased estimated costs because of substantial main footage removed 9 from the original estimate due to site condition inspections. 10 **O**: In your analysis of Vectren South's Compliance Plan - Storage Modernization Projects, are there actual costs that exceeded the budget by \$100,000 or 20%? 11 No. During my review of the Compliance Plan - Storage Modernization Projects 12 A: information provided in Vectren South's case-in-chief there are only five of twenty-13 14 five projects that have charges from project inception to date. No Storage 15 Modernization Projects met my threshold for a more in-depth review. 16 There are no variance estimate changes or actual spend variances in the 17 Storage Modernization projects category, and no new projects added. The majority 18 of these projects have not started and therefore have no charges against the project.

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 20 of 23

3 A: No.

## III. TDSIC PLAN UPDATES

4 **Q**: Please describe the Commission's 44429 TDSIC-3 Order in regard to Vectren 5 South's new or emergent projects. 6 A: In that Order the Commission concluded in regard to "AMR and Other New 7 Projects" that "[a]s neither the AMR Project nor the other new projects identified 8 by the OUCC were included in Petitioner's original Plan or in TDSIC-1, we decline 9 to designate them as eligible improvements in this Section 9 proceeding."<sup>4</sup> The Commission's Order in 44429 TDSIC-3 was affirmed by the Court of Appeals of 10 11 Indiana in Opinion 93A02-1604-EX-943 issued on April 27, 2017. How did the Supreme Court Opinion resolve the eligibility of multiple-unit-12 **Q**: projects for TDSIC cost recovery? 13 14 A: First, it is important to point out that Vectren South removed multiple-unit projects in its TDSIC-8 filing. The Supreme Court Opinion states: 15 We conclude the TDSIC Statute does not apply to project categories 16 17 or multiple-unit projects described using ascertainable criteria. The Statute requires the Commission to "designate" eligible projects in 18 a threshold seven-year plan under Section 10. The only 19 20 interpretation of "designate" that satisfies the dual statutory requirements of particularity and cost justification is one requiring 21 22 projects to be identified with specificity from the outset. In addition, Section 9 "update" petitions enable the utility to obtain rate 23 24 adjustments as it completes the approved projects and incurs the additional budgeted costs. The only projects consistent with Section 25 26 10's preapproval requirement are those the utility specified at the 27 beginning of the plan, and not "new" projects or those requiring the 28 passage of time to specify later. The Commission erred when it 29 authorized multiple-unit-project categories in a Section 10

<sup>&</sup>lt;sup>4</sup> Cause No. 44429 TDSIC-3, Order, pages 6-7.

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 21 of 23

1 2		proceeding and approved NIPSCO's later specification of projects under Section 9.
3		<i>Id.</i> , Slip Op. 10 - 11.
4 5	Q:	Has Vectren South included any new or emergent work or multiple-unit projects in its updated TDSIC Plan in this filing?
6	A:	No. My analysis confirmed Vectren South has not included any new or emergent
7		work or multiple-unit projects in its updated 7-Year TDSIC Plan.
8 9 10	Q:	Have there been increases between Vectren South's most recently approved 7- Year TDSIC Plan previous project estimates (4/2/2018) and the current estimates?
11	A:	No. In fact there are only three project estimate changes for Petitioner's TDSIC
12		"best estimates" and all of these projects (ID 12622617, 12631889 and ID
13		15659599) have decreased estimates based on "detailed design" or "final road
14		construction plans" (Petitioner's Exhibit No. 1, Confidential Attachment SAH-8).
15		Project ID 12622617 was unbundled into one additional project (Project
16		ID16063252). The combined current estimate total of the two projects is
17		approximately \$600,000 less than the single original project estimate.
18 19 20	Q:	How does the 2018 TDSIC current update period (January 1 – June 30, 2018) Actual Spend for plan year 2018 compare to current estimates for the 2018 TDSIC plan year?
21	A:	Petitioner's TDSIC 2018 Projects – 7 Year Plan Update (Petitioner's Exhibit No.
22		1, Attachment SAH-9) has a 2018 updated plan budget of \$3,490,031. I confirmed
23		Petitioner removed \$1,649,000 from the 7-Year Plan update for previously included
24		MU projects as found by totaling Services Replacements and Gas Communication
25		Equipment of SAH-9, Prior Plan - Fall 2017. Vectren South has invested \$463,061
26		for the TDSIC projects in this update period of January 1 - June 30, 2018

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 22 of 23

1		(Petitioner's Exhibit No. 1, Attachment SAH-7), and none of the 2018 projects have
2		exceeded the OUCC threshold during this current period, 1/1/18-6/30/18.
3 4	Q:	In your analysis of Vectren South's TDSIC Project category, are there actual costs that increased by \$100,000 or 20% in this period?
5	A:	Yes. I identified one TDSIC Project from 2017 (ID 12344251) and one TDSIC
6		project from 2016 (ID JS101) from Attachment SAH-8 that show cost increases of
7		\$100,000 or 20% from prior periods but have increases of less than 2.6% in this
8		period and both of these projects are in service as of this filing. Both projects have
9		minimal actual spending in the current period.
10 11 12	Q:	In your analysis of Vectren South's TDSIC Project category, are there any large projects specifically called out by Petitioner as potential to exceed "best estimate"?
13	A:	Yes. Petitioner has identified the Oliver Disposal Well - Project ID 317. The
14		current estimated cost for this 2018 project is \$
15		90% of budget and Petitioner did not provide an updated budget. Petitioner's
16		commentary on Petitioner's Exhibit No. 1, Attachment SAH-8 says the to-date
17		charges have included preliminary engineering and partial material costs only.
18		Petitioner goes on to say the project started in September 2018, significant issues
19		have been encountered during the construction phase, and costs are trending above
20		estimates. Petitioner says it has encountered construction challenges relating to
21		well completion, and indicated the project will exceed the current estimate
22		(Petitioner Exhibit No. 1, page 18, lines 5-8).

Public's Exhibit No. 2 Cause No. 44429 TDSIC-9 Page 23 of 23

# IV. CONCLUSIONS AND RECOMMENDATIONS

1	Q:	Please summarize your recommendations.
2	A:	For the reasons stated above, I recommend the Commission approve Vectren
3		South's Updated 7-Year Plan. I also recommend Petitioner proactively engage the
4		OUCC when a TDSIC project cost "best estimate" is over \$800,000 and the project
5		is in early construction phase while the project is trending to exceed the OUCC
6		threshold variances as discussed in my testimony for Compliance BSCI Project ID
7		S-1177.
8	Q:	Does this conclude your testimony?
-		

9 A: Yes, it does.

## **AFFIRMATION**

I affirm, under the penalties for perjury, that the foregoing representations are true.

Me

Brien R. Krieger Utility Analyst II Indiana Office of Utility Consumer Counselor Cause No. 44429 TDSIC-009 Vectren South

1/30/18 Date

#### APPENDIX BRK-1 TO THE TESTIMONY OF OUCC WITNESS BRIEN R. KRIEGER

#### 1 Q: Please describe your educational background and experience.

A: I graduated from Purdue University in West Lafayette, Indiana with a Bachelor of Science
 Degree in Mechanical Engineering in May 1986, and a Master of Science Degree in
 Mechanical Engineering in August 2001 from Purdue University at the IUPUI campus.

5 From 1986 through mid-1997, I worked for PSI Energy and Cinergy progressing to a Senior Engineer. After the initial four years as a field engineer and industrial 6 7 representative in Terre Haute, Indiana, I accepted a transfer to corporate offices in 8 Plainfield, Indiana where my focus changed to industrial energy efficiency implementation 9 and power quality. Early Demand Side Management ("DSM") projects included ice 10storage for Indiana State University, Time of Use rates for industrials, and DSM 11 Verification and Validation reporting to the IURC. I was an Electric Power Research 12 Institute committee member on forums concerning electric vehicle batteries/charging, 13 municipal water/wastewater, and adjustable speed drives. I left Cinergy and worked approximately two years for the energy consultant, ESG, and then worked for the OUCC 14 15 from mid-1999 to mid-2001.

I completed my Masters in Engineering in 2001, with a focus on power generation
including aerospace turbines and left the OUCC to gain experience and practice in turbines.
I was employed by Rolls-Royce (2001-2008) in Indianapolis working in an engineering
capacity for military engines. This work included: fuel-flight regime performance,
component failure mode analysis, and military program control account management.

1		From 2008 to 2016 my employment included substitute teaching in the Plainfield,
2		Indiana school district, grades 3 through 12. I passed the math Praxis exam requirement
3		for teaching secondary school. During this period, I also performed contract engineering
4		work for Duke Energy and Air Analysis.
5		Over my career I have attended various continuing education workshops at the
6		University of Wisconsin and written technical papers. While previously employed at the
7		OUCC, I completed Week 1 of NARUC's Utility Rate School hosted by the Institute of
8		Public Utilities at Michigan State University. In 2016, I attended two cost of service/rate
9		making courses: Rate Making Workshop (ISBA Utility Law Section) and Financial
10		Management: Cost of Service Rate-Making (AWWA). In 2017, I attended the AGA Rate
11		School sponsored by the Center for Business and Regulation in the College of Business &
12		Management at the University of Illinois Springfield and attended Camp NARUC Week 2,
13		Intermediate Course held at Michigan State University. I attended the 2018 Midwest
14		Damage Prevention Training Conference November 14-16, 2018.
15		My current responsibilities include reviewing and analyzing Cost of Service
16		Studies ("COSS") relating to cases filed with the Commission by natural gas, electric and
17		water utilities. Additionally, I have taken on engineering responsibilities within the
18		OUCC's Natural Gas Division.
19	Q:	Have you previously filed testimony with the Commission?
20	A:	Yes. I have provided written testimony concerning cost of service studies in Cause Nos.
21		44731, 44880, 44988, 45027, 45072, and others. While previously employed by the OUCC,
22		I wrote testimony concerning the Commission's investigation into merchant power plants,

23 power quality, Midwest Independent System Operator power plants, power quality, and

Appendix BRK-1 Cause No. 44429 TDSIC-9 Page 3 of 3

1		other procedures. Additionally, I prepared testimony and position papers supporting the
2		OUCC's position on various electric and water rate cases during those same years.
3 4	<b>Q:</b> A:	Please describe the general review you conducted to prepare this testimony. I reviewed Petitioner's 7-Year TDSIC plan, TDSIC-8 and other Indiana TDSICpetitions.
5		I reviewed and analyzed Petitioner's prefiled direct testimony and confidential Attachments
6		for TDSIC-9. Additionally I reviewed Indiana Code § 8-1-39.

#### **CERTIFICATE OF SERVICE**

This is to certify that a copy of the foregoing Indiana Office of Consumer Counselor

Public's Exhibit No. 2 Public (Redacted) Testimony of OUCC Witness Brien R. Krieger has been

served upon the following counsel of record in the captioned proceeding by electronic service on

December 3, 2018.

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