FILED December 5, 2016 INDIANA UTILITY REGULATORY COMMISSION

IURC PUBLIC'S

STATE OF INDIANA

INDIANA UTILITY REGULATORY COMMISSION

VERIFIED PETITION OF CITIZENS WASTEWATER)	
OF WESTFIELD, LLC FOR (1) AUTHORITY TO)	
INCREASE RATES AND CHARGES FOR)	
WASTEWATER UTILITY SERVICE AND APPROVAL)	CAUSE NO. 44835
OF A NEW SCHEDULE OF RATES AND CHARGES;)	CAUSE NO. 44033
AND (2) APPROVAL OF CERTAIN REVISIONS TO)	
ITS TERMS AND CONDITIONS APPLICABLE TO)	
WASTEWATER UTILITY SERVICE)	

TESTIMONY OF

CHARLES E. PATRICK - PUBLIC'S EXHIBIT NO. 2

ON BEHALF OF THE

INDIANA OFFICE OF UTILITY CONSUMER COUNSELOR

DECEMBER 5, 2016

Respectfully submitted,

Daniel M. Le Vay, Atty. No. 22184-49

Deputy Consumer Counselor

Scott Franson, Atty. No. 27839-49 Deputy Consumer Counselor

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TESTIMONY OF OUCC WITNESS CHARLES E. PATRICK CAUSE NO. 44835 CITIZENS WASTEWATER OF WESTFIELD, LLC

I. <u>INTRODUCTION</u>

1	Q:	Please state your name and business address.
2	A:	My name is Charles E. Patrick, and my business address is 115 West Washington
3		Street, Suite 1500 South, Indianapolis, Indiana 46204.
4	Q:	By whom are you employed and in what capacity?
5	A:	I am employed by the Indiana Office of Utility Consumer Counselor ("OUCC") as
6		a Utility Analyst for the Water/Wastewater Division. My qualifications are set
7		forth in APPENDIX A to this testimony.
8	Q:	What is the purpose of your testimony?
9	A:	I address various operating expenses proposed by Citizens Wastewater of
10		Westfield, LLC's ("Citizens Wastewater of Westfield" or "Petitioner"), including
11		salaries and wages, purchased power, purchased wastewater treatment, rate case
12		expense, normalized expenses, out-of-period expenses, non-recurring expenses,
13		non-allowed expenses, and payroll taxes.
14	Q:	Please describe the review and analysis you conducted.
15	A:	I reviewed Petitioner's testimony, schedules, and workpapers. I reviewed
16		Petitioner's 2014 and 2015 IURC Annual Reports. I prepared discovery questions
17		and reviewed responses received.
18	Q:	Do you sponsor any schedules or attachments?
19	A:	Yes. I sponsor several attachments, which I reference throughout my testimony. I
20		list and described these attachments in APPENDIX B.

II. OPERATION AND MAINTENANCE EXPENSES

1 Q: Which operating expenses do you discuss?

A:

A:

I discuss salaries and wages, employee benefits, purchased wastewater treatment, purchased power, materials and supplies, contractual services, transportation, rent, insurance, rate case amortization, miscellaneous expense, and payroll taxes. OUCC witness Margaret Stull discusses other operating expenses, including sludge removal, chemicals, bad debt, IURC Fee, depreciation, amortization, property taxes, and utility receipts taxes.

Q: How did Petitioner present its operating expense adjustments?

Petitioner identified certain operating expense categories directly and proposed adjustments to those categories, including salaries and wages, purchased wastewater treatment expense, purchased power expense, and rate case expense amortization. The remaining operating expense adjustments proposed by Petitioner are based on adjustment classification, including normalized expenses, out-of-period expenses, non-recurring expenses, and non-allowed expenses. Each of these adjustment classifications affects multiple expense categories. Table CEP-1 presents Petitioner's *pro forma* operating expenses by expense category, which is how my testimony is organized.

Table CEP-1: Petitioner's Pro Forma Operating Expenses

				Purch						
			Purch	WW			Non-	Non-	Rate	
		Labor wp	Power wp	Treat wp	Normalize	OOP	Recur	Allow	Case	
Same and the second of the contract of the second	Test Year	300	401	402	d wp 405	wp 413	wp 431	wp 432	wp 800	Pro Forma
Salaries and Wages	1,203,685	43,175								1,246,860
Employee Benefits	30,468	-	i							30,468
Purchased	601,642			244,007						845,649
Wastewater										
Sludge Removal	167,234								*******	167,234
Purchased Power	337,088		35,177							372,265
Chemicals	13,580	i.				(12,316)				1,264
Materials and Supplies	150,455				(7,736)					142,719
Contractual Services	570,866			· · · · · ·	13,025	(19,694)	(32,393)			531,804
Transportation Exp	20,109					(746)				19,363
Rents	20,109	1.			(3,385)		(6,574)			10,150
Insurance	50,373				22,740					73,113
Bad Debt Expense	29,265									29,265
IURC Fee										-
Rate Case Expense	- 1								63,500	63,500
Miscellaneous Expense	157,739					4,396	(40,743)	(950)		120,442
Payroll Tax Expense	2,642	3,589								6,231
	3,355,255	46,764	35,177	244,007	24,644	(28,360)	(79,710)	(950)	63,500	3,660,327

A. Salaries and Wages Expense

- 1 Q: Does Petitioner have any employees of its own?
- 2 A: No. All payroll related expense is either directly charged from or allocated from
- 3 Corporate Support services ("CSS") or Shared Field Services ("SFS"). CSS and
- 4 SFS are affiliates of Petitioner.
- Did Petitioner propose an adjustment to its test year salaries and wages expense?
- 7 A: Yes. Petitioner proposed an increase of \$43,175 to test year expense of \$1,203,685¹
- 8 yielding *pro forma* salaries and wages expense of \$1,246,860.

¹ Note that there is a difference between the test year amounts as reflected in Petitioner's wp 300 and 300TY (\$238,451) and test year salaries and wage expense as reported in Petitioner's income statement and its 2015 IURC annual report (\$1,203,685). The numbers I reflect here are based on the test year amounts as reflected in Petitioner's income statement and IURC report.

1	Q:	Do you accept retitioner's proposed payron adjustment:
2	A:	No. I disagree with the percentage of short term incentive plan ("STIP") Petitioner
3		proposes to apply to its portion of the direct and allocated salaries of Citizens
4		Energy Group's ("CEG") executive and non-executive employees.
5 6	Q:	What do you propose regarding the STIP percentage to be included in <i>proforma</i> salaries and wages expense?
7	A:	I propose the STIP percentage be based on the Commission's determination in
8		Cause No. 44306.
9	Q:	What did the Commission say about the STIP percentage in Cause No. 44306?
10	A:	In that Cause, the Commission acknowledged the disparity of incentive
11		compensation between executives and other employees:
12 13 14 15 16		in reviewing the percentage of base salary awarded as STIP during the <i>pro forma</i> period, we note the level of STIP incentive pay at the executive level exceeds the company average by a wide margin. CEG executives received an average of 46.99% of base salary in STIP, while non-executives only earned an average of 8.96% of base salary in STIP.
18		Cause No. 44306 Final Order, pp. 44-45.
19		The Commission's Order in Cause No. 44306 at page 45 also included Table CEP-
20		2 below:

Table CEP-2: Base Salary, STIP and STIP Percentage Cause No. 44306

	Pro forma		
	Base Salary (\$)	STIP (\$)	% STIP
Executive (16)	\$ 4,175,620	\$ 1,962,047	46.99%
Nonexecutives	\$ 49,858,246	\$ 4,311,116	8.96%
All Employees	\$ 54,033,866	\$ 6,426,890	11.89%

1 O: Did the Commission adjust Citizens Water's executive level STIP in Cause No. 2 44306? 3 Yes. In the Final Order for Cause No. 44306, the Commission found Citizens A: 4 Water's STIP should be applied evenly to both executives and non-executives and 5 suggested that "going forward, CEG should eliminate the disparity of STIP 6 percentages between the executive level and non-executives." (Final Order, p. 45) 7 Q: Did Petitioner adjust its executive level STIP compensation in accordance with the Commission's order in Cause No. 44306? 8 9 No. Although reduced, a disparity in STIP percentages between CEG's executive A: and non-executives remains in Petitioner's pro forma salaries and wage expense. 10 11 What is the STIP disparity for all CEG employees? **Q**: 12 A: A detailed analysis of Petitioner's pro forma wp 302 in this Cause and wps 302-S2 and S3 in Cause No. 44371 (See Attachment CEP – 1) reveals CEG's executives 13 can earn \$1,990,424 in STIP incentives on pro forma base salaries of \$7,505,529, 14 15 or an average of 26.52%. CEG's non-executives can earn \$3,329,298 in STIP 16 incentives on pro forma base salaries of \$38,314,150, or an average of 8.69%. (See 17 Attachment CEP – 2 and Table CEP-3.)

Table CEP-3: Calculation of CEG STIP Percentages – All Employees

	Employee	Pro forma		
	Count	Base Salary (\$)	STIP (\$)	% STIP
Executive	38	\$ 7,505,529	\$ 1,990,424	26.52%
Nonexecutives	735	\$ 38,314,150	\$ 3,329,298	8.69%
All Employees	773	\$ 45,819,679	\$ 5,319,722	11.61%

18 Q: What is the STIP disparity in this Cause for Petitioner's portion of CEG
19 employees who either directly charged or allocated their time to Petitioner?
20 A: A further analysis of Citizens Wastewater of Westfield's pro forma wp 302 and
21 Citizens Gas of Westfield's, wps 302-S2 and S3 in Cause No. 44371 (See

Attachment CEP – 1) show Petitioner's share of CEG employees and indicates executives can earn \$21,442 in STIP incentives on *pro forma* base salaries of \$103,345 for an average of 20.75%. Non-executives can earn \$49,236 in STIP on *pro forma* base salaries of \$551,656 for an average of 8.93%. (See Attachment CEP – 2 and Table CEP-4.)

<u>Table CEP-4: Calculation of STIP Percentages – Petitioner's Share</u> of Allocated CEG Salaries and Wages

	Employee	P	ro forma			
	Count	Bas	e Salary (\$)		STIP (\$)	% STIP
Executive	38	\$	103,345	\$	21,442	20.75%
Nonexecutives	735	\$	551,656	\$	49,236	8.93%
All Employees	773	\$	655,001	\$	70,678	10.79%

6 Q: What STIP percentage do you propose?

1

2

3

4

5

7 A: To conform to the Commission's order in Cause No. 44306 and remove the
8 disparity between executive's and non-executive's percentage of STIP incentives,
9 I propose the 8.93% STIP percentage applicable to Petitioner's portion of CEG
10 non-executive employees be used for both executive's and non-executive's STIP.

11 Q: Based on your proposed STIP percentage, what is your proposed adjustment to salaries and wage expense?

13 A: I propose a decrease of \$832. On the *pro forma* base payroll of \$326,977, the 8.93%

STIP would reduce the *pro forma* STIP from the test year's \$30,232 to \$29,400.

Table CEP-5: OUCC Pro forma Petitioner Employees

	Employee	P	ro forma				
	Count	Base	e Salary (\$)		S	TIP (\$)	% STIP
Executive	38	\$	103,345	5	\$	9,229	8.93%
Nonexecutives	735	\$	551,656	9	\$	49,236	8.93%
All Employees	773	\$	655,001	3	\$	58,465	8.93%

1 V. What payron adjustment do you propose.	1	O:	What payroll adjustment do you propose?
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- 2 A: I propose a pro forma payroll adjustment of \$34,329. Table CEP-6 below shows
- 3 the components of my *pro forma* payroll adjustment. As shown on Attachment CEP
- -3, the OUCC's pro forma payroll adjustment is an increase of \$34,329. (See
- 5 OUCC Schedule 6, Adjustment No., 1.)

Table CEP-6: Pro forma Payroll Adjustment

Gross Payroll	\$ 326,977
Overtime	13,280
STIP	29,400
Capitalized Loading Credits	(8,014)
(Exp Types 9500 and 9507)	And the second s
Capitalized Payroll	(88,863)
Pro forma Payroll	272,780
Less: Test Year	238,451

B. Employee Benefits

- 6 Q: Did Petitioner propose any adjustments to employee benefits expense?
- 7 A: No. Petitioner's witness Sabine Karner "considered the test year level of benefits
- 8 to be reasonably representative of future experience." (Karner testimony, page 22,
- 9 lines 2-3).
- 10 Q: Do you accept Petitioner's proposal?
- 11 A: Yes.

C. Purchased Wastewater Treatment Expense

1 2	Q:	Did Petitioner propose an adjustment to its test year purchased wastewater treatment expense?
3	A:	Yes. Petitioner proposed an increase of \$244,007 to test year expense of \$661,642
4		yielding pro forma purchased wastewater treatment expense of \$905,649.
5 6	Q:	What is the basis for Petitioner's purchased wastewater treatment expense adjustment?
7	A:	Petitioner adjusted purchased wastewater treatment expense to reflect the Carmel
8		treatment price increase effective January 1, 2016 (See Attachment CEP - 15).
9		Petitioner's adjustment assumes that the test year volumes treated by Carmel are
0		representative of Petitioner's normal, recurring purchased wastewater treatment
1		expense.
2	Q:	Do you accept Petitioner's proposed purchased wastewater treatment expense?
4	A:	Yes. Because the OUCC has recommended exclusion of the Downtown Lift
5		Station project, ² the volumes treated by Carmel that Petitioner included in the test
6		year should be treated as representative of a reasonable expense.
17 18	Q:	Do you have any additional comments regarding purchased wastewater treatment expense?
9	A:	Yes. To the extent the Commission believes Petitioner's Downtown Lift Station
20		project to be prudent and should be included in rate base, I believe an additional
21		adjustment should be made to purchased wastewater treatment expense.

² See testimony of OUCC witness James Parks.

1 2 3	Q:	Why would an additional adjustment to purchased wastewater treatment expense be warranted if the Commission includes the Downtown Lift Station project in rate base?
4	A:	Volumes formerly sent to Carmel are now being sent to Westfield's wastewater
5		treatment plant through the Downtown Lift Station. Therefore, if the cost of the
6		Downtown Lift Station is included in rate base, the resulting decrease in purchased
7		wastewater treatment expense should be recognized and incorporated into its pro
8		forma operating expenses. In 2015, 597,938,000 gallons of wastewater were sent
9		to the Carmel WWTP for treatment. But for 2016, treatment volumes sent to
10		Carmel are projected to be only 391,578,667.
11 12	Q:	How did you determine the projected annual treatment volumes of 391,578,667 for 2016?
13	A:	Because the Downtown lift station was not placed in service until February 2016,
14		the OUCC's Mr. Parks used the flow from February 2016 through October 2016
15		(293,684,000 gallons) to calculate an average month in 2016 of 32,631,556 gallons
16		(293,684,000 divided by 9 = 32,631,556). (See response to OUCC Data Request
17		Nos. 3.18 and 22.10 (Attachment CEP - 12)) Total volumes were determined by
18		taking the actual volumes and adding three months of average volumes, yielding

Table CEP-7:	Calculation	of Projected	Annual	Volumes ³

	Feb-16	27,954,000	27,954,000	
	Mar-16	39,254,000	39,254,000	
	Apr-16	31,506,000	31,506,000	
	May-16	31,749,000	31,749,000	
	Jun-16	32,283,000	32,283,000	
	Jul-16	35,270,000	35,270,000	
	Aug-16	32,132,000	32,132,000	
	Sep-16	32,818,000	32,818,000	
	Oct-16	30,718,000	30,718,000	
			32,631,556	
			32,631,556	
			32,631,556	
Total Volumes		293,684,000	391,578,668	
Divide by 9 months		9		
Monthly Average		32,631,556		

1 O: What pro forma purchased wastewater treatment expense should apply if the Commission includes the Downtown Lift Station project in rate base? 2 3 In that scenario, pro forma purchased wastewater treatment expense should be A: 4 \$593,093. The total annual volumes of 391,578,668 gallons multiplied by 5 \$1.51462/1,000 gallons (the current price charged by Carmel) produces the pro-6 forma purchased wastewater treatment expense of \$593,093. This would be a 7 reduction of \$68,549 to test year expense and a reduction of \$312,556 to Petitioner's pro forma expense (Attachment CEP - 14). 8

D. Sludge Removal Expense

9 Q: Did Petitioner propose an adjustment to its test year sludge removal expense?

10 A: No.

 $^{^3}$ Mr. Parks received handwritten daily volume sheets in response to DR 20.13b. The sum of the August, September and October 2016 columns was used in his calculation. (See Attachment CEP – 13.)

- 1 Q: Does the OUCC propose any adjustments to test year sludge removal expense?
- 2 A: Yes. OUCC Witness Ms. Stull proposes additional sludge removal expense to
- 3 reflect the direct costs related to her customer growth adjustments (OUCC Schedule
- 4 6, Adjustment No. 3).

E. Purchased Power Expense

- 5 Q: Did Petitioner propose an adjustment to its test year purchased power expense?
- 7 A: Yes. Petitioner proposed an increase of \$35,177 to test year expense of \$337,088
- 8 yielding *pro forma* purchased power expense of \$372,265. Petitioner's proposed
- 9 increase is based primarily on four new facilities or upgrades that were not
- operational during the test year. See Table CEP-8.

Table CEP-8: Petitioner's Proposed Purchased Power Expense Adjustment

Downtown Lift Station	\$ 6,951
156th Street Interceptor	3,200
Charlton Hills	6,922
Washington Woods Upgrade	 17,078
Sub-total	 34,151
Prior Year Accrual Reversal	1,026
Petitioner's Pro Forma Adjustment	\$ 35,177

- 11 Q: Do you accept Petitioner's proposed adjustment to purchased power expense?
- 12 A: No. While I accept Petitioner's proposed adjustment for Charlton Hills and the
- Washington Woods Lift Station, I disagree with the amounts included for the
- Downtown Lift Station and the 156th Street Interceptor facilities.

1 2	Q:	What additional purchased power expense do you propose for the Downtown Lift Station project?
3	A:	I recommend an increase to purchased power expense over test year of \$476,
4		compared to Petitioner's recommended increase of \$6,951. Based on the OUCC's
5		recommendation to exclude the Downtown Lift Station project from rate base,4
6		Petitioner's proposed increase to purchased power expense for this project should
7		be rejected. I recommend a small increase to purchased power expense for the
8		Downtown Lift Station because Petitioner will need to run the pumps at the
9		Downtown Lift station for an estimated 25 days annually to account for the
10		overflow historically received by the Lagoons. ⁵ My adjustment is calculated by
11		taking Petitioner's proposed purchased power expense of \$6,951 and dividing by
12		365 days to determine a daily purchased power expense of \$19.04. I then multiplied
13		this daily rate by 25 days to determine an annual expense of \$476.
14 15	Q:	What additional purchased power expense do you propose for the 156 th Street Interceptor project?
16	A:	The OUCC recommended exclusion of the 156 th Street Interceptor project.
17		Therefore, I have excluded the \$3,200 of purchased power expense proposed by
18		Petitioner for this project.
19 20	Q:	What additional purchased power expense do you propose for the Chatham Hills facility?
21	A:	I accept Petitioner's proposed \$6,922 of additional purchased power expense for
22		the Chatham Hills facility.

⁴ See testimony of OUCC witness James Parks.

⁵ Mr. Parks' testimony indicates that the Lagoons received an overflow approximately 16 days a year so I used a conservative estimate of 25 days to calculate the purchased power adjustment.

1 2	Q:	What additional purchase power expense do you propose for the Washington Woods Lift Station upgrade?
3	A:	I accept Petitioner's proposed \$17,078 of additional purchased power expense for
4		the Washington Woods Lift Station.
5	Q:	What purchased power expense adjustment does the OUCC propose?
5 6	Q: A:	What purchased power expense adjustment does the OUCC propose? The OUCC proposes an increase of \$25,502 to test year purchased power expense

Table CEP-9: OUCC's Proposed Purchased Power Expense Adjustment

Schedule 6, Adjustment No. 2 and Table CEP-9.).

Downtown Lift Station	\$ 476
156th Street Interceptor	-
Charlton Hills	6,922
Washington Woods Upgrade	17,078
Sub-total	 24,476
Prior Year Accrual Reversal	1,026
	\$ 25,502

9 10	Q:	Does the OUCC propose any other adjustments to test year purchased power expense?
11	A:	Yes. OUCC Witness Ms. Stull proposes a purchased power expense adjustment to
12		reflect the direct costs related to her customer growth adjustments (OUCC Schedule
13		6, Adjustment No. 3).

F. Chemicals Expense

8

14	Q:	Did Petitioner propose any adjustments to its test year chemicals expense?
15	A:	Yes. Petitioner proposed a decrease of \$12,316 to test year expense of \$113,580
16		yielding pro forma chemicals expense of \$101,264. Petitioner proposed the
17		removal \$12,316 of out-of-period chemical expenses (Petitioner's wp 413).

1	Q:	Do you accept Petitioner's proposed chemical expense adjustment?
2	A:	Yes.
3	Q:	Does the OUCC propose any additional adjustments to test year chemical expense?
5	A:	Yes. OUCC Witness Ms. Stull proposes an additional chemical expense adjustment
6		to reflect the direct costs related to her customer growth adjustments (OUCC
7		Schedule 6, Adjustment No. 3).
	G	. <u>Materials and Supplies Expense</u>
8	Q:	Did Petitioner propose any adjustments to its test year materials and supplies expense?
10	A:	Yes. Petitioner proposed a decrease of \$7,736 to test year expense of \$150,455
11		yielding pro forma materials and supplies expense of \$142,719. Petitioner
12		proposed to capitalize \$7,736 of costs related to a confined space air monitor
13		(Petitioner's wp 405).
14	Q:	Does the OUCC accept this adjustment?
15	A:	Yes.
	Н	. Contractual Services Expense
16 17	Q:	Did Petitioner propose any adjustments to its test year contractual services expense?
18	A:	Yes. Petitioner proposed a decrease of \$39,062 to test year expense of \$570,866
19		yielding pro forma contractual services expense of \$531,804. Petitioner proposed
20		three types of adjustments to contractual services expense: (1) increase of \$13,025
21		to normalize expenses, (2) decrease of \$19,694 to remove out of period expenses,

and (3) a decrease of \$32,393 to remove non-recurring expenses.

22

1 Q: Do you accept Petitioner's *pro forma* contractual services expense?

A: No, not entirely. While I accept Petitioner's proposed adjustments, I identified several additional adjustments to contractual services expense. I propose a decrease of \$110,409 to test year expense of \$570,866 yielding *pro forma* contractual services expense of \$460,457. See Table CEP-10 for a summary of the Contractual Services Expense Adjustments.

Table CEP-10: Summary of Proposed Contractual Services Expense Adjustments

						OUCC
	wp	P	etitioner	OUCC	Mo	re (Less)
Capitalized Costs		\$	-	\$ (7,950)	\$	(7,950)
Expense Normalization	405		13,025	13,025		H
Out of Period						
Prior Year Accruals	413-S1		61,057	61,057		-
Prior Year Actuals	413-S2		(95,309)	 (151,906)		(56,597)
Test Year Accruals	413-S3		(75,985)	(75,985)		-
Test Year Actuals	413-S4		90,543	90,543		-
Non-Recurring	431		(32,393)	(39,193)		(6,800)
Total Contractual Services		\$	(39,062)	\$ (110,409)	\$	(71,347)
Expense Adjustments			- in a			

1. Capitalized Costs

- 7 Q: Did Petitioner propose to capitalize any contractual services expense?
- 8 A: No.
- 9 Q: Do you propose to capitalize any contractual services expense?
- 10 A: Yes. I capitalize \$7,950 of costs related to a lift station back-up alarm system. These

 11 costs represent a long-term asset and should be capitalized rather than expensed.
- 12 (See Attachment CEP 10). (See also OUCC Schedule 6, Adjustment No. 6.)

2. Expense Normalization

1	Q:	What contractual services expenses did Petitioner propose to normalize?
2	A:	Petitioner proposed to normalize costs related to ADS Environmental Flow &
3		Rating Gauge Monitoring (wp 405). Test year expense incurred was \$34,075 but
4		did not reflect an entire year of expense. Therefore, Petitioner increased contractual
5		services expense by \$13,025 to reflect \$47,100 of pro forma annual expense.
6 7	Q:	Do you accept Petitioner's proposed adjustment to normalize contractual services expense?
8	A:	Yes.
		3. Out of Period Expenses
9	Q:	What is included in Petitioner's "out of period" type of expense adjustment?
10	A:	Petitioner's out of period "etype" of expense adjustment includes corrections for:
11		(A) Prior Year Expense Accruals Recorded in the Test Year, (B) Prior Period
12		Actual Expense Recorded to the Test Year, (C) Test Year Accruals to be Reversed,
13		and (D) Test Year Actuals Recorded Outside the Test Year.
14 15	Q:	What total out of period contractual services expense adjustments does Petitioner propose?
16	A:	Petitioner proposes a \$19,694 reduction to contractual services expense to reflect
17		the removal of all out of period adjustments.
18 19	Q;	Do you accept Petitioner's proposed reduction to contractual services expense to reflect the removal of out of period expenses?
20	A:	No. I propose a \$76,291 reduction to contractual services expense to reflect the
21		removal of all out of period adjustments (OUCC Schedule 6, Adjustment No. 4).

22

⁽A) Prior Year Expense Accruals Recorded in the Test Year

⁶ The "etype" expense is a category of expense within the account number string.

2	Q:	What prior year contractual services expense accruals did Petitioner propose be reversed?
3	A:	Petitioner identified two prior year accrual reversals related to contractual services
4		expense: (1) SAMCO (\$9,036) and (2) Carmel Utilities (\$52,021). ⁷ See
5		Petitioner's wp 413-S1. By eliminating these prior year accrual reversals, Petitioner
6		proposed an increase to test year expense of \$61,057.
7 8	Q:	Do you accept Petitioner's proposal to remove prior year expense accruals recorded in the test year?
9	A;	Yes.
10	<u>(B) F</u>	Prior Period Actual Expense Recorded to the Test Year
11 12	Q:	What prior year actual contractual services expense did Petitioner propose be eliminated?
13	A:	Petitioner identified \$95,309 of prior period contractual services expenses recorded
14		in the test year, including \$23,788 of HNTB expenses, \$4,867 of pump repair costs,
15		\$9,462 of SAMCO costs, \$4,064 of Ray's Trash Service costs, and \$1,088 of
16		engineering professional services (Petitioner's wp 413-S2).
17 18	Q:	Do you accept Petitioner's proposal to remove prior year contractual services expense recorded in the test year?
19	A:	Yes. I accept the removal of the prior year expenses identified by Petitioner. In
20		addition, I identified \$56,597 of additional prior year contractual services expenses
21		that should also be removed from test year expenses. My additional prior year
22		contractual services expenses include additional HNTB costs (\$1,426), Morton
23		Buildings (\$53,473), Clay Township (\$920) and Loomis (\$778). These additional

⁷ Note that Carmel Utilities expenses represent purchased wastewater treatment expense which has been reclassified from contractual services expense for income statement reporting purposes. Any out of period adjustments related to Carmel Utilities have been incorporated in the calculation of *pro forma* purchased wastewater treatment expense.

1		prior period expenses were identified from the invoices provide by Petitioner in
2		response to OUCC Data Request 7.02 (See Attachment CEP – 7 which consists of
3		OUCC wp 413 and accompanying OUCC wps 413-S1, 413-S2, 413-S3 and 413-
4		S4 and invoice copies). In total, the OUCC proposes a decrease of \$151,906 to
5		contractual services expense to remove prior year expenses. (See OUCC Schedule
6		6, Adjustment No. 4.)
7	(C)]	Test Year Accruals to be Reversed
8 9	Q:	What test year contractual services accruals did Petitioner propose be eliminated?
10	A:	Petitioner identified \$75,985 of test year contractual services accruals to be
11		eliminated from test year contractual services expense, including \$16,015 for
12		SAMCO charges and \$59,970 of Carmel Utilities expenses (Petitioner's wp 413-
13		S3).
14 15	Q:	Do you accept Petitioner's proposal to remove test year expense accruals from test year contractual services expense?
16	A;	Yes.
17	<u>(D) T</u>	Test Year Actuals Recorded Outside the Test Year
18 19	Q:	What actual contractual services expenses did Petitioner propose be added to test year?
20	A:	Petitioner identified \$90,543 of test year contractual services expense recorded
21		outside of the test year, including \$1,449 of legal fees, \$14,525 of SAMCO charges,
22		\$4,008 of Biochem charges, \$59,970 of Carmel Utilities charges, and \$10,591 of
23		reclamation and excavating costs (Petitioner's wp 413-S4).
24 25	Q:	Do you accept Petitioner's proposal to add \$90,543 of actual costs to test year contractual services expense?
26	A:	Yes.

4. Non-Recurring Expenses

2	Q:	What contractual services expenses did Petitioner propose were non-recurring?
3	A;	Petitioner proposed \$32,393 of test year contractual services expense was non-
4		recurring and should be eliminated. Petitioner's proposed adjustment included
5		\$6,502 of non-recurring business consulting projects and \$25,891 of Huntington
6		National Bank charges.
7 8	Q:	Do you accept Petitioner's proposed adjustment to remove non-recurring contractual services expense?
9	A;	Yes. I accept Petitioner's proposed adjustment to remove non-recurring contractual
10		services expense. Further, I propose an additional expense reduction of \$6,800 to
11		eliminate non-recurring engineering fees. In total, I propose to eliminate \$39,193
12		of non-recurring test year contractual services expenses (OUCC Schedule 6,
13		Adjustment No. 5).
14 15	Q:	Why are you proposing to eliminate an additional \$6,800 of non-recurring contractual services expense?
16	A:	In response to OUCC Data Request No. 18.10, Petitioner provided Cripe Architects
17		and Engineering invoice No. 2022972A for \$6,800. This invoice was for a fair
18		market value appraisal of Petitioner's assets (See Attachment $CEP - 8$). This is not
19		a recurring expense and should be eliminated from test year contractual services
20		expense.

I. Transportation Expense

- 1 Q: Did Petitioner propose any adjustments to its test year transportation
- 2 expense?
- 3 A: Yes. Petitioner proposed a decrease of \$746 to test year expense of \$27,708 yielding
- 4 pro forma transportation expense of \$26,962. Petitioner proposed to remove an out
- 5 of period Speedway invoice.
- 6 Q: Do you accept Petitioner's pro forma transportation expense?
- 7 A: Yes. (See OUCC Schedule 6, Adjustment No. 4.)

J. Rent Expense

- 8 Q: Did Petitioner propose any adjustments to its test year rent expense?
- 9 A: Yes. Petitioner proposed a decrease of \$9,959 to test year rent expense of \$20,109
- 10 yielding *pro forma* rent expense of \$10,150. Petitioner proposed two adjustments
- to rent expense: (1) \$3,385 decrease related to an expense normalization and (2)
- \$6,574 decrease to eliminate non-recurring test year expense.
- 13 Q: Please explain Petitioner's proposed rent expense normalization adjustment.
- 14 A: Petitioner decreased test year rent expense by \$3,385 to reflect the elimination of a
- one-time installation cost related to a trailer rented from Modular Space Corp.
- Petitioner's adjustment also reflects the allocation of 50% of the cost of this trailer
- to Citizens Water of Westfield, LLC (Karner testimony, page 23, lines 11-16).
- 18 Q: Please explain Petitioner's proposed \$6,574 elimination of non-recurring rent
- 19 expense.
- 20 A: Petitioner decreased test year rent expense by \$6,574 to eliminate the expense
- related to building rental from the City of Westfield. This expense was replaced

- 1 with the cost of renting the trailer discussed above (Karner testimony, page 25, lines
- 2 1-3).
- 3 Q: Do you accept Petitioner's pro forma rent expense?
- 4 A: Yes. (See OUCC Schedule 6, Adjustment No. 5.)

K. Insurance Expense

- 5 Q: Did Petitioner propose any adjustments to its test year insurance expense?
- 6 A: Yes. Petitioner proposed an increase of \$22,740 to test year expense of \$50,375
- 7 yielding *pro forma* insurance expense of \$73,115. Petitioner normalized test year
- 8 insurance expense to reflect current insurance costs, including general liability,
- 9 excess liability, property, brokerage, and workers' compensation.
- 10 Q: Do you accept Petitioner's pro forma insurance expense?
- 11 A; No. Based on my review and analysis, I propose an increase to insurance expense
- of \$17,348 to test year expense of \$50,375 yielding *pro forma* insurance expense
- of \$67,723.
- 14 Q: What are the differences between your proposed insurance expense and that
- proposed by Petitioner?
- 16 A: I propose several adjustments to Petitioner's determination of *pro forma* insurance
- expense. First, I discovered an additional test year expense of \$3,985 for workers
- compensation insurance⁸ that Petitioner did not include in its calculation.
- Therefore, I increased Petitioner's total test year direct insurance expense to
- 20 \$36,833 (\$32,848 on wp 405-\$1 plus the \$3,985 workers compensation insurance).
- Next, in response to OUCC Data Request No. 16.05, Petitioner stated that the *pro*

⁸ The expense was in account 49.9849.926100.0170.

⁹ Test year insurance expense of \$50,375 consists of direct insurance costs of \$32,848, CSS allocated costs of \$14,691, and SFS allocated costs of \$2,836. ¹⁰ See Petitioner's wps WS800 and WS800/1.

forma excess insurance allocation was reduced from \$27,836 in its rate case filing to its actual allocation of \$26,429 (See Attachment CEP – 4). This decrease of \$1,407 (\$27,836 subtract \$26,429) reduced the *pro forma* business insurance expense to \$54,181. OUCC wps 405 and 405-S1 reflect the changes to Petitioner's normalized test year expenses (See Attachment CEP – 5). (See OUCC Schedule 6, Adjustment No. 6 and Table CEP-11.)

Table CEP-11: Comparison of Pro Forma Insurance Expense

	Pe	titioner	(OUCC	OUCc re (Less)
Test Year Expense:					
General Liability Insurance	\$	12,714	\$	12,714	\$ -
Excess Liability Insurance		-		-	-
Property Insurance		19,252		19,252	-
Brokerage Insurance		882		882	-
Workers' Compensation Insurance				3,985	3,985
	\$	32,848	\$	36,833	\$ 3,985
Pro Forma Expense:					
General Liability Insurance	\$	12,828	\$	12,828	\$ -
Excess Liability Insurance		27,836		26,429	(1,407)
Property Insurance		13,819		13,819	-
Brokerage Insurance		540		540	-
Workers' Compensation Insurance		565		565	-
	\$	55,588	\$	54,181	\$ (1,407)
Proposed Adjustment:	\$	22,740	\$	17,348	\$ (5,392)

L. Rate Case Expense

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- 7 Q: What did Petitioner propose for rate case expense?
- 8 A: Petitioner proposed total rate case expense of \$190,500 composed of \$70,000 for a
- 9 cost of Equity Consultant and \$120,500 for outside legal fees. Petitioner proposed

1		to amortize this expense over three years resulting in an annual rate case expense
2		of \$63,500. ¹⁰
3	Q : A:	Do you accept Petitioner's rate case expense? No. I recommend the approved rate case expenses in this Cause be shared in some
5		measure between Petitioner's parent and ratepayers.
6 7	Q : A:	What do you mean by "approved rate case expenses"? Petitioner has proposed a recovery of total rate case expenses in this Cause of
8		\$190,500. OUCC witness Margaret Stull has adjusted rate case expense to reflect
9		my recommendation as to total rate case expenses. For purposes of her exhibit, I
0		asked her to include one-half (\$95,250 or an annual expense of \$31,750) of
1		Petitioner's proposed rate case expense, in her Public's Exhibit 1, Schedule 6,
12		Adjustment 9.
13 14	Q:	Why do you recommend a portion of rate case expenses be paid by Petitioner's shareholder or parent?
15	A:	Petitioner's shareholder anticipated receiving appreciable benefits in the filing of
16		this rate case. Consequently, I recommend the burden of paying rate case expense
17		be shared between Petitioner's shareholder and ratepayers.
18 19	Q:	Why do you believe Petitioner's shareholder anticipated receiving appreciable benefits from the filing of this rate case?
20	A:	Petitioner's Board of Directors anticipated Petitioner's parent would receive
21		benefits from the filing of this rate case. Otherwise, it seems doubtful Petitioner's
22		Board would have approved this rate case being filed. For instance, one of the
23		benefits would be to establish the rate of return on Petitioner's rate base to reward
24		the shareholder for its ownership interest.

¹⁰ See Petitioner's wps WS800 and WS800/1.

Are Petitioner's ratepayers receiving benefits from the filing of this rate case? While Petitioner's ratepayers will continue to be able to receive safe, reliable services from Petitioner as a result of this rate case, a significant outcome of this rate case will be rates imposed on all Petitioner's ratepayers designed to reward the shareholder with an appropriate return on its investment, which inures to the benefit of Petitioner's single shareholder. Consequently, Petitioner's ratepayers should not bear the burden of paying all rate case expenses when Petitioner's shareholder derives benefits from the filing of this rate case. The sharing of responsibility for rate case expense will give the utility some incentive to keep these costs as low as possible.

Q:

A:

Q:

A:

Do you have any further recommendations regarding rate case expense?

Yes. Petitioner should be authorized the lesser of the OUCC's recommendation of \$95,250 or half the actual rate case costs incurred in this Cause. Therefore, Petitioner should file a compliance filing at the time it files its revised tariff reflecting either the \$95,250 or half the actual rate case expense if it is less than \$95,250. In addition, Petitioner should not receive more than the amount authorized by the Commission in this Cause for rate case expense over the life of its rates (presumed to be three years). Therefore, if Petitioner has not filed a rate case within three years of a final order in this Cause, Petitioner should revise its tariff rates to reflect the full amortization of rate case expense. Finally, if the life of the rates set in this case is less than three years, Petitioner should be allowed to add the unamortized balance of rate case costs to the rate case costs to be amortized in its next rate case filing.

M. Miscellaneous Expense

miscellaneous expense.

17

1 Q: Did Petitioner propose any adjustments to its test year miscellaneous expense? 2 A: Yes. Petitioner proposed a decrease of \$37,757 to test year expense of \$157,739 3 yielding pro forma miscellaneous expense of \$119,982. Petitioner proposed three 4 adjustments to its test year miscellaneous expense: (1) \$0 adjustment to remove out 5 of period expenses, (2) \$40,843 decrease to remove non-recurring expenses, and 6 (3) \$950 decrease to remove non-allowed expense. 7 Q: Do you accept Petitioner's pro forma miscellaneous expense? No, not entirely. While I accept Petitioner's proposed adjustments, I identified 8 A: 9 several additional adjustments to miscellaneous expense. I propose a decrease of 10 \$41,793 to test year expense of \$157,739 yielding pro forma miscellaneous expense 11 of \$115,945. 12 Q: Does the OUCC propose any additional adjustments to test year miscellaneous 13 expense? Yes. OUCC Witness Ms. Stull proposes additional postage expense to reflect the 14 A: 15 direct costs related to her customer growth adjustments (OUCC Schedule 6, 16 Adjustment No. 3). Petitioner includes postage expense in its determination of

Table CEP-12: Summary of Proposed Miscellaneous Expense Adjustments

					(OUCC
	wp	P	etitioner	OUCC	Mo	re (Less)
Non-Allowed Expenses	405	\$	(950)	\$ (950)	\$	-
Out of Period				 		
Prior Year Accruals	413-S1		9,764	5,368		(4,396)
Prior Year Actuals	413-S2		(5,368)	(5,368)		-
Non-Recurring	431		(40,843)	(40,843)		
Total Contractual Services		\$	(36,447)	\$ (40,843)	\$	(4,396)
Expense Adjustments					-	

1. Non-Allowed Expenses

- 1 Q: What miscellaneous non-allowed expenses did Petitioner propose to disallow?
- 2 A; Petitioner proposed to disallow \$950 of contributions paid to the Indianapolis Zoo
- 3 (wp 432).
- 4 Q: Do you accept Petitioner's proposed adjustment to certain miscellaneous non-
- 5 allowed expenses?
- 6 A; Yes.

2. Out of Period Expenses

- 7 Q: What is included in Petitioner's "out of period" type of expense adjustment?
- 8 A: As discussed above, Petitioner's out of period type of expense adjustment includes
- 9 corrections for: (A) prior year expense accruals reversed in the test year, (B) prior
- period actual expenses recorded to the test year, (C) test year expense accruals, and
- (D) test year actual expenses recorded outside of the test year. For miscellaneous
- 12 expense, Petitioner only proposed to eliminate prior year accrual reversals and prior
- year expenses recorded in the test year.
- 14 Q: What total out of period miscellaneous expense adjustments does Petitioner
- 15 **propose?**
- 16 A: Petitioner proposes a \$4,396 increase to miscellaneous expense to reflect the
- 17 removal of all out of period adjustments.
- 18 Q; Do you accept Petitioner's proposed reduction to miscellaneous expense to
- reflect the removal of out of period expenses?
- 20 A: No. I propose a net adjustment to zero for miscellaneous expense to reflect the
- 21 removal of all out of period adjustments (OUCC Schedule 6, Adjustment No. 4).

(A) Prior Year Expense Accruals Reversed in the Test Year

1 2	Q:	What prior year miscellaneous expense accruals did Petitioner propose be reversed?
3	A:	Petitioner identified two prior year accrual reversals related to miscellaneous
4		expense: (1) Huntington Service Charges (\$5,368) and (2) quarterly PNC
5		availability fee (\$4,396). See Petitioner's wp 413-S1. By eliminating these prior
6		year accrual reversals, Petitioner proposed an increase to test year miscellaneous
7		expense of \$9,769.
8 9	Q:	Do you accept Petitioner's proposal to remove prior year expense accruals recorded in the test year?
10	A;	Not entirely. While I agree with the reversal of the Huntington service charges, I
11		disagree with the reversal of the PNC quarterly availability fee. In response to
12		OUCC Data Request No. 16.07, Petitioner stated the \$4,396 PNC quarterly
13		availability fee listed on wp 413-S1 was a mistake and no such reversal took place
14		in the test year (See Attachment CEP $- 6$). The OUCC adjusted its OUCC wp 413
15		to exclude this reversal.
	(B) P	rior Period Actual Expenses Recorded to the Test Year
16 17	Q:	What prior year actual miscellaneous expense did Petitioner propose be eliminated?

- 10 1
- 18 A: Petitioner identified \$5,368 of prior period miscellaneous expenses recorded in the
- test year related to Huntington National Bank (Petitioner's wp 413-S2). 19
- Do you accept Petitioner's proposal to remove prior year miscellaneous 20 Q: expense recorded in the test year? 21
- 22 Yes. (See OUCC Schedule 6, Adjustment No. 4.) A:

3. Non-Recurring Expenses

1	Q:	What miscellaneous expenses did Petitioner propose were non-recurring?
2	A:	Petitioner proposed \$40,843 of test year miscellaneous expense were non-recurring
3		and should be eliminated. Petitioner's proposed adjustment included \$5,888 of non-
4		recurring business consulting projects and \$34,955 of Huntington National Bank
5		charges.
6 7	Q:	Do you accept Petitioner's proposed adjustment to normalize contractual services expense?
8	A:	Yes. (See OUCC Schedule 6, Adjustment No. 5.)
		N. Payroll Tax Expense
9	Q:	Did Petitioner propose any adjustments to payroll tax expense?
10	A:	Yes. Petitioner proposed an increase of \$3,589 to test year expense of \$2,642
11		yielding pro forma payroll tax expense of \$6,231.11
12	Q:	Do you accept Petitioner's pro forma payroll tax expense?
13	A:	No. Based on my pro forma salaries and wage expense, I propose an increase of
14		\$834 to test year payroll expense of \$2,642, yielding pro forma payroll tax expense
15		of \$3,476.
16	Q:	Please explain your adjustment to payroll taxes?
17	A:	I decreased payroll taxes to reflect the OUCC's pro forma salaries and wage
18		expense for STIP. As calculated on Attachment CEP - 11, I calculated payroll
19		taxes on the pro forma decreased to Petitioner's payroll adjustment of \$29,400 or
20		\$4,929 (\$34,329 OUCC Payroll Calculation subtract \$29,400 Petitioner's Payroll).

¹¹ Note that there is a difference between the test year amounts as reflected in Petitioner's wp 300 and 300TY (\$19,724) and test year payroll tax expenses as reported in Petitioner's income statement and its 2015 IURC annual report (\$2,642). The numbers I reflect here are based on the test year amounts as reflected in Petitioner's income statement and IURC report.

1 I multiplied the \$4,929 by the payroll tax rate shown on wp 301 of 8.2782%, which 2 results in a \$408 adjustment. Finally, I calculated Medicare expense on STIP of 3 \$29,400 which results in \$426 (\$29,400 multiplied by Medicare rate of 1.45%). 4 The OUCC's pro forma payroll tax adjustment to payroll taxes from the test year 5 is \$3,476 (\$2,642 test year expense add \$408 add \$426), as shown on Attachment 6 CEP – 11. (See OUCC Schedule 6, Adjustment No. 12.) III. RECOMMENDATIONS 7 Q: Please summarize your recommendations to the Commission in this Cause. 8 A: I recommend the Commission increase Petitioner's test year payroll expense by \$34,329. 10 I recommend the Commission authorize a purchased power adjustment of \$25,502. 11 I recommend the Commission decrease Petitioner's out-of-period pro forma 12 expense by \$89,353. 13 I recommend the Commission authorize a non-recurring expense adjustment of a 14 negative \$86,610. 15 I recommend the Commission authorize a reduction of operating expense for capital 16 items expensed for \$7,950. 17 I recommend the Commission authorize an increase of \$17,348 for insurance 18 expense. 19 I recommend the Commission authorize purchased wastewater treatment expense 20 of \$593,093. 21 I recommend the Commission authorize rate case expense of \$31,750. 22 I recommend the Commission authorize a payroll tax adjustment to payroll taxes 23 from the test year of \$3,476. 24 O: Does this conclude your testimony? 25 Yes. A:

APPENDIX A

1 2	Q:	Have you previously testified before the Indiana Utility Regulatory Commission?												
3	A:	Yes.												
4	Q:	Please describe your educational background and experience.												
5	A:	I graduated from Indiana Central College in Indianapolis, Indiana in 1972, with a												
6		Bachelor of Science degree, majoring in accounting, economics, and business												
7		administration. I attended Indiana Central College, Indianapolis, Indiana from												
8		September 1973 through May 1977, where I pursued a Master's of Science degree												
9		in economics. I attended Kennesaw State College, Kennesaw, Georgia from 1985												
10		through 1987, where I pursued a Master's of Business Administration degree with												
11		an emphasis in accounting.												
12		I served as chief executive officer for a group of dermatologists. I worked												
13		in a variety of industries as a controller. These include medical, forms												
14		manufacturing, retail and wholesale distribution, and information systems												
15		recruiting and consulting.												
16		I have also worked in a variety of accounting positions including banking,												
17		Sarbanes-Oxley auditing and documentation, corporate tax and water, sewer,												
18		propane gas, and cable television utilities. I became Financial Officer in 1980 for												
19		a group of utilities including Florida Cities Water Company, Avatar Utilities, Inc.,												
20		Poinciana Utilities, Inc., Avatar Propane Gas Company and Avatar Cable												
21		Television, Inc. These regulated utilities included water, wastewater and cable												

22

television.

I attended the National Association of Regulatory Utility Commissioners ("NARUC") Rate School in Ft. Lauderdale, Florida in 1982 and in San Diego, California in 2008. I attended the Advanced Regulatory Studies Program at Michigan State University in 2012. I attended several American Water Works Association ("AWWA") and Indiana Rural Water Association ("IRWA") conferences. I attended the Alliance of Indiana Rural Water Conference ("AIRWC") in 2013, the National Association of Water Conference ("NAWC") in 2013, 2015 and 2016 and the National Association of State Utility Advocates ("NASUCA") Water Committee Forum in 2013 and 2016. I attended the Financial Forum of the Society of Utility and Regulatory Financial Analysts ("SURFA") in 2014.

APPENDIX B

2	Attachment CEP I	Allocated to Westfield Wastewater
3	Attachment CEP 2	OUCC STIP Calculation
4	Attachment CEP 3	OUCC Payroll Expense Adjustment
5 6	Attachment CEP 4	Petitioner Response to OUCC DR 16.5, Excess Liability Insurance
7 8	Attachment CEP 5	OUCC wp 405, Adjustment to Normalized Certain Test Year Expenses
9 10	Attachment CEP 6	Petitioner Response to OUCC DR 16.7, Quarterly Availability Fee
11	Attachment CEP 7	OUCC wp 413, Determination of Out-of-Period Expenses
12 13	Attachment CEP 8	Cripe, Invoice 2022972A, Dated March 27, 2015 for Land Appraisal for Westfield Wastewater \$6,800
14 15	Attachment CEP 9	OUCC wp 431, Determination of Non-Reoccurring Expenses
16	Attachment CEP 10	Capital Items Expensed by Westfield Wastewater
17	Attachment CEP 11	OUCC Calculation of Payroll Tax Adjustment for \$3,461
18 19	Attachment CEP 12	Petitioner Response to OUCC DRs 3.18 and 22.10, Monthly Wastewater Volumes
20 21	Attachment CEP 13	Westfield Daily Flow Log, Westfield Wastewater Response to OUCC DR 20.13
22 23	Attachment CEP 14	OUCC Calculation of Purchased Wastewater Cost Reduction
24	Attachment CEP 15	New Rate for Wastewater Treatment, Carmel Utilities Letter

Westfield Wastewater Determination of Total Pro Forma Payroll wp 302

Α	В	C	D	E	F	G	Н	1	J	K	L	M
				Labor							Base	
	Employee			Union		Pro Forma				% to	Comp to	STIP to
Line	Number	Unit	Status	Member	Department	Base Comp	STIP %	STIP	Total Comp	Westfield	Westfield	Westfield
1	7654	CSS	FT	No	Capital Programs & Engi	66,400	9%	5,976	72,376	14.0%	9,284	836
2	7665	CSS	FT	No	Capital Programs & Engi	69,700	9%	6,273	75,973	12.2%	8,528	768
3	7770	CSS	FT	No	Capital Programs & Engi	56,005	9%	5,040	61,046	18.2%	10,205	918
4	7774	CSS	FT	No	Capital Programs & Engi	54,111	9%	4,870	58,981	20.4%	11,059	995
5	7975	CSS	FT	No	Capital Programs & Engi	80,773	9%	7,270	88,042	3,2%	2,585	-233
6	8000	CSS	FT	No	Capital Programs & Engi	92,018	9%	8,282	100,300	2.8%	2,593	233
7	8134	CSS	FT	No	Capital Programs & Engi	52,280	9%	4,705	56,985	4.0%	2,086	188
8	8222	CSS	FT	No	Capital Programs & Engi	84,356	9%	7,592	91,948	1.0%	844	76
9	8368	CSS	FT	No	Capital Programs & Engi	85,078	9%	7,657	92,735	21.0%	17,866	1,608
10	6101	Water	FT	No·	Operations	100, 4 81	11%	11,053	111,534	40.0%	40,192	4,421
11	0512	Water	FT	No	Operations	50,763	9%	4,569	55,332	100.0%	50,763	4,569
12	8154	Water	FT	No	Operations	70,246	9%	6,322	76,568	100.0%	70,246	6,322
13	8158	Water	FI	No	Operations	56,043	9%	5,0 44	61,087	100.0%	56,043	5,044
14	8159	Water	FT	No	Operations	44,683	9%	4,021	48,705	100.0%	44,683	4,021
15	TOTALS					962,938		88,674	1,051,612		326,977	30,232

Methodology for pro forma base payroll:

* Establish ongoing employee count at current pay

0115	04	: tal- addin	dal.	Dro For	ma Payroll to CSS						wo 3	302-S2
	ns Gas of	C	D	E	F	G	Н	I	J	K	L	M
Α	В	C	D	Labor	•	Ÿ	••	•	ū	•••	-	***
	Employe			Union		Pro Forma	STIP			% to	Base Comp	STIP to
1 1	e	Linit	Ctotuo		Department	Base Comp	%	STIP	Total Comp	CSS	to CSS	CSS
Line	Number				•	89,226	9%	8,030	97,256	44%	39,394	3,545
1	0220	CSS	FT	No	Capital Programs & Engine	60,819	5%	3,041	63,860	100%	60.819	3,041
2	0249	CSS	FT FT	Yes	Supply Chain Corporate Development	228,139	35%	79,849	307,988	100%	228,139	79,849
3	0295	CSS	FT	No No	Customer Relationships	87,183	9%	7,846	95,029	100%	87,183	7,846
4	0383	CSS	FT	No	Capital Programs & Engine	172,818	18%	31,107	203,926	26%	45,199	8,136
5	0432 0473	CSS	FT	No	Capital Programs & Engine	63,561	9%	5,721	69,282	28%	17,999	1,620
6	0503	CSS	FT	No	Capital Programs & Engine	72,194	9%	6,497	78,691	100%	72,060	6,485
7 8	0520	CSS	FT	No	Capital Programs & Engine	64,789	9%	5,831	70,620	2%	1,436	129
9	0614	CSS	FT	No	Capital Programs & Engine	77,378	9%	6,964	84,342	68%	52,617	4.736
10	0637	CSS	FT	Yes	Supply Chain	57,034	5%	2,852	59,885	100%	57,034	2,852
11	0712	CSS	FT	No	Facilities	89,384	9%	8,045	97,429	100%	89,384	8,045
12	0803	CSS	FT	No	Information Technology	144,564	18%	26,022	170,586	100%	144,564	26,022
13	0864	CSS	FT	No	Quality	154,161	18%	27,749	181,910	100%	154,161	27,749
14	0881	CSS	FT	No	Capital Programs & Engine	58,543	9%	5,269	63,812	35%	20,701	1,863
15	0882	CSS	FT	No	Corporate Development	77,683	9%	6,991	84,675	100%	77,683	6,991
16	0887	CSS	FT	No	Environmental Stewardship	57,749	9%	5,197	62,946	100%	57,749	5,197
17	0890	CSS	FT	No	Capital Programs & Engine	109,785	11%	12,076	121,862	16%	17,078	1,879
18	0897	CSS	FT	No	Human Resources	132,695	11%	14,596	147,291	100%	132,695	14,596
19	0899	CSS	FT	No	Supply Chain	77,076	9%	6,937	84,013	100%	77,076	6,937
20	0900	CSS	FT	No	Environmental Stewardship	103,830	11%	11,421	115,251	73%	75,796	8,338
21	0921	CSS	FT	No	Capital Programs & Engine	53,905	9%	4,851	58,757	18%	9,888	890
22	0952	CSS	FT	No	Facilities	106,848	11%	11.753	118,601	100%	106,848	11,753
23	1828	CSS	FT	No	Capital Programs & Engine	66,733	9%	6,006	72,739	15%	9,721	875
24	1833	CSS	FT	No	Capital Programs & Engine	66,733	9%	6,006	72,739	15%	9,914	892
25	1848	CSS	FT	No	Capital Programs & Engine	62,498	9%	5,625	68,123	16%	10,258	923
26	1864	CSS	FT	No	Information Technology	53,837	9%	4,845	58,682	100%	53,837	4,845
27	1918	CSS	FT	No	Customer Relationships	47,048	9%	4,234	51,283	100%	47,048	4,234
28	1992	CSS	FT	No	Information Technology	85,000	9%	7,650	92,650	100%	85,000	7,650
29	2002	CSS	FT	No	Capital Programs & Engine	110,549	11%	12,160	122,710	17%	19,244	2,117
30	2022	CSS	FT	No	Capital Programs & Engine	68,858	9%	6,197	75,055	18%	12,108	1,090
31	2074	CSS	FT	No	Legal	91,273	9%	8,215	99,487	0%	<u>.</u>	-
32	2136	CSS	FT	No	Supply Chain	52,081	9%	4,687	56,768	100%	52,081	4,687
33	2245	CSS	FT	No	Community Relations	60,626	9%	5,456	66,082	100%	60,626	5,456
34	2251	CSS	FT	No	Finance	46,344	9%	4,171	50,514	100%	46,344	4,171
35	2254	CSS	FT	No	Finance	70,098	9%	6,309	76,406	100%	70,098	6,309
36	2259	CSS	FT	No	Information Technology	78,429	9%	7,059	85,487	100%	78,429	7,059
37	2270	CSS	FT	No	Customer Relationships	39,194	9%	3,527	42,722	100%	39,194	3,527
38	2292	CSS	FT	No	Legal	205,030	18%	36,905	241,935	100%	205,030	36,905
39	2320	CSS	FT	No	Customer Relationships	37,570	9%	3,381	40,951	100%	37,570	3,381
40	2324	CSS	FT	No	Customer Relationships	43,600	9%	3,924	47,524	100%	43,600	3,924
41	2948	CSS	FT	No	Customer Relationships	36,856	9%	3,317	40,173	100%	36,856	3,317
42	2969	CSS	FT	No	Information Technology	99,462	11%	10,941	110,403	100%	99,462	10,941
43	2972	CSS	FT	No	Customer Relationships	45,000	9%	4,050	49,050	100%	45,000	4,050
44	2974	CSS	FT	No	Customer Relationships	42,198	9%	3,798	45,996	100%	42,198	3,798
45	2976	CSS	FT	Yes	Capital Programs & Engine	63,398	5%	3,170	66,568	100%	63,398	3,170
46	2978	CSS	FT	No	Legal	145,464	18%	26,184	171,648	100%	145,464	26,184
47	3008	CSS	FT	No	Customer Relationships	45,008	9%	4,051	49,059	100%	45,008	4,051
48	3015	CSS	FT ·	No	Capital Programs & Engine	48,718	9%	4,385	53,103	32%	15,365	1,383
49	3027	CSS	FT	No	Customer Relationships	62,683	9%	5,641	68,325	100%	62,683	5,641
50	3028	CSS	FT	No	Customer Relationships	43,600	9%	3,924	47,524	100%	43,600	3,924
51	3030	CSS	FT	No	Customer Relationships	41,023	9%	3,692	44,715	100%	41,023	3,692
52	3036	CSS	FT	No	Capital Programs & Engine	66,550	9%	5,990	72,540	25%	16,638	1,497
53	3044	CSS	FT	No	Customer Relationships	50,305	9%	4,527	54,833	100%	50,305	4,527

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Line 54	Number 3045	CSS	FT	No	Customer Relationships	70,473	9%	6,343	76,816	100%	70,473	6,343
			PT	No	Facilities	16,411	9%	1,477	17,888	100%	16,411	1,477
55	3061	CSS				44,471	9%	4,002	48,473	100%	44,471	4,002
56	3092	CSS	FT	No	Customer Relationships	39,846	9%	3,586	43,432	100%	39,846	3,586
57	3093	CSS	FT	No	Customer Relationships	•	9%	3,320	40,214	100%	36,894	3,320
58	3097	CSS	FT	No	Customer Relationships	36,894	18%		172,188	13%	19,363	3,485
59	3099	CSS	FT	No	Capital Programs & Engine	145,922	9%	26,266	54,893	100%	50,360	4,532
60	3226	CSS	FT	No	Customer Relationships	50,360	9%	4,532	66,329	100%	60,853	5,477
61	3227	CSS	FT	No	Supply Chain	60,853	9%	5,477 2,185	26,458	100%	24,274	2,185
62	3402	CSS	PT	No	OHS & Security	24,274	9%	6,276	76,006	100%	69,731	6,276
63	3420	CSS	FT	No	Regulatory Affairs	69,731 45,598	9% 9%	4,104	49,702	15%	6,966	627
64	3421	CSS	FT	No	Capital Programs & Engine	70,121	9%	6,311	76,432	100%	70,121	6,311
65	3422	CSS	FT	No	Community Relations		9%	3,725	45,117	100%	41,391	3,725
66	3427	CSS	FT	No	Customer Relationships	41,391 16,983	9%	1,528	18,512	100%	16,983	1,528
67	3436	CSS	PT	No	Customer Relationships	43,749	9%	3,937	47,686	36%	15,926	1,433
68	3447	CSS	FT	No	Capital Programs & Engine	99,751	9%	8,978	108,729	100%	99,751	8,978
69	3464	CSS	FT	No	Finance	39,500	9%	3,555	43,055	100%	39,500	3,555
70	3465	CSS	FT	No	Customer Relationships	38,777	9%	3,490	42,266	100%	38,777	3,490
71	3492	CSS	FT	No	Customer Relationships		9%	•	39,806	100%	36,520	3,287
72	3493	CSS	FT	No	Customer Relationships	36,520		3,287 3,391	41,065	100%	37,674	3,391
73	3494	CSS	FT	No	Customer Relationships	37,674	9% 9%	8,565	103,728	100%	95,163	8,565
74	4003	CSS	FT	No	Information Technology	95,163	9%	7,814	94,642	100%	86,828	7,814
75	4011	CSS	FT	No	Information Technology	86,828	9%	3,670	94,042 44,449	100%	40,779	3,670
76	4015	CSS	FT	No	Finance	40,779	9%	6,867	83,162	100%	76,295	6,867
77	4027	CSS	FT	No	Regulatory Affairs	76,295		•	•		,	•
78	4035	CSS	FT	No	OHS & Security	71,050	9%	6,395	77,445	100%	71,050	6,395
79	4058	CSS	FT	No	Regulatory Affairs	55,825	9%	5,024	60,849	100%	55,825	5,024
80	4059	CSS	FT	No	Human Resources	95,018	11%	10,452	105,469	100%	95,018	10,452
81	4093	CSS	FT	No	Corporate Development	152,678	18%	27,482	180,160	100%	152,678	27,482
82	4101	CSS	FT	No	Community Relations	74,708	9%	6,724	81,432	100%	74,708	6,724
83	4119	CSS	FT	No	Information Technology	95,031	9%	8,553	103,584	100%	95,031	8,553
84	4120	CSS	FΤ	No	Information Technology	91,675	9%	8,251	99,926	100%	91,675	8,251
85	4132	CSS	FT	No	Information Technology	92,703	9%	8,343	101,046	100%	92,703	8,343
86	4137	CSS	FT	No	Finance	116,183	11%	12,780	128,963	100%	116,183	12,780
87	4163	CSS	FT	No	Customer Relationships	40,614	9%	3,655	44,270	100%	40,614	3,655
88	4171	CSS	FT	No	Customer Relationships	62,153	9%	5,594	67,747	100%	62,153	5,594
89	4193	CSS	FT	No	Information Technology	117,372	11%	12,911	130,283	100%	117,372	12,911
90	4269	CSS	FT	No	Information Technology	116,490	11%	12,814	129,303	100%	116,490	12,814
91	4284	CSS	PT	No	Customer Relationships	20,519	9%	1,847	22,366	100%	20,519	1,847
92	4303	CSS	FT	No	Community Relations	97,149	9%	8,743	105,892	100%	97,149	8,743
93	4309	CSS	FT.	No	Customer Relationships	62,850	9%	5,656	68,506	100%	62,850	5,656
94	4356	CSS	FT	No	Customer Relationships	50,504	9%	4,545	55,050	100%	50,504	4,545
95	4369	CSS	FT	No	Customer Relationships	78,045	9%	7,024	85,069	100%	78,045	7,024
96	4383	CSS	FT	No	Capital Programs & Engine	50,215	9%	4,519	54,734	24%	11,959	1,076
97	4416	CSS	FT	No	Capital Programs & Engine	60,533	9%	5,448	65,981	31%	18,998	1,710
98	4421	CSS	FT	No	Capital Programs & Engine	67,231	9%	6,051	73,282	29%	19,587	1,763
99	4425	CSS	FΤ	No	Supply Chain	95,621	9%	8,606	104,227	100%	95,621	8,606
100	4426	CSS	FT	No	Capital Programs & Engine	112,867	11%	12,415	125,283	35%	39,938	4,393
101	4435	CSS	FT	No	Capital Programs & Engine	79,631	9%	7,167	86,798	74%	59,264	5,334
102	4436	CSS	FT	No	OHS & Security	139,455	18%	25,102	164,557	100%	139,455	25,102
103	4453	CSS	FT	No	Customer Relationships	44,318	9%	3,989	48,307	100%	44,318	3,989
104	4462	CSS	FT	No	Chief Executive	69,238	9%	6,231	75,469	100%	69,238	6,231
105	4469	CSS	FT	No	Finance	116,183	11%	12,780	128,963	100%	116,183	12,780
106	4474	CSS	FT	No	Customer Relationships	154,175	18%	27,751	181,926	100%	154,175	27,751

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Line	Number	Unit	Status	Member	Department	Base Comp	%	STIP	Total Comp	CSS	to CSS	CSS
107	4488	CSS	FT	No	Regulatory Affairs	111,131	11%	12,224	123,356	100%	111,131	12,224
108	4489	CSS	FT	No	Customer Relationships	79,219	9%	7,130	86,349	100%	79,219	7,130
109	4504	CSS	FT	No	Regulatory Affairs	235,778	35%	82,522	318,300	100%	235,778	82,522
110	4505	CSS	FT	No	Community Relations	148,496	18%	26,729	175,225	100%	148,496	26,729
111	4517	CSS	FT	No	Capital Programs & Engine	43,937	9%	3,954	47,891	48%	21,206	1,909
112	4527	CSS	FT	No	Community Relations	66,386	9%	5,975	72,360	100%	66,386	5,975
113	4532	CSS	FI	No	Human Resources	60,620	9%	5,456	66,075	100%	60,620	5,456
114	4542	CSS	FT	No	Regulatory Affairs	65,610	9%	5,905	71,514	100%	65,610	5,905
115	4547	CSS	FT	No	Finance	71,844	9%	6,466	78,310	100%	71,844	6,466
116	4553	CSS	FT	No	Regulatory Affairs	81,369	9%	7.323	88,693	100%	81,369	7,323
117	4559	CSS	FT	No	Customer Relationships	44,250	9%	3,983	48,233	100%	44,250	3,983
118	4563	CSS	FT	No	Customer Relationships	86,100	11%	9,471	95,571	100%	86,100	9,471
119	4564	CSS	FT	No	OHS & Security	46,473	9%	4,183	50,655	100%	46,473	4,183
120	4573	CSS	FT	No	Finance	185,000	35%	64,750	249,750	100%	185,000	64,750
121	4582	CSS	FT	No	Customer Relationships	47,195	9%	4,248	51,442	100%	47,195	4,248
122	4583	CSS	FT	No	Supply Chain	66,000	9%	5,940	71,940	100%	66,000	5,940
123	4587	CSS	FT	No	Customer Relationships	51,313	9%	4,618	55,931	100%	51,313	4,618
124	4610	CSS	FT	No	Customer Relationships	85,717	9%	7,715	93,432	100%	85,717	7,715
125	4613	CSS	FT	No	Chief Executive	555,556	35%	194,445	750,001	100%	555,556	194,445
126	4615	CSS	FT	No	Legal	60,338	9%	5,430	65,769	100%	60,338	5,430
127	4621	CSS	FI	No	Corporate Development	107,957	11%	11,875	119,832	100%	107,957	11,875
128	4627	CSS	FT	No	Customer Relationships	67,298	9%	6,057	73,355	100%	67,298	6,057
129	4629	CSS	FT	No	Community Relations	89,520	9%	8,057	97,577	100%	89,520	8,057
130	4636	CSS	FT	No	Customer Relationships	92,307	9%	8.308	100,614	100%	92,307	8,308
131	4652	CSS	FT.	No	Human Resources	69,510	9%	6,256	75,765	100%	69,510	6,256
132	4661	CSS	FT.	No	Customer Relationships	91,563	11%	10,072	101,635	100%	91,563	10,072
133	4683	CSS	FT	No	Community Relations	236,500	35%	82,775	319,275	100%	236,500	82,775
134	4686	CSS	FT	No	Customer Relationships	64,578	9%	5,812	70,390	100%	64,578	5,812
135	4696	CSS	FT	No	Customer Relationships	43,600	9%	3,924	47,524	100%	43,600	3,924
136	4702	CSS	FΤ	No	Capital Programs & Engine	57,082	9%	5,137	62,220	37%	20,912	1,882
137	4709	CSS	FΤ	No	Community Relations	60,938	9%	5,484	66,422	100%	60,938	5,484
138	4721	CSS	FT	No	Human Resources	83,383	9%	7,504	90,887	100%	83,383	7,504
139	4747	CSS	FT	No	Customer Relationships	46,490	9%	4,184	50,674	100%	46,490	4,184
140	4749	CSS	FT	No	Customer Relationships	111,260	11%	12,239	123,498	100%	111,260	12,239
141	4751	CSS	FT	No	Information Technology	94,720	9%	8,525	103,244	100%	94,720	8,525
142	4763	CSS	FT	No	Customer Relationships	70,716	9%	6,364	77,080	100%	70,716	6,364
143	4766	CSS	FT	No	Community Relations	101,750	9%	9,158	110,908	100%	101,750	9,158
144	4777	CSS	FT	No	Information Technology	42,898	9%	3,861	46,759	100%	42,898	3,861
145	4787	CSS	FT	No	Corporate Development	71,646	9%	6,448	78,094	100%	71,646	6,448
146	4794	CSS	FT	No	Customer Relationships	39,402	9%	3,546	42,948	100%	39,402	3,546
147	4796	CSS	FT	No	Customer Relationships	153,715	18%	27,669	181,384	100%	153,715	27,669
148	4811	CSS	FT	No	Finance	74,497	9%	6,705	81,201	100%	74,497	6,705
149	4813	CSS	FΤ	No	Capital Programs & Engine	50,637	9%	4,557	55,194	32%	16,390	1,475
150	4844	CSS	FT	No	Quality	75,414	9%	6,787	82,201	100%	75,414	6,787
151	4846	CSS	FT	No	Customer Relationships	86,788	9%	7,811	94,599	100%	86,788	7,811
152	4850	CSS	FT	No	Chief Executive	70,074	- 9%	6,307	76,381	100%	70,074	6,307
153	4856	CSS	FT	No	Finance	73,979	9%	6,658	80,637	100%	73,979	6,658
154	4861	CSS	FT	No	Customer Relationships	45,338	9%	4,080	49,419	100%	45,338	4,080
155	4865	CSS	FT	No	Customer Relationships	46,989	9%	4,229	51,218	100%	46,989	4,229
156	4880	CSS	FT	No	Customer Relationships	94,744	11%	10,422	105,166	100%	94,744	10,422
157	4882	CSS	FT	No	Customer Relationships	43,600	9%	3,924	47,524	100%	43,600	3,924
158	4902	CSS	FT	No	Customer Relationships	62,683	9%	5,641	68,325	100%	62,683	5, 64 1
159	4902 4905	CSS	FT	No	Customer Relationships	43,342	. 9%	3,901	47,243	100%	43,342	3,901
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Line	Number			No	Information Technology	81,399	9%	7,326	88,725	100%	81,399	7,326
160	4922	CSS	FT		Human Resources	249,025	35%	87,159	336,184	100%	249,025	87,159
161	4936	CSS	FT	No		46,540	9%	4,189	50,728	100%	46,540	4,189
162	4973	CSS	FT	No No	Information Technology Human Resources	140,011	18%	25,202	165,213	100%	140,011	25,202
163	5004	CSS	FT	No	Chief Executive	413,889	35%	144,861	558,750	100%	413,889	144,861
164	5007	CSS	FT	No		102,873	11%	11,316	114,189	100%	102,873	11,316
165	5098	CSS	FT	No	Customer Relationships	65,293	9%	5,876	71,170	100%	65,293	5,876
166	6037	CSS	FT	No	Customer Relationships	94,632	9%	8,517	103,149	100%	94,632	8,517
167	6060	CSS	FT	No	Community Relations	347,222	35%	121,528	468,750	100%	347,222	121,528
168	6072	CSS	FT	No	Chief Executive		9%	2,936	35,563	100%	32,626	2,936
169	6079	CSS	FT	No	Customer Relationships	32,626		3,639		100%	40,430	3,639
170	6095	CSS	FΤ	No	Customer Relationships	40,430	9%		44,069		•	
171	7007	CSS	FT	No	Capital Programs & Engine	80,036	9%	7,203	87,240	93%	74,649	6,718
172	7016	CSS	FT	No	OHS & Security	78,087	9%	7,028	85,115	100%	78,087	7,028
173	7024	CSS	FT	No	Capital Programs & Engine	80,036	9%	7,203	87,240	36%	28,902	2,601
174	7027	CSS	FT	No	Capital Programs & Engine	66,463	9%	5,982	72,444	100%	66,463	5,982
175	7030	CSS	FT	No	Capital Programs & Engine	65,920	9%	5,933	71,853	100%	65,920	5,933
176	7037	CSS	FT	No	Capital Programs & Engine	134,327	11%	14,776	149,103	85%	114,609	12,607
177	7041	CSS	FT	No	Environmental Stewardship	136,225	18%	24,521	160,746	100%	136,225	24,521
178	7053	CSS	FT	Yes	Supply Chain	57,034	5%	2,852	59,885	100%	57,034	2,852
179	7074	CSS	FI	No	Finance	133,397	18%	24,011	157,408	100%	133,397	24,011
180	7201	CSS	FT	No	Capital Programs & Engine	102,602	9%	9,234	111,836	10%	10,640	958
181	7225	CSS	FT	No	Capital Programs & Engine	102,602	9%	9,234	111,836	96%	98,422	8,858
182	7250	CSS	FT	No	Capital Programs & Engine	94,241	9%	8,482	102,723	33%	30,700	2,763
183	7254	CSS	FT	No	Capital Programs & Engine	90,262	9%	8,124	98,386	22%	19,777	1,780
184	7265	CSS	FT	No	Customer Relationships	32,832	9%	2,955	35,787	100%	32,832	2,955
185	7284	CSS	FT	No	Customer Relationships	38,344	9%	3,451	41,795	100%	38,344	3,451
186	7289	CSS	FT	No	Information Technology	52,585	9%	4,733	57,317	100%	52,585	4,733
187	7295	CSS	FT	No	Capital Programs & Engine	49,549	9%	4,459	54,008	29%	14,317	1,289
188	7314	CSS	FT	No	OHS & Security	37,539	9%	3,379	40,918	100%	37,539	3,379
189	7331	CSS	FT	No	Customer Relationships	37,481	9%	3,373	40,855	100%	37,481	3,373
190	7333	CSS	FT	No	Customer Relationships	37,968	9%	3,417	41,386	100%	37,968	3,417
191	7336	CSS	FT	No	Customer Relationships	43,600	9%	3,924	47,524	100%	43,600	3,924
192	7339	CSS	FT	No	Finance	86,360	9%	7,772	94,133	100%	86,360	7,772
193	7340	CSS	FT	No	Information Technology	98,211	9%	8,839	107,050	100%	98,211	8,839
194	7365	CSS	FT	No	Quality	40,526	9%	3,647	44,174	100%	40,526	3,647
195	7366	CSS	FT	No	Customer Relationships	40,032	9%	3,603	43,635	100%	40,032	3,603
196	7372	CSS	FT	No	Customer Relationships	46,463	9%	4,182	50,644	100%	46,463	4,182
197	7374	CSS	FT	No	Customer Relationships	45,287	9%	4,076	49,362	100%	45,287	4,076
198	7384	CSS	FT	No	Customer Relationships	42,258	9%	3,803	46,061	100%	42,258	3,803
199	7387	CSS	FT	No	OHS & Security	87,907	9%	7,912	95,818	100%	87,907	7,912
200	7391	CSS	FT	No	Customer Relationships	36,758	9%	808,8	40,066	100%	36,758	3,308
201	7392	CSS	FT	No	Customer Relationships	44,356	9%	3,992	48,347	100%	44,356	3,992
202	7395	CSS	FT	No	Customer Relationships	37,495	9%	3,375	40,870	100%	37,495	3,375
203	7411	CSS	FT	No	Customer Relationships	44,743	9%	4,027	48,770	100%	44,743	4,027
204	7415	CSS	FT	No	Customer Relationships	43,600	9%	3,924	47,524	100%	43,600	3,924
205	7419	CSS	FT	No	Information Technology	98,671	11%	10,854	109,525	100%	98,671	10,854
205	7420	CSS	FT	No	Environmental Stewardship	78,264	9%	7,044	85,308	100%	78,264	7,044
207	7421	CSS	FT	No	Operations	95,868	9%	8,628	104,496	100%	95,868	8,628
208	7421	CSS	FT	No	Information Technology	119,472	11%	13,142	132,614	100%	119,472	13,142
209	7437 7438	CSS	FT	No	Information Technology	260,389	35%	91,136	351,525	100%	260,389	91,136
210	7436 7441	CSS	FT	No	Customer Relationships	62,683	9%	5,641	68,325	100%	62,683	5,641
210	7441 7442	CSS	FT	No	Customer Relationships	37,798	9%	3,402	41,200	100%	37,798	3,402
		CSS	FT	No No	Capital Programs & Engine	40,925	9%	3,683	44,608	12%	5,019	452
212	7445	USS	L.1	INO	Capital Flograms & Engine	40,520	2/4	0,000	4-1000	12/0	0,010	702

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	e November	Linia	Ctotus		Department	Base Comp	%	STIP	Total Comp	CSS	to CSS	CSS
Line	Number				*	111.262	11%	12,239	123,500	100%	111,262	12,239
213	7448	CSS	FT	No	Human Resources	89,645	9%	8,068	97,713	100%	89,645	8,068
214	7453	CSS	FT	No	Information Technology	45,000	9%	4,050	49,050	100%	45,000	4,050
215	7459	CSS	FT	No	Customer Relationships		18%	22,997	150,758	100%	127,761	22,997
216	7474	CSS	FT	No	Regulatory Affairs	127,761	9%	9,739	117,954	100%	108,214	9,739
217	7475	CSS	FT	No	Information Technology	108,214 79,530	9%	7,158	86,688	100%	79,530	7,158
218	7476	CSS	FT	No	Environmental Stewardship	79,550 38,855	9%	3,497	42,352	100%	38,855	3,497
219	7488	CSS	FT	No	Customer Relationships	66,833	9%	6,015	72,848	97%	64,600	5,814
220	7493	CSS	FT	No	Capital Programs & Engine	64,978	9%	5,848	70,826	100%	64,978	5,848
221	7495	CSS	FT	No	Supply Chain	42,362	9%	3,813	46,175	33%	13,788	1,241
222	7496	CSS	FT	No	Capital Programs & Engine	35,449	9%	3,190	38,640	100%	35,449	3,190
223	7499	CSS	FΤ	No	Customer Relationships	36,674	9%	3,301	39,974	100%	36,674	3,301
224	7503	CSS	FT FT	No No	Customer Relationships Customer Relationships	61,400	9%	5,526	66,926	100%	61,400	5,526
225	7504	CSS	FT	No	Customer Relationships	37,612	9%	3,385	40,997	100%	37,612	3,385
226	7511		FT	No	Customer Relationships	41,327	9%	3,719	45,047	100%	41,327	3,719
227	7512	CSS			Capital Programs & Engine	67,159	9%	6,044	73,203	32%	21,181	1,906
228	7514	CSS	FT FT	No No	Finance	120,686	9%	10,862	131,548	100%	120,686	10,862
229	7519 7520	CSS	FT	No	Finance	122,695	11%	13,496	136,192	100%	122,695	13,496
230 231	7520 7521	CSS	FT	No	Legal	137,034	18%	24,666	161,700	100%	137,034	24,666
232	7521 7523	CSS	FT	No	Human Resources	111,540	11%	12,269	123,809	100%	111,540	12,269
233	7525 7526	CSS	FT	No	Capital Programs & Engine	103,901	9%	9,351	113,252	16%	16,584	1,493
234	7527	CSS	FT	No	Capital Programs & Engine	98,663	9%	8,880	107,543	15%	14,705	1,323
235	7527 7530	CSS	FΤ	No	Information Technology	97,974	9%	8,818	106,792	100%	97,974	8,818
236	7534	CSS	FT	No	Capital Programs & Engine	88,597	9%	7,974	96,571	17%	15,334	1,380
237	7535	CSS	FT	No	Information Technology	96,400	9%	8,676	105,076	100%	96,400	8,676
238	7537	CSS	FT	No	Customer Relationships	95,987	11%	10,559	106,546	100%	95,987	10,559
239	7538	CSS	FT	No	Environmental Stewardship	90,966	9%	8,187	99,152	100%	90,966	8,187
240	7539	CSS	FT	No	Environmental Stewardship	87,510	9%	7,876	95,386	100%	87,510	7,876
241	7535 7541	CSS	FT	No	Capital Programs & Engine	89,514	9%	8,056	97,570	16%	14,675	1,321
242	7543	CSS	FT	No	Finance	80,198	9%	7,218	87,416	100%	80,198	7,218
243	7547	CSS	FT	No	Capital Programs & Engine	85,683	9%	7,712	93,395	15%	13,095	1,179
244	7548	CSS	FT	No	Capital Programs & Engine	81,440	9%	7,330	88,770	16%	13,385	1,205
245	7549	CSS	FT	No	Environmental Stewardship	94,132	11%	10,354	104,486	100%	94,132	10,354
246	7551	CSS	FT	No	Capital Programs & Engine	84,551	9%	7,610	92,161	16%	13,171	1,185
247	7553	CSS	FT	No	Customer Relationships	80,930	9%	7,284	88,214	100%	80,930	7,284
248	7555	CSS	FT	No	Environmental Stewardship	94,594	11%	10,405	105,000	100%	94,594	10,405
249	7561	CSS	FT	No	Information Technology	74,446	9%	6,700	81,146	100%	74,446	6,700
250	7562	CSS	FT	No	Environmental Stewardship	79,339	9%	7,141	86,479	100%	79,339	7,141
251	7565	CSS	FT	No	Customer Relationships	77,078	9%	6,937	84,016	100%	77,078	6,937
252	7570	CSS	FT	No	Capital Programs & Engine	87,223	9%	7,850	95,073	14%	11,953	1,076
253	7573	CSS	FT	No	Supply Chain	76,405	9%	6,876	83,281	100%	76,405	6,876
254	7578	CSS	FT	No	Capital Programs & Engine	75,708	9%	6,814	82,522	40%	30,502	2,745
255	7589	CSS	FT	No	Finance	70,737	9%	6,366	77,103	100%	70,737	6,366
256	7620	CSS	FT	No	Customer Relationships	64,486	9%	5,804	70,290	100%	64,486	5,804
257	7623	CSS	FT	No	Information Technology	88,037	9%	7,923	95,961	100%	88,037	7,923
258	7625	CSS	FT	No	Environmental Stewardship	73,028	9%	6,573	79,601	100%	73,028	6,573
259	7634	CSS	FT	No	Capital Programs & Engine	68,445	9%	6,160	74,605	17%	11,353	1,022
260	7635	CSS	FΤ	No	Customer Relationships	44,076	9%	3,967	48,043	100%	44,076	3,967
261	7637	CSS	FT	No	Human Resources	63,978	9%	5,758	69,737	100%	63,978	5,758
262	7638	CSS	FT	No	Customer Relationships	44,928	9%	4,044	48,971	100%	44,928	4,044
263	7639	CSS	FT	No	Information Technology	51,611	9%	4,645	56,256	100%	51,611	4,645
264	7641	CSS	FT	No	Customer Relationships	44,601	9%	4,014	48,615	100%	44,601	4,014
265	7645	CSS	FT	No	Capital Programs & Engine	63,666	9%	5,730	69,396	31%	19,965	1,797

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Lino	e Number	Unit	Statue		Department	Base Comp	%	STIP	Total Comp	CSS	to CSS	CSS
Line 266	7647	CSS	FT	No	Customer Relationships	44,928	9%	4,044	48,971	100%	44,928	4.044
267	7654	CSS	FT	No	Capital Programs & Engine	62,090	9%	5,588	67,678	17%	10,463	942
268	7661	CSS	FT	No	Capital Programs & Engine	64,083	9%	5,767	69,850	40%	25,633	2,307
269	7662	CSS	FT	No	Customer Relationships	44,357	9%	3,992	48,349	100%	44,357	3,992
270	7663	CSS	FT	No	Capital Programs & Engine	81,549	9%	7,339	88,888	43%	35,129	3,162
271	7665	CSS	FT	No	Capital Programs & Engine	69,700	9%	6,273	75,973	17%	11,527	1,037
272	7667	CSS	FT	No	Capital Programs & Engine	81,483	9%	7,333	88,816	32%	26,443	2,380
273	7668	CSS	FT	No	Customer Relationships	44,458	9%	4,001	48,459	100%	44,458	4,001
274	7673	CSS	FT	No	Customer Relationships	43,881	9%	3,949	47,830	100%	43,881	3,949
275	7674	CSS	FT	No	Customer Relationships	43,881	9%	3,949	47,830	100%	43,881	3,949
276	7676	CSS	FT	No	Customer Relationships	42,782	9%	3,850	46,632	100%	42,782	3,850
277	7679	CSS	FT	No	Finance	66,345	9%	5,971	72,317	100%	66,346	5,971
278	7682	CSS	FT	No	Capital Programs & Engine	46,407	9%	4,177	50,584	73%	33,779	3,040
279	7683	CSS	FT	No	Capital Programs & Engine	42,293	9%	3,806	46,099	14%	5,913	532
280	7684	CSS	FT	No	Customer Relationships	45,748	9%	4,117	49,865	100%	45,748	4,117
281	7690	CSS	FT	No	Environmental Stewardship	60,904	9%	5,481	66,386	100%	60,904	5,481
282	7695	CSS	FT	No	Customer Relationships	37,995	9%	3,420	41,414	100%	37,995	3,420
283	7697	CSS	FT	No	Customer Relationships	39,310	9%	3,538	42,848	100%	39,310	3,538
284	7703	CSS	FT	No	Customer Relationships	40,662	9%	3,660	44,321	100%	40,662	3,660
285	7708	CSS	FT	No	Finance	40,153	9%	3,614	43,767	100%	40,153	3,614
286	7713	CSS	FT	No	Customer Relationships	39,940	9%	3,595	43,535	100%	39,940	3,595
287	7714	CSS	FT	Yes	Facilities	57,034	5%	2,852	59,885	100%	57,034	2,852
288	7715	CSS	FT	No	Customer Relationships	38,070	9%	3,426	41,497	100%	38,070	3,426
289	7717	CSS	FT	No	OHS & Security	38,163	9%	3,435	41,598	100%	38,163	3,435
290	7721	CSS	FT	No	Capital Programs & Engine	63,547	9%	5,719	69,267	20%	12,728	1,145
291	7723	CSS	FT	No	Capital Programs & Engine	86,147	9%	7,753	93,901	18%	15,290	1,376
292	7729	CSS	FT	No	Capital Programs & Engine	57,671	9%	5,190	62,861	21%	12,370	1,113
293	7731	CSS	FT	No	Information Technology	60,198	9%	5,418	65,615	100%	60,198	5,418
294	7741	CSS	FT	No	Customer Relationships	36,229	9%	3,261	39,489	100%	36,229	3,261
295	7744	CSS	FΤ	Yes	Supply Chain	57,034	5%	2,852	59,885	100%	57,034	2,852
296	7747	CSS	FΤ	No	Customer Relationships	39,500	9%	3,555	43,055	100%	39,500	3,555
297	7749	CSS	FT	No	Customer Relationships	36,016	9%	3,241	39,258	100%	36,016	3,241
298	7754	CSS	FT	No	Finance	56,736	9%	5,106	61,842	100%	56,736	5,106
299	7755	CSS	FT	No	Customer Relationships	36,238	9%	3,261	39,499	100%	36,238	3,261
300	7757	CSS	FT	Nо	Capital Programs & Engine	61,312	9%	5,518	66,830	13%	7,900	711
301	7758	CSS	FT	No	Customer Relationships	37,325	9%	3,359	40,684	100%	37,325	3,359
302	7767	CSS	FT	No	Customer Relationships	37,464	9%	3,372	40,836	100%	37,464	3,372
303	7769	CSS	FT	No	Environmental Stewardship	71,976	9%	6,478	78,454	100%	71,976	6,478
304	7770	CSS	FT	No	Capital Programs & Engine	56,005	9%	5,040	61,046	22%	12,117	1,090 648
305	7774	CSS	FT	No	Capital Programs & Engine	54,111	9%	4,870	58,981	13%	7,201	819
306	7776	CSS	FT	No	Capital Programs & Engine	54,111	9%	4,870	58,981	17%	9,104	5,044
307	7780	CSS	FT	Nο	Environmental Stewardship	56,048	9%	5,044	61,092	100%	56,048	* .
308	7783	CSS	FT	No	Environmental Stewardship	54,172	9%	4,875	59,047	100%	54,172	4,875
309	7786	CSS	FT	No	Environmental Stewardship	54,172	9%	4,875	59,047 72,733	100% 17%	54,172 11,148	4,875 1,003
310	7788	CSS	FT	No	Capital Programs & Engine	66,727	9% 9%	6,005 4,697	56,892	100%	52,194	4,697
311	7790	CSS	FT	No	Information Technology	52,194		6,124	74,170	65%	44,078	3,967
312	7792	CSS	FT	No	Capital Programs & Engine	68,046 56,595	9% 9%	5,094	61,689	100%	56,516	5,086
313	7794	CSS	FT	No	Capital Programs & Engine	49,607	9%	4,465	54,072	100%	49,607	4,465
314	7796	CSS	FT	No	Information Technology	49,807	9%	4,465	52,124	100%	47,820	4,304
315	7802	CSS	FT FT	No No	Customer Relationships Environmental Stewardship	53,053	9%	4,775	57,828	100%	53,053	4,775
316	7805 7806	CSS	FT	No No	Customer Relationships	36,325	9%	3,269	39,594	100%	36,325	3,269
317	7806 7812	CSS	FT	No No	Customer Relationships	46,056	9%	4,145	50,201	100%	46,056	4,145
318	1012	vss	rı	INU	Charottet Vetationaliha	-+0,000	3 70	7,170	00,201	, 55 75	10,000	1, 1 10

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1785 CSS	Line		i Init	Statue		Department			STIP	Total Comp			
201 7829 CSS						•	•						
222 7856 CSS FT Yes Facilities S0,086 5% 2,504 52,501 100% 50,086 2,504 22 7856 CSS FT Yes Supply Chain 60,919 5% 3,041 63,880 100% 60,919 3,041 23,427 23									-,		100%	,	-
22				-		•			2.504		100%	•	2,504
282 7889 CSS							•				100%		3,041
234 7888 CSS							•		•				
285 CSS FT No													
1870 CSS											100%		
277 7876 CSS FT No Capital Programs & Engine 243,370 35% 85,180 328,650 100% 243,370 243,3						-		9%		93,642	100%	85,911	7,732
1977 CSS FT No Regulatory Affalrs 99,724 11% 10,970 110,684 100% 99,724 10,970							243,370	35%	85,180	328,550	100%	243,370	85,180
1876 1876 28, 1876 1876 23,175 151,925 100% 128,750 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 1876 23,175 23,1								11%	10,970	110,694	100%	99,724	10,970
1307 7884 CSS							128,750	18%	23,175	151,925	100%	128,750	23,175
331 7885 CSS FT No							124,854	11%	13,734	138,588	100%	124,854	13,734
147,689 147,689 189% 26,580 174,249 100% 147,689 26,580 37894 CSS FT No Information Technology 95,416 99% 7,581 104,003 100% 94,008 7,581 333 7905 CSS FT No Information Technology 83,670 99% 7,581 104,003 100% 83,670 7,521 336 7906 CSS FT No Information Technology 83,670 99% 6,937 84,013 100% 77,076 6,937 7907 CSS FT No Supply Chain 77,076 99% 6,937 84,013 100% 77,076 6,937 7907 CSS FT No Supply Chain 77,076 99% 6,937 84,013 100% 77,076 6,937 7907 CSS FT No Capital Programs & Engine 64,291 99% 5,786 70,077 69% 4,215 3,979 3,128 3,979 3,218 3,998 3,218 3,998 3,998 3,218 3,998 3,998 3,218 3,998 3,998 3,998 3,998 3,998 3,998 3,998 3,998 3,998 3,998							58,858	9%	5,297	64,155	100%	58,858	5,297
338 7894 CSS FT No Supply Chain 84,008 9% 7,561 91,668 100% 84,008 7,561 334 7901 CSS FT No Information Technology 83,670 9% 8,587 84,013 100% 83,670 7,521 336 7906 CSS FT No Supply Chain 77,076 9% 6,937 84,013 100% 77,076 6,937 7,076 7,076 7,076 7,076 7,076 7,076 7,076 7,076 7,076 7,076 7,076 7,076 7,077 7,076 7,087 7,076 7,087 7,087 7,076 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,087 7,077 7,077 7,087 7,087 7,087 7,087 7,077 7,077 7,087 7,087 7,087 7,087 7,097 7,097 7,087 7,097 7	-					-	147,669	18%	26,580	174,249	100%	147,669	26,580
1901 CSS						**	84,008	9%	7,561	91,568	100%	84,008	7,561
1936 1906 1907 1908 1909				FT	No	Information Technology	95,416	9%	8,587	104,003	100%	95,416	8,587
386 7906 CSS FT No Supply Chain 77,076 9% 6,937 84,013 100% 77,076 6,937 7807 CSS FT No Supply Chain 77,076 9% 6,937 84,013 100% 77,076 6,937 338 7910 CSS FT No Corporate Development 107,383 11,810 119,172 100% 107,383 11,810 339 7912 CSS FT No Capital Programs & Engine 90,279 9% 81,25 98,404 100% 90,279 9,279 9% 81,25 98,404 100% 90,279 9,279 9% 81,25 98,404 100% 90,279 9,279 9% 81,25 98,404 100% 90,279 9,279 9% 81,25 98,404 100% 90,279 9,279 9% 81,25 98,404 100% 90,279 9,279 9% 81,25 98,404 100% 90,279 9,279 9% 81,25 98,404 100% 90,279 9,279 9% 81,25 98,404 100% 90,279 9,279 81,25 98,404 100% 90,279 81,25 100%					No		83,570	9%	7,521	91,091	100%	83,570	
1988 7910 CSS FT No Corporate Development 107,383 11% 11,810 119,172 100% 107,383 11,810 339 7912 CSS FT No Capital Programs & Engine 64,291 9% 5,786 70,077 69% 44,415 3,979 44,215 3,979 44,215 3,979 44,215 4,255 44,215 4,255 44,215 4,255 44,215 4,255 44,215 4,255 44,215 4,255 44,215 4,255 4,225 44,215 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255 4,225 4,245 4,255		7906	CSS	FT	No	Supply Chain	77,076	9%	6,937	84,013			
1989 7912 CSS FT No Capital Programs & Engine 64,291 9% 5,766 70,077 69% 44,215 3,979	337	7907	CSS	FT	No	Supply Chain	77,076	9%	6,937	84,013			
1914 CSS	338	7910	CSS	FT	No	Corporate Development	107,363	11%	•	119,172			
1915 CSS	339	7912	CSS	FT	No	Capital Programs & Engine							
17916 CSS FT No	340	7914	CSS	FT	No	Capital Programs & Engine			•				
1949 CSS	341	7915	CSS	FT	No	Human Resources			•				•
344 7921 CSS FT No Customer Relationships 35,750 9% 3,218 38,968 100% 35,750 3,218 345 7923 CSS FT No Finance 86,723 9% 7,805 94,528 100% 86,723 7,805 346 7925 CSS FT No Finance 65,743 9% 5,917 71,659 100% 65,743 5,917 347 7940 CSS FT No OHS & Security 69,878 9% 6,289 76,167 100% 69,878 6,289 348 7942 CSS FT No Customer Relationships 35,772 9% 3,219 38,991 100% 35,772 3,219 349 7943 CSS FT No Information Technology 62,321 9% 5,609 67,930 100% 62,321 5,609 350 7945 CSS FT No Capital Programs & Engine 69,500 9% 6,255 75,755 11% 7,318 659 352 7956 CSS FT No Capital Programs & Engine 69,500 9% 6,255 75,755 11% 7,318 659 352 7957 CSS FT No Capital Programs & Engine 80,500 9% 3,304 40,009 100% 36,706 3,304 353 7970 CSS FT No Capital Programs & Engine 34,840 0% - 34,840 18% 6,253 - 354 7972 CSS FT No Capital Programs & Engine 82,044 9% 7,334 89,428 15% 12,070 1,086 355 7974 CSS FT No Capital Programs & Engine 80,773 9% 7,270 88,042 10% 8,077 727 357 7981 CSS FT No Capital Programs & Engine 80,773 9% 7,270 88,042 10% 8,077 727 358 7994 CSS FT No Capital Programs & Engine 80,773 9% 7,270 88,042 10% 34,800 3,132 359 7997 CSS FT No Capital Programs & Engine 92,018 9% 3,324 100,300 39% 35,441 3,190 361 8001 CSS FT No Capital Programs & Engine 92,018 9% 3,650 31,918 100% 34,800 3,132 362 8036 CSS FT No Capital Programs & Engine 92,018 9% 3,665 31,918 100% 34,800 3,132 363 8006 CSS FT No Capital Programs & Engine 92,018 9% 3,665 43,875 100% 44,479 4,003 364 8007 CSS FT No Capital Programs & Engine 90,018 9% 4,103	342	7916	CSS	FT	No	Customer Relationships			•			•	•
1925 CSS	343	7919	CSS	FT									
1925 CSS	344	7921	CSS	FT	No	Customer Relationships	-						
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348 7942 CSS FT No Customer Relationships 35,772 9% 3,219 38,991 100% 35,772 3,219 349 7943 CSS FT No Information Technology 62,321 9% 5,609 67,930 100% 62,321 5,609 350 7946 CSS FT No Capital Programs & Engine 94,204 9% 8,478 102,682 10% 9,769 879 351 7946 CSS FT No Capital Programs & Engine 69,500 9% 6,255 75,755 11% 7,318 659 352 7956 CSS FT No Capital Programs & Engine 34,840 0% - 34,840 18% 6,253 - 354 7972 CSS FT No Customer Relationships 37,061 9% 3,336 40,397 100% 37,061 3,336 7975 CSS FT No Capital Pr	346	7925								•		,	•
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372	8047	CSS	FT	No	Corporate Development	101,750	9%	9,158 7,572	110,908 91,710	100%	8,090	728
373	8048	CSS	FT	No	Capital Programs & Engine	84,138	9%			12%	9,412	847
374	8049	CSS	FT	No	Capital Programs & Engine	78,311	9%	7,048 6.109	85,359 73,992	100%	67,882	6,109
375	8057	CSS	FT	No	Finance	67,882	9% 9%	8,563	103,705	100%	95,142	8,563
376	8061	CSS	FT	No	Information Technology	95,142				15%	8,316	748
377	8064	CSS	FT	No	Capital Programs & Engine	57,000	9%	5,130	62,130	100%		3,132
378	8066	CSS	FT	No	Customer Relationships	34,800	9%	3,132	37,932	100%	34,800	
379	8068	CSS	FT	No	Customer Relationships	34,800	9%	3,132	37,932		34,800	3,132
380	8069	CSS	FT	No	Customer Relationships	35,583	9%	3,202	38,785	100%	35,583	3,202
381	8081	CSS	FT	No	Capital Programs & Engine	59,595	9%	5,364	64,958	11%	6,504	585
382	8082	CSS	FT	No	Capital Programs & Engine	69,100	9%	6,219	75,319	10%	7,176	646
383	8089	CSS	FT	No	Information Technology	80,296	9%	7,227	87,522	100%	80,296	7,227
384	8090	CSS	FT	No	Finance	55,691	9%	5,012	60,704	100%	55,691	5,012
385	8092	CSS	FT	No	Customer Relationships	34,800	9%	3,132	37,932	100%	34,800	3,132
386	8093	CSS	FT	No	Information Technology	102,681	11%	11,295	113,976	100%	102,681	11,295
387	8096	CSS	FT	No	Customer Relationships	49,000	9%	4,410	53,410	100%	49,000	4,410
388	8097	CSS	FT	No	Customer Relationships	34,800	9%	3,132	37,932	100%	34,800	3,132
389	8098	CS S	FT	No	Customer Relationships	34,800	9%	3,132	37,932	100%	34,800	3,132
390	8102	CSS	FT	No	Capital Programs & Engine	145,800	18%	26,208	171,808	100%	145,600	26,208
391	8104	CSS	FT	No	Information Technology	47,036	9%	4,233	51,270	100%	47,036	4,233
392	8106	CSS	FT	No	Capital Programs & Engine	67,717	9%	6,095	73,812	47%	31,948	2,875
393	8108	CSS	FT	No	Capital Programs & Engine	113,524	11%	12,488	126,012	11%	12,423	1,367
394	8109	CSS	FT	No	Chief Executive	49,055	9%	4,415	53,470	100%	49,055	4,415
395	8110	CSS	FT	No	Capital Programs & Engine	106,092	9%	9,548	115,640	14%	15,149	1,363
396	8130	CSS	FT	No	Customer Relationships	44,356	9%	3,992	48,347	100%	44,356	3,992
397	8131	CSS	FT	No	Customer Relationships	32,854	9%	2,957	35,811	100%	32,854	2,957
398	8133	CSS	FT	No	Customer Relationships	33,593	9%	3,023	36,816	100%	33,593	3,023
399	8134	CSS	FT	No	Capital Programs & Engine	52,280	9%	4,705	56,985	13%	6,837	615
400	8135	CSS	FT	No	Capital Programs & Engine	85,522	9%	7,697	93,219	9%	7,401	666
401	8136	CSS	FT	No	Capital Programs & Engine	40,626	9%	3,656	44,282	13%	5,117	461
402	8137	CSS	FT	No	Finance	39,889	9%	3,590	43,479	100%	39,889	3,590
403	8143	CSS	PT	No	Customer Relationships	17,399	9%	1,566	18,965	100%	17,399	1.566
404	8146	CSS	FT	No	Customer Relationships	31,384	9%	2,825	34,209	100%	31,384	2,825
405	8148	CSS	FT	No	Information Technology	94,386	9%	8,495	102,881	100%	94,386	8,495
406	8149	CSS	FT	No	Finance	63,191	9%	5,687	68,878	100%	63,191	5,687
	8150	CSS	FT	No	Environmental Stewardship	50,829	9%	4,575	55,404	100%	50,829	4,575
407	8151	CSS	FT	No	Human Resources	52,147	9%	4,693	56,840	100%	52,147	4,693
408	8153	CSS	FT	No	Customer Relationships	43,600	9%	3,924	47,524	100%	43,600	3,924
409					•	88,037	9%	7,923	95,961	100%	88,037	7,923
410	8161	CSS	FT	No	Information Technology	32,754	9%	2,948	35,702	100%	32,754	2,948
411	8162	CSS	FT	No	Customer Relationships	32,734	9%	2,946	35,702	100%	32,395	2,916
412	8163	CSS	FT	No	Customer Relationships		9%	•	39,183	100%	35,947	3,235
413	8165	CSS	FT	No	Customer Relationships	35,947		3,235		100%	•	
414	8166	CSS	FT	No	Environmental Stewardship	73,364	9%	6,603	79,967		73,364	6,603
415	8174	CSS	FT	No	Capital Programs & Engine	97,706	11%	10,748	108,453	100%	97,706	10,748
416	8175	CSS	FT	No	Regulatory Affairs	171,601	18%	30,888	202,490	100%	171,601	30,888
417	8177	CSS	FT	No	Customer Relationships	34,800	9%	3,132	37,932	100%	34,800	3,132
418	8178	CSS	FT	No	Customer Relationships	36,124	9%	3,251	39,375	100%	36,124	3,251
419	8179	CSS	FT	No	Customer Relationships	33,301	9%	2,997	36,299	100%	33,301	2,997
420	8180	CSS	FT	No	Customer Relationships	32,459	9%	2,921	35,380	100%	32,459	2,921
421	8181	CSS	FT	No	Finance	46,013	9%	4,141	50,154	100%	46,013	4,141
422	8182	CSS	FT	No	Customer Relationships	35,788	9%	3,221	39,008	100%	35,788	3,221
423	8183	CSS	FT	No	Customer Relationships	34,800	9%	3,132	37,932	100%	34,800	3,132
424	8184	CSS	FT	No	Customer Relationships	34,800	9%	3,132	37,932	100%	34,800	3,132

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	ns Gas of		D	E	F	G	Н	1	J	К	L "P'	M
Α	В	С	U	Labor	F	G	11	•	Ü	••	-	
	Employe			Union		Pro Forma	STIP			% to	Base Comp	STIP to
	e	f lmi4	Ctatus		Department	Base Comp	%	STIP	Total Comp	CSS	to CSS	CSS
Line	Number				Environmental Stewardship	51,355	9%	4,622	55,977	100%	51,355	4,622
425	8199	CSS	FI	No	Capital Programs & Engine	60,936	9%	5,484	66,421	100%	60,936	5,484
426	8200	CSS	FT	No	Customer Relationships	35,583	9%	3,202	38,785	100%	35,583	3,202
427	8201	CSS	FT	No No	Customer Relationships	34,800	9%	3,132	37,932	100%	34,800	3,132
428	8202	CSS	FT	No .	Customer Relationships	32,227	9%	2,900	35,128	100%	32,227	2,900
429	8203	CSS	PT	No.	Customer Relationships	16,640	9%	1,498	18,138	100%	16,640	1,498
430	8204	CSS	FT	No	Capital Programs & Engine	106,638	11%	11,730	118,369	11%	11,587	1,275
431	8206 8209	CSS	FT	No	Capital Programs & Engine	102,510	9%	9,226	111,736	10%	10,251	923
432	8209 8218	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
433 434	8220	CSS	FT	No	Customer Relationships	31,698	9%	2,853	34,550	100%	31,698	2,853
	8221	CSS	PT	No	Customer Relationships	15,881	.9%	1,429	17,310	100%	15,881	1,429
435	8222	CSS	FT	No	Capital Programs & Engine	84,356	9%	7,592	91,948	76%	64,111	5,770
436	8223	CSS	FT	No	Capital Programs & Engine	62,782	9%	5,650	68,432	100%	62,782	5,650
437			FT		Human Resources	57,260	9%	5,153	62,413	100%	57,260	5,153
438	8246	CSS		No		31,698	9%	2,853	34,550	100%	31,698	2,853
439	8248	CSS	FT	No	Customer Relationships	33,880	9%	3,049	36,929	100%	33,880	3,049
440	8249	CSS	FT	No	Customer Relationships	31,698	9%	2,853	34,550	100%	31,698	2,853
441	8252	CSS	FT	No	Customer Relationships			3,049	36,929	100%	33,880	3,049
442	8253	CSS	FT	No	Customer Relationships	33,880	9%	2,906	35,197	100%	32,291	2,906
443	8256	CSS	FT	No	Customer Relationships	32,291	9%			100%		
444	8257	CSS	FT	No	Customer Relationships	32,291	9%	2,906	35,197	0%	32,291	2,906
445	8261	CSS	FT	No	Capital Programs & Engine	36,088	0%		36,088		70.000	6.000
446	8262	CSS	FT	No	Customer Relationships	76,688	9%	6,902	83,589	100%	76,688	6,902
447	8263	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
448	8264	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
449	8267	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
450	8269	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
451	8271	CSS	FT	No	Customer Relationships	32,071	9%	2,886	34,957	100%	32,071	2,886
452	8272	CSS	FT	No	Customer Relationships	32,071	9%	2,886	34,957	100%	32,071	2,886
453	8273	CSS	FT	No	Customer Relationships	32,071	9%	2,886	34,957	100%	32,071	2,886
454	8274	CSS	FT	No	Customer Relationships	31,719	9%	2,855	34,574	100%	31,719	2,855
455	8275	CSS	FT	No	Customer Relationships	32,071	9%	2,886	34,957	100%	32,071	2,886
456	8277	CSS	FT	No	Customer Relationships	32,071	9%	2,886	34,957	100%	32,071	2,886
457	8278	CSS	FT	No	Customer Relationships	32,071	9%	2,886	34,957	100%	32,071	2,886
458	8279	CSS	FT	No	Customer Relationships	31,719	9%	2,855	34,574	100%	31,719	2,855
459	8280	CSS	FT	No	Customer Relationships	32,071	9%	2,886	34,957	100%	32,071	2,886
460	8283	CSS	FT	No	Customer Relationships	32,071	9%	2,886	34,957	100%	32,071	2,886
461	8289	CSS	PT	No	Customer Relationships	15,704	9%	1,413	17,117	100%	15,704	1,413
462	8290	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
463	8296	CSS	FT	No	Capital Programs & Engine	106,182	11%	11,680	117,862	8%	8,495	934
464	8298	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
465	8299	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
466	8300	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
467	8302	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
468	8303	CSS	FT	No	Finance	138,038	18%	24,847	162,884	100%	138,038	24,847
469	8304	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
470	8305	CSS	PT	No	Customer Relationships	16,942	9%	1,525	18,466	100%	16,942	1,525
471	8306	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
472	8307	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
473	8312	CSS	PT	No	Operations	15,527	9%	1,397	16,925	100%	15,527	1,397
474	8314	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
475	8315	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
476	8316	CSS	PΤ	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
477	8318	CSS	FT	No	Internal Audit	177,625	18%	31,973	209,598	100%	177,625	31,973

Citize	ns Gas of	Westfie	ld	Pro For	na Payroll to CSS						wp	302-S2
A	В	С	D	E	F	G	Н	I	J	K	L	M
.,	Employe			Labor								
	e			Union		Pro Forma	STIP			% to	Base Comp	STIP to
Line	Number	Unit	Status	Member	Department	Base Comp	%	STIP	Total Comp	CSS	to CSS	CSS
478	8363	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
479	8364	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
480	8365	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310 .	100%	15,881	1,429
481	8366	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
482	8367	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
483	8368	CSS	FT	No	Capital Programs & Engine	85,078	9%	7,657	92,735	20%	17,016	1,531
484	8369	CSS	FT	No	Capital Programs & Engine	96,171	9%	8,655	104,827	0%	-	-
485	8370	CSS	PΤ	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
486	8372	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
487	8373	CSS	PT	No	Customer Relationships	15,881	9%	1,429	17,310	100%	15,881	1,429
488	8377	CSS	FT	No	Regulatory Affairs	68,700	9%	6,183	74,883	100%	68,700	6,183
489	8378	CSS	FT	No	Finance	47,000	9%	4,230	51,230	100%	47,000	4,230
490	8379	CSS	FT	No	Finance	61,500	9%	5,535	67,035	100%	61,500	5,535
491	8381	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
492	8385	CSS	PT	No	Customer Relationships	16,567	9%	1,491	18,058	100%	16,567	1,491
493	8386	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
494	8388	CSS	FT	No	Internal Audit	88,000	9%	7,920	95,920	100%	88,000	7,920
495	8390	CSS	₽T	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
496	8392	CSS	FT	No	Human Resources	72,500	9%	6,525	79,025	100%	72,500	6,525
497	8410	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
498	8411	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
499	8412	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
500	8413	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
501	8414	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
502	8415	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
503	8416	CSS	PT	No	Customer Relationships	15,527	9%	1,397	16,925	100%	15,527	1,397
504	4449	SFS	FT	No	Customer Field Services	243,370	35%	85,180	328,550	50%	121,685	42,590
505	TOTALS					34,921,499		4,425,949	39,347,448		29,559,385	3,871,137

Citize	ns Gas of	F Westf	ield	Pro Form	na Payroll to SFS						wp 3	302-S3
A	В	C	D	E	F	G	н	1	J	K	L	M
•••	Employe	-		Labor							Base	
	e			Union		Pro Forma	STIP			% to	Comp to	STIP to
Line	Number	Unit	Status	Member	Department	Base Comp	%	STIP	Total Comp	SFS	SFS	SFS
1	0090	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
2	0189	SFS	FI	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
3	0191	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
4	0214	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
5	0219	SFS	FT	No	Customer Field Services	149,685	18%	26,943	176,628	100%	149,685	26,943
6	0224	SFS	FT	No	Customer Field Services	68,060	9%	6,125	74,186	100%	68,060	6,125
7	0234	SFS	FΤ	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
8	0245	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
9	0293	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
10	0296	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
11	0297	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
12	0345	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
13	0355	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
14	0388	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
15	0389	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
16	0418	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
17	0443	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
18	0458	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
19	0478	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
20	0513	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
21	0529	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
22	0552	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
23	0604	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
24	8080	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
25	0648	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
26	0690	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
27	0720	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100% 100%	63,398	3,170 3,170
28	0790	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398 17,503	1,575
29	1831	SFS	PT	No	Dispatch	17,503	9%	1,575 3,170	19,078	100%	63,398	3,170
30	1844	SFS	FT	Yes	Customer Field Services	63,398	5% 5%	3,170	66,568 66,568	100%	63,398	3,170
31	1850	SFS	FT	Yes	Customer Field Services	63,398		1.651	19,997	100%	18,346	1,651
32	1912	SFS	PT	No	Dispatch	18,346	9% 9%	4,068	49,265	100%	45,197	4,068
33	1986	SFS	FT	No	Meter Reading	45,197 23,068	9%	2,076	25,144	100%	23,068	2,076
34	2025	SFS	PT	No	Meter Reading		5%	3,170	66,568	100%	63,398	3,170
35	2027	SFS	FĪ	Yes	Customer Field Services Customer Field Services	63,398 63,398	5%	3,170	66,568	100%	63,398	3,170
36	2039	SFS	FT P T	Yes	Meter Reading	23,001	9%	2,070	25,071	100%	23,001	2,070
37	2051	SFS	-	No	Meter Reading	23,403	9%	2,106	25,509	100%	23,403	2,106
38 39	2068 2073	SFS SFS	PT PT	No No	Meter Reading	23,324	9%	2,099	25,424	100%	23,324	2,099
39 40	2720	SFS	PT	No	Meter Reading	23,514	9%	2,116	25,630	100%	23,514	2,116
	2720	SFS	F	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
41 42	2806	SFS	PT	No	Dispatch	19,386	9%	1,745	21,130	100%	19,386	1,745
42 43	2810	SFS	FT	No	Customer Field Services	74,562	9%	6,711	81,273	100%	74,562	6,711
43 44	2956	SFS	PT	No	Meter Reading	21,271	9%	1,914	23,185	100%	21,271	1,914
45	2968	SFS	PT	No	Meter Reading	21,539	9%	1,938	23,477	100%	21,539	1,938
45 46	2993	SFS	PT	No	Meter Reading	20,412	9%	1,837	22,249	100%	20,412	1,837
47	2996	SFS	PT	No	Meter Reading	22,521	9%	2,027	24,548	100%	22,521	2,027
48	3013	SFS	FT	No	Dispatch	48,200	9%	4,338	52,538	100%	48,200	4,338
49	3042	SFS	PT	No	Meter Reading	25,088	9%	2,258	27,346	100%	25,088	2,258
50	3086	SFS	PT	No	Meter Reading	25,088	9%	2,258	27,346	100%	25,088	2,258
51	3105	SFS	FT	No	Meter Reading	45,445	9%	4,090	49,535	100%	45,445	4,090
52	3126	SFS	PT	No	Meter Reading	22,543	9%	2,029	24,572	100%	22,543	2,029
53	3137	SFS	PΤ	No	Meter Reading	20,032	9%	1,803	21,835	100%	20,032	1,803
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Citizens Gas of Westfield				D	- D						wn 3	302-S3
					na Payroll to SFS F	G	н	1	J	K	L WP-	M
Α	_ B	С	D	E	Г	G	1.	1	J		Base	•••
	Employe			Labor		Pro Forma	STIP			% to	Comp to	STIP to
	e		0/ 1:	Union	D	Base Comp	311F	STIP	Total Comp	SFS	SFS	SFS
Line	Number			Member	Department			4,090	49,535	100%	45,445	4,090
54	3140	SFS	FT	No	Meter Reading	45,445	9%			100%	49,808	4,483
55	3141	SFS	FT	No	Meter Reading	49,808	9%	4,483	54,290		•	
56	3146	SFS	PT	No	Meter Reading	23,514	9%	2,116	25,630	100%	23,514	2,116
57	3149	SFS	PT	No	Meter Reading	23,391	9%	2,105	25,497	100%	23,391	2,105
58	3156	SFS	PΤ	No	Meter Reading	23,213	9%	2,089	25,302	100%	23,213	2,089
59	3160	SFS	PT	No	Meter Reading	23,391	9%	2,105	25,497	100%	23,391	2,105
60	3168	SFS	PT	No	Meter Reading	23,648	9%	2,128	25,776	100%	23,648	2,128
61	3178	SFS	PΤ	No	Meter Reading	23,403	9%	2,106	25,509	100%	23,403	2,106
62	3187	SFS	PΤ	No	Meter Reading	25,099	9%	2,259	27,358	100%	25,099	2,259
63	3191	SFS	PT	No	Meter Reading	23,391	9%	2,105	25,497	100%	23,391	2,105
64	3219	SFS	PT	No	Meter Reading	22,052	9%	1,985	24,037	100%	22,052	1,985
65	3222	SFS	FT	No	Customer Field Services	88,037	11%	9,684	97,721	100%	88,037	9,684
66	3240	SFS	PΤ	No	Meter Reading	23,001	9%	2,070	25,071	100%	23,001	2,070
67	3431	SFS	PT	No	Dispatch	19,386	9%	1,745	21,130	100%	19,386	1,745
68	3454	SFS	PT	No	Meter Reading	19,909	9%	1,792	21,701	100%	19,909	1,792
69	4178	SFS	FΤ	No	Dispatch	53,047	9%	4,774	57,822	100%	53,047	4,774
70	4384	SFS	FT	No	Meter Reading	74,017	9%	6,662	80,679	100%	74,017	6,662
71	4449	SFS	FT	No	Customer Field Services	243,370	35%	85,180	328,550	50%	121,685	42,590
72	4738	SFS	FT	No	Dispatch	45,718	9%	4,115	49,832	100%	45,718	4,115
73	. 4894	SFS	FT	No	Dispatch	48,324	9%	4,349	52,673	100%	48,324	4,349
74	4986	SFS	PΤ	No	Meter Reading	21,316	9%	1,918	23,234	100%	21,316	1,918
75	4988	SFS	PΤ	No	Meter Reading	21,226	9%	1,910	23,137	100%	21,226	1,910
76	4993	SFS	FΤ	No	Customer Field Services	74,097	9%	6,669	80,766	100%	74,097	6,669
77	6047	SFS	PΤ	No	Meter Reading	23,213	9%	2,089	25,302	100%	23,213	2,089
78	6053	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
79	6071	SFS	FΤ	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
80	6242	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	94%	59,594	2,980
81	6248	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
82	6899	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
83	7036	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
84	7117	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
85	7281	SFS	PT	No	Meter Reading	20,479	9%	1,843	22,322	100%	20,479	1,843
86	7282	SFS	PΤ	No	Meter Reading	19,552	9%	1,760	21,312	100%	19,552	1,760
87	7283	SFS	PΤ	No	Dispatch	19,386	9%	1,745	21,130	100%	19,386	1,745
88	7349	SFS	PΤ	No	Meter Reading	20,244	9%	1,822	22,066	100%	20,244	1,822
89	7353	SFS	PT	No	Dispatch	18,626	9%	1,676	20,303	100%	18,626	1,676
90	7361	SFS	FT	No	Dispatch	66,885	9%	6,020	72,904	100%	66,885	6,020
91	7371	SFS	FT	No	Dispatch	37,974	9%	3,418	41,392	100%	37,974	3,418
92	7385	SFS	FT	No	Dispatch	36,709	9%	3,304	40,012	100%	36,709	3,304
93	7388	SFS	FT	No	Meter Reading	86,855	9%	7,817	94,672	100%	86,855	7,817
94	7402	SFS	PT	No	Meter Reading	19,563	9%	1,761	21,324	100%	19,563	1,761
95	7406	SFS	PT	No	Meter Reading	19,954	9%	1,796	21,750	100%	19,954	1,796
96	7408	SFS	PΤ	No	Meter Reading	19,485	9%	1,754	21,239	100%	19,485	1,754
97	7409	SFS	PT	No	Dispatch	18,626	9%	1,676	20,303	100%	18,626	1,676
98	7429	SFS	PT	No	Meter Reading	19,095	9%	1,719	20,813	100%	19,095	1,719
99	7431	SFS	PT	No	Meter Reading	19,452	9%	1,751	21,203	100%	19,452	1,751
100	7462	SFS	PT	No	Meter Reading	19,106	9%	1,720	20,825	100%	19,106	1,720
101	7463	SFS	PT	No	Meter Reading	19,430	9%	1,749	21,178	100%	19,430	1,749
102	7464	SFS	PΤ	No	Meter Reading	19,563	9%	1,761	21,324	100%	19,563	1,761
103	7465	SFS	PT	No	Meter Reading	19,039	9%	1,714	20,752	100%	19,039	1,714
104	7468	SFS	PΤ	No	Meter Reading	19,653	9%	1,769	21,422	100%	19,653	1,769
105	7471	SFS	PT	No	Meter Reading	19,653	9%	1,769	21,422	100%	19,653	1,769
106	7471	SFS	FT	No	Dispatch	43,086	9%	3,878	46,964	100%	43,086	3,878
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Line	Number		Status	Member	Department	Base Comp	%	STIP	Total Comp	SFS	SFS	
107	7482	SFS	PT	No	Dispatch	18,450	9%	1,660	20,110	100%	18,450	1,660
108	7483	SFS	PΤ	No	Meter Reading	18,849	9%	1,696	20,546	100%	18,849	1,696
109	7491	SFS	FT	Yes	Customer Field Services	62,462	5%	3,123	65,586	100%	62,462	3,123
110	7542	SFS	·FT	No	Fleet, Facilities, Real Esta	84,112	9%	7,570	91,682	100%	84,112	7,570
111	7545	SFS	FT	No	Fleet, Facilities, Real Esta	83,690	9%	7,532	91,222	31%	25,944	2,335
112	7556	SFS	FT	No	Customer Field Services	80,955	9%	7,286	88,241	100%	80,955	7,286
113	7560	SFS	FT	No	Meter Reading	78,898	9%	7,101	85,999	100%	78,898	7,101
114	7568	SFS	FT	No	Customer Field Services	74,097	9%	6,669	80,766	100%	74,097	6,669
115	7576	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
116	7586	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
117	7594	SFS	FT	No	Dispatch	82,679	9%	7,441	90,120	100%	82,679	7,441
118	7602	SFS	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
119	7607	SFS	FΤ	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
120	7610	SFS '	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
121	7613	SFS	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
122	7615	SFS	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
123	7616	SFS	FT	No	Meter Reading	44,647	9%	4,018	48,666	100%	44,647	4,018
124	7619	SFS	FT	No	Meter Reading	45,237	9%	4,071	49,309	100%	45,237	4,071
125	7622	SFS	FT	No	Meter Reading	44,652	9%	4,019	48,670	100%	44,652	4,019
126	7624	SFS	FT	No	Meter Reading	44,906	9%	4,042	48,948	100%	44,906	4,042
127	7627	SFS	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
128	7631	SFS	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
129	7633	SFS	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
130	7672	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
131	7678	SFS	FT	No	Dispatch	43,663	9%	3,930	47,593	100%	43,663	3,930
132	7685	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
133	7688	SFS	FT	Yes	Fleet, Facilities, Real Esta	62,462	5%	3,123	65,586	52%	32,480	1,624
134	7689	SFS	FT	No	Dispatch	43,663	9%	3,930	47,593	100%	43,663	3,930
135	7691	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
136	7693	SFS	FT	Yes	Fleet, Facilities, Real Esta	62,462	5%	3,123	65,586	53%	33,105	1,655
137	7705	SFS	FT	No	Dispatch	40,450	9%	3,641	44,091	100%	40,450	3,641
138	7709	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
139	7710	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
140	7718	SFS	FT	Yes	Customer Field Services	62,462	5%	3,123	65,586	100%	62,462	3,123
141	7719	SFS	FT	Yes	Customer Field Services	62,462	5%	3,123	65,586	100%	62,462	3,123
142	7720	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
143	7730	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
144	7732	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
145	7742	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
	7751	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
146		SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
147	7,773			Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
148	7781	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
149	7785	SFS	FT		Customer Field Services	72,327	9%	6,509	78,836	100%	72,327	6,509
150	7787	SFS	FT	No		63,398	5%	3,170	66,568	100%	63,398	3,170
151	7791	SFS	FT	Yes	Customer Field Services	63,398	5% 5%	3,170	66,568	100%	63,398	3,170
152	7808	SFS	FT	Yes	Customer Field Services		5% 9%	-	54,258	100%	49,778	4,480
153	7809	SFS	FT	No	Meter Reading	49,778		4,480		100%	62,462	•
154	7813	SFS	FT	Yes	Customer Field Services	62,462	5%	3,123	65,586		•	3,123
155	7821	SFS	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
156	7824	SFS	FT	No	Meter Reading	45,345	9%	4,081	49,426	100%	45,345	4,081
157	7840	SFS	FT	Yes	Customer Field Services	62,462	5%	3,123	65,586	100%	62,462	3,123
158	7844	SFS	FT	Yes	Customer Field Services	62,462	5%	3,123	65,586	100%	62,462	3,123
159	7853	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170

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Line	Number	[Init	Status	Member	Department	Base Comp	%	STIP	Total Comp	SFS	SFS	SFS
160	7856	SFS	FT	Yes	Customer Field Services	59,176	5%	2,959	62,135	100%	59,176	2,959
161	7864	SFS	FI	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
162	7883	SFS	PT	No	Meter Reading	19,084	9%	1,718	20,801	100%	19,084	1,718
163	7888	SFS	PT	No	Meter Reading	18,827	9%	1,694	20,521	100%	18,827	1,694
164	7889	SFS	PT	No	Meter Reading	18,704	9%	1,683	20,388	100%	18,704	1,683
165	7897	SFS	PT PT	No	Meter Reading	17,711	9%	1,594	19,305	100%	17,711	1,594
166	7902	SFS	PT	No	Meter Reading	18,693	9%	1,682	20,375	100%	18,693	1,682
167	7928	SFS	PT	No	Meter Reading	18,548	9%	1,669	20,217	100%	18,548	1,669
168	7929	SFS	PT	No	Meter Reading	18,715	9%	1,684	20,400	100%	18,715	1,684
169	7934	SFS	PT	No	Meter Reading	18,671	9%	1,680	20,351	100%	18,671	1,680
170	7938	SFS	PT	No	Meter Reading	18,671	9%	1,680	20,351	100%	18,671	1,680
171	7944	SFS	PT	No	Meter Reading	18,514	9%	1,666	20,181	100%	18,514	1,666
172	7951	SFS	PT	No	Meter Reading	17,733	9%	1,596	19,329	100%	17,733	1,596
173	7952	SFS	PT	No	Meter Reading	18,213	9%	1,639	19,852	100%	18,213	1,639
174	7955	SFS	PT	No	Meter Reading	18,436	9%	1,659	20,096	100%	18,436	1,659
175	7958	SFS	PT	No	Meter Reading	18,302	9%	1,647	19,950	100%	18,302	1,647
176	7962	SFS	PT	No	Meter Reading	18,503	9%	1,665	20,169	100%	18,503	1,665
177	7965	SFS	PT	No	Meter Reading	18,414	9%	1,657	20,071	100%	18,414	1,657
178	7966	SFS	PT	No	Meter Reading	18,593	9%	1,673	20,266	100%	18,593	1,673
179	7967	SFS	PT	No	Meter Reading	18,604	9%	1,674	20,278	100%	18,604	1,874
180	7976	SFS	PT	No	Meter Reading	18,492	9%	1,664	20,156	100%	18,492	1,664
181	7978	SFS	FT	No	Customer Field Services	61,400	9%	5,526	66,926	100%	61,400	5,526
182	7980	SFS	FT	No	Dispatch	38,182	9%	3,436	41,619	100%	38,182	3,436
183	7982	SFS	PΤ	No	Meter Reading	18,336	9%	1,650	19,986	100%	18,336	1,650
184	7986	SFS	PT	No	Meter Reading	17,912	9%	1,612	19,524	100%	17,912	1,612
185	7988	SFS	PT	No	Meter Reading	18,459	9%	1,661	20,120	100%	18,459	1,661
186	7989	SFS	FT	Yes	Customer Field Services	63,398	5%	3,170	66,568	100%	63,398	3,170
187	7995	SFS	FI	No	Dispatch	42,800	9%	3,852	46,652	100%	42,800	3,852
188	7996	SFS	PT	No	Dispatch	18,626	9%	1,676	20,303	100%	18,626	1,676
189	7998	SFS	PT	No	Meter Reading	18,347	9%	1,651	19,998	100%	18,347	1,651
190	8003	SFS	PT	No	Meter Reading	18,403	9%	1,656	20,059	100%	18,403	1,656
191	8014	SFS	PT	No	Meter Reading	18,146	9%	1,633	19,779	100%	18,146	1,633
192	8015	SFS	PT	No	Meter Reading	18,057	9%	1,625	19,682	100%	18,057	1,625
193	8016	SFS	PT	No	Meter Reading	18,035	9%	1,623	19,658	100%	18,035	1,623
194	8019	SFS	PΤ	No	Meter Reading	17,934	9%	1,614	19,548	100%	17,934	1.614
195	8022	SFS	PΤ	No	Meter Reading	18,146	9%	1,633	19,779	100%	18,146	1,633
196	8023	SFS	PT	No	Meter Reading	18,124	9%	1,631	19,755	100%	18,124	1,631
197	8025	SFS	PT	No	Meter Reading	18,124	9%	1,631	19,755	100%	18,124	1,631
198	8028	SFS	PT	No	Meter Reading	18,090	9%	1,628	19,718	100%	18,090	1,628
199	8052	SFS	PT	No	Meter Reading	18,168	9%	1,635	19,804	100%	18,168	1,635
200	8054	SFS	PT	No	Meter Reading	18,146	9%	1,633	19,779	100%	18,146	1,633
201	8055	SF\$	PT	No	Meter Reading	17,956	9%	1,616	19,573	100%	17,956	1,616
202	8072	SFS	PT	No	Meter Reading	18,035	9%	1,623	19,658	100%	18,035	1,623
203	8076	SFS	PΤ	No	Meter Reading	18,079	9%	1,627	19,706	100%	18,079	1,627
204	8080	SFS	PT	No	Meter Reading	17,912	9%	1,612	19,524	100%	17,912	1,612
205	8111	SFS	PT	No	Meter Reading	18,124	9%	1,631	19,755	100%	18,124	1,631
206	8112	SFS	PT	No	Meter Reading	18,124	9%	1,631	19,755	100%	18,124	1,631
207	8113	SFS	PT	No	Meter Reading	17,968	9%	1,617	19,585	100%	17,968	1,617
208	8114	SFS	PT PT	No	Meter Reading	18,168	9%	1,635	19,804	100%	18,168	1,635
209	8116	SFS	PT	No	Meter Reading	17,711	9%	1,594	19,305	100%	17,711	1,594
210	8117	SFS	PT	No	Meter Reading	17,108	9%	1,540	18,648	100%	17,108	1,540
211	8123	SFS	PT	No	Meter Reading	17,164	9%	1,545	18,709	100%	17,184	1,545
212	8124	SFS	ΡT	No	Meter Reading	17,767	9%	1,599	19,366	100%	17,767	1,599

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Line	Number	Unit	Status	Member	Department	Base Comp	%	STIP	Total Comp	SFS	SFS	SFS
213	8125	SFS	PT	No	Meter Reading	18,168	9%	1,635	19,804	100%	18,168	1,635
214	8164	SFS	FT	No	Customer Field Services	37,095	9%	3,339	40,434	100%	37,095	3,339
215	8168	SFS	FT	No	Meter Reading	50,182	9%	4,516	54,698	100%	50,182	4,516
216	8170	SFS	FT	No	Fleet, Facilities, Real Esta	70,800	9%	6,372	77,172	18%	12,744	1,147
217	8172	SFS	FT	No	Dispatch	35,693	9%	3,212	38,905	100%	35,693	3,212
218	8189	SFS	PT	No	Meter Reading	17,599	9%	1,584	19,183	100%	17,599	1,584
219	8190	SFS	PT	No	Meter Reading	17,622	9%	1,586	19,208	100%	17,622	1,586
220	8193	SFS	PT	No	Meter Reading	17,454	9%	1,571	19,025	100%	17,454	1,571
221	8195	SFS	PΤ	No	Meter Reading	17,309	9%	1,558	18,867	100%	17,309	1,558
222	8225	SFS	PT	No	Meter Reading	16,974	9%	1,528	18,502	100%	16,974	1,528
223	8226	SFS	PT	No	Meter Reading	17,164	9%	1,545	18,709	100%	17,164	1,545
224	8228	SFS	PT	No	Meter Reading	17,108	9%	1,540	18,648	100%	17,108	1,540
225	8229	SFS	PT	No	Meter Reading	17,142	9%	1,543	18,685	100%	17,142	1,543
226	8230	SFS	PT	No	Meter Reading	17,175	9%	1,546	18,721	100%	17,175	1,546
227	8231	SFS	PT	No	Meter Reading	17,209	9%	1,549	18,758	100%	17,209	1,549
228	8235	SFS	PT	No	Meter Reading	17,164	9%	1,545	18,709	100%	17,164	1,545
229	8236	SFS	PT	No	Meter Reading	17,164	9%	1,545	18,709	100%	17,164	1,545
230	8238	SFS	PT	No	Meter Reading	17,175	9%	1,546	18,721	100%	17,175	1,546
231	8239	SFS	PT	No	Meter Reading	17,142	9%	1,543	18,685	100%	17,142	1,543
232	8240	SFS	PT	No	Meter Reading	17,164	9%	1,545	18,709	100%	17,164	1,545
233	8243	SFS	PT	No	Meter Reading	17,164	9%	1,545	18,709	100%	17,164	1,545
234	8250	SFS	FT	No	Dispatch	35,794	9%	3,221	39,016	100%	35,794	3,221
235	8276	SFS	PT	No	Meter Reading	17,186	9%	1,547	18,733	100%	17,186	1,547
238	8282	SFS	PT	No	Meter Reading	17,164	9%	1,545	18,709	100%	17,164	1,545
237	8285	SFS	PT	Nο	Meter Reading	17,209	9%	1,549	18,758	100%	17,209	1,549
238	8286	SFS	PT	No	Meter Reading	17,209	9%	1,549	18,758	100%	17,209	1,549
239	8287	SFS	PT	No	Meter Reading	17,186	9%	1,547	18,733	100%	17,186	1,547
240	8291	SFS	PT	No	Meter Reading	17,175	9%	1,546	18,721	100%	17,175	1,546
241	8310	SFS	FT	No	Dispatch	35,794	9%	3,221	39,016	100%	35,794	3,221
242	8387	SFS	PT	No	Dispatch	17,503	9%	1,575	19,078	100%	17,503	1,575
243	8389	SFS	PT	No	Dispatch	17,503	9%	1,575	19,078	100% 100%	17,503	1,575 1,502
244	8395	SFS	PT	No	Meter Reading	16,684	9%	1,502	18,186		16,684	1,502
245	8396	SFS	PT	No	Meter Reading	16,684	9%	1,502	18,186	100% 100%	16,684 16,684	1,502
246	8397	SFS	PT	No	Meter Reading	16,684	9%	1,502	18,188			1,502
247	8398	SFS	PT	No	Meter Reading	16,684	9%	1,502	18,186	100% 100%	16,684 16,684	1,502
248	8399	SFS	PT	No	Meter Reading	16,684	9%	1,502	18,186			,
249	8400	SFS	PT	No	Meter Reading	16,684	9%	1,502	18,186	100% 100%	16,684 16,684	1,502 1,502
250	8401	SFS	PT	No	Meter Reading	16,684	9%	1,502	18,186	100%		1,502
251	8405	SFS	PT	No	Meter Reading	16,684	9%	1,502	18,186 18,186	100%	16,684 16,684	1,502
252	8406	SFS	PT	No	Meter Reading	16,684	9% 9%	1,502 1,502	18,186	100%	16,684	1,502
253	8407	SFS	PT	No	Meter Reading	16,684	9% 9%	1,502	18,186	100%	16,684	1,502
254	8408	SFS	PT	No	Meter Reading	16,684 16,684	9%	1,502	18,186	100%	16,684	1,502
255	8409	SFS	PT	No	Meter Reading	10,004	370	1,002	10,100	, 00 /0	,0,004	1,002
256	TOTALS					9,935,242		805,099	10,740,341		9,634,611	748,930

Westfield Wastewater, LLC Cause No. 44835 STIP Calculations

									A	llocations			OUCC	
			CEG			Base	STIP	STIP	Base Comp	STIP	STIP	Pro Forma		
Combined	Job	Employee	Pro forma	\$	%	Comp to	\$ to	% to	to	\$ to	% to	Base	\$	%
	Classification	<u>Count</u>	Base Comp \$	STIP	STIP	<u>Westfield</u>	Westfield	Westfield	Westfield	Westfield	Westfield	Comp \$	STIP	<u>STIP</u>
	Executive	38	7,505,529	1,990,424	26.52%	6,819,278	1,829,745	26.83%	103,345	21,442	20.75%	103,345	9,229	8.93%
	Non-Executive	735	38,314,150	3,329,298	8.69%	32,701,695	2,820,554	8.63%	551,656	49,236	8.93%	551,656	49,236	8.93%
	All Employees	773	45,819,679	5,319,722	11.61%	39,520,973	4,650,299	11.77%	655,001	70,678	10.79%	655,001	58,465	8.93%
Westfield										. <u></u>				
	Executive	1	100,481	11,053	11.00%	40,192	4,421	11.00%	40,192	4,421	11.00%	^{40,192}	3,589	8.93%
	Non-Executive	13	862,457	77,621	9.00%	286,785	25,811	9.00%	286,785	25,811	9.00%	286,785	25,811	9.00%
	All Employees	14	962,938	88,674	9.21%	326,977	30,232	9.25%	326,977	30,232	9.25%	326,977	29,400	8.99%
														- 1
<u>CSS</u>									<u>-</u>		·····			
	Executive	35	7,011,993	1,867,248	26.63%	6,507,716	1,755,791	26.98%	61,823	16,680	26.98%	61,823	5,521	8.93%
	Non-Executive	469	27,909,506	2,558,701	9.17%	23,051,669	2,115,346	9.18%	218,991	20,096	9.18%	218,991	20,096	9.18%
	All Employees	504	34,921,499	4,425,949	12.67%	29,559,385	3,871,137	13.10%	280,814	36,776	13.10%	280,814	25,617	9.12%
														}
<u>SFS</u>														
	Executive	2	393,055	112,123	28.53%	271,370	69,533	25.62%	1,330	341	25.64%	1,330	119	8.93%
	Non-Executive	253	9,542,187	692,976	7.26%	9,363,241	679,397	7.26%	45,880	3,329	7.26%	45,880	3,329	7.26%
	All Employees	255	9,935,242	805,099	8.10%	9,634,611	748,930	7.77%	47,210	3,670	7.77%	47,210	3,448	7.30%

Note 1: The amounts reported above for CSS and SFS employes came from Westfield Gas, LLC, Cause No. 44731 workpapers 302-S2 and S3, respectively.

Note 2: The amounts reported above for Westfield came from Petitioner's wp 302.

Citizens Wastewater of Westfield, LLC Cause No. 44835 Payroll Expense Adjustment

Gross	\$ 326,977
Overtime	13,280
STIP	29,400
Capitalized Loading Credits	(8,014)
(Exp Types 9500 and 9507)	
Capitalized Payroll	 (88,863)

Total *Pro forma* Payroll
Less: Test Year Payroll

OUCC Pro forma Payroll Adjustment

\$ 34,329

272,780

238,451

Cause No. 44835 Attachment CEP-4 Page 1 of 1

Cause No. 44835 Responses of Citizens Wastewater of Westfield Office of Utility Consumer Counselor's Sixteenth Set of Data Requests

DATA REQUEST NO. 5:

Please explain why Petitioner is adding excess liability insurance of \$27,836.

RESPONSE:

The actual allocation was corrected to \$26,429. The allocation is a proportional percentage determined by the Citizens Wastewater of Westfield revenue and Citizens Energy Group's gross revenue. Please note that as reflected in Petitioner's response to Data Request No. 3, above, Citizens Wastewater of Westfield has had excess liability insurance since being acquired by Citizens Energy Group in 2014. The premium amount has increased.

WITNESS:

N/A

OUCC wp 405 Page 1 of 1

Westfield Wastewater Adjustment to Normalize Certain Test Year Expenses

Line Description		Reference	Amount
	<u>Test Year</u>		
1	ADS Environmental Flow & Rating Gage Monitoring	Account 49.7086.736021.3005.00	\$ 34,075.00
2	Modspace rent, partial year including One-Time Installation Cost	Account 49.7085.741053.1049.00	9,283.00
3	Confinded Space Air Monitor, Capitalization	Account 49.7085.720081.2505.00	7,736.00
4	Business Insurance	See OUCC wp 405-1, Line 5	36,833.23
5	Test Year Total	Line 1 Thru Line 4	87,927.23
	_Pro Forma		
6	ADS Environmental Flow & Rating Gage Monitoring	NARUC 736021	47,100.00
7	Rental of Trailer from Modular Space Corp for \$491.50 / month	NARUC 741053	5,898.00
8	Confinded Space Air Monitor, Capitalization	None	-
9	Business Insurance	See OUCC wp 405-1, Line 14	54,181.00
10	Pro Forma Total	Line 6 Thru Line 9	107,179.00
11	Total Net <i>Pro forma</i> Adjustment to Normalize Expenses	Line 19 Minus Line 12	\$ 19,251.77

OUCC wp 405-S1 Page 1 of 1

Westfield Wastewater Supporting Workpaper Adjustment to Normalize Certain Test Year Expenses

Line	Description		Reference / Policy Period	Amount
1 2 3	Test Year Test Year Insurance Expense Test Year Insurance Expense Total Test Year		49.7085.759081.1106.00 49.7085.759081.1106.00	\$ 20,134.00 12,714.00 32,848.00
4	OUCC Test Year Addition Test Year Insurance Expense	Workers Compensation	49.9849.926100.0170.17	3,985.23
5	Total Test Year Expense			\$ 36,833.23
6 7 8 9 10 11	General Liability Excess Liability Property Insurance Brokerage Workers Compensation Insurance Total <i>Pro forma</i> Insurance		Feb 2016-Jan 2017 Mar 2016-Feb 2017 Oct 2015-Sep 2016 Jan 2016 - Dec 2016 Feb 2016-Jan 2017	\$ 12,828.00 27,836.00 13,819.00 540.00 565.00 55,588.00
12 13 14	OUCC Insurance Adjustment Excess Liability Excess Liability Total OUCC Revised <i>Pro forma</i> Ins	DR 16.5 urance	Mar 2016-Feb 2017 Mar 2016-Feb 2017	(27,836.00) 26,429.00 \$ 54,181.00

Cause No. 44835 Attachment CEP-6 Page 1 of 1

Cause No. 44835 Responses of Citizens Wastewater of Westfield Office of Utility Consumer Counselor's Sixteenth Set of Data Requests

DATA REQUEST NO. 7:

Wp 413-S1 shows a reversal of \$4,395.60 for Quarterly Availability Fee PNC. Please identify the location of the reversal by page number in Westfield's detailed general ledger. Also state the account number (e.g., 49.7085.775085.2319.00). Finally, please explain the reason for the reversal.

RESPONSE:

This item was listed on workpaper 413-S1 as a reversal by mistake. No such reversal took place in the test year.

WITNESS:

Sabine E. Karner

Cause No. 44835 Attachment CEP-7 Page 1 of 13 OUCC wp 413

Citizens Wastewater of Westfield, LLC Cause No. 44835 Determination of Out-of-Period Expenses

Lin	e Description	Reference	Amount	
	Test Year			
1	Reversed accrual estimates in Test Year for prior period expenses	OUCC wp 413-S1, Line 7	\$ (66,424.33)	
2	Prior period actual expenses in Test Year	OUCC wp 413-S2, Line 33	177,295.11	
. 3	Accrual Estimates for Test Year Expenses	OUCC wp 413-S3, Line 3	75,984.89	
4	Total Test Year Out-of-Period Expenses	Line 1 Thru Line 3	\$186,855.67	
	Pro Forma			
5	Actual Test Year expenses charged to periods outside the Test Year	OUCC wp 413-S4, Line 9	97,503.09	
6	Pro Forma Adjustment for Not Out-of Period Expenses	Line 5 Minus Line 4	\$ (89,352.58)	

Cause No. 44835 Attachment CEP-7 Page 2 of 13

OUCC wp 413-S1

Citizens Wastewater of Westfield, LLC
Cause No. 44835
Supporting Workpaper
Prior Period Reversed Accrual Estimates in Test Year

Line	GL Account	Vendor/Description		Amount
1	49.7085.775085.2319.00	Huntington Service Charges		\$ (5,367.94)
2	49.7085.775085.2319.00	Quarterly Availability Fee PNC		(4,395.60)
3	49.7086.736011.3005.00	SAMCO		(9,035.73)
4	49.7087.736053.3005.00	Carmel Utilities		(52,020.66)
5	Citizens Period Reversed Accrual Estimates in Test Year		!	\$ (70,819.93)
-	OUCC Additional Prior Period Reversed Accrual Estimates In Test Year	O- + 1 A- 11111 P. DVG		1005.60
6	49.7085.775085.2319.00	Quarterly Availability Fee PNC		4,395.60
7	Adjusted Citizens Period Reversed Accrual Estimates in Test Year			\$ (66,424.33)

OUCC wp 413-S2

Citizens Wastewater of Westfield, LLC Cause No. 44835 Supporting Workpaper Prior Period Actual Expenses in Test Year

Line_	GL Account	Invoice	Vendor/Description	Amount
1	49.7085.736081.3005.00	1-62600-PL-001	HNTB Corporation	\$ 19,500.00
2	49.7085.736081.3005.00	2-62600-CN-101	HNTB Corporation	1,217.46
3	49.7085.736081.3005.00	3-62600-CN-101	HNTB Corporation	1,351.70
4	49.7085.736081.3005.00	1-62600-CN-101	HNTB Corporation	1,718.70
5	49.7086.736021.3005.00	74169	American Pump Repair & Service	4,867.00
6	49.7087.718053.2111.00	90647827R	Chemtrade Solutions, LLC	2,818.24
7	49.7087.718053.2111.00	90656967	Chemtrade Solutions, LLC	2,830.14
8	49.7087.718053.2111.00	90666300	Chemtrade Solutions, LLC	2,809.26
9	49.7087.718053.2111.00	90676633	Chemtrade Solutions, LLC	2,821.71
10	49.7087.718053.2111.00	90684908	Chemtrade Solutions, LLC	4,586.21
11	49.7087.718053.2111.00	90691372	Chemtrade Solutions, LLC	3,410.68
12	49.7085.775085.2319.00	801401062086-010915	Huntington National Bank	5,367.94
13	49.7085.736081.3005.00	2022325	Cripe Architects and Engineering	1,088.00
14	49.7086.736011.3005.00	14-1042	SAMCO	9,461.57
15	49.7086.750011.2175.00	1001642055 (18 Days)	Speedway Superamerica, LLC	745.69
16	49.7087.736053.3005.00	Dec14	Carmel Utilities	52,020.66
17	49.7087.736081.3005.00	0004131564	Ray's Trash Service, Inc.	4,083.78
18	Citizens Westfield Total Prior Period Expe	enses in Test Year		\$ 120,698.74
19	OUCC Additional Prior Period Expenses I	n Test Year	:	
20	49.7087.736081.3005.00	11556028	Loomis	778.31
21	49.0000.232010.0000.00	1217	Clay Township Regional West District	920.00
22	49.7085.736081.3005.00	1-62600-CN-201	HNTB Corporation	338.06
23	49.7085.736081.3005.00		HNTB Corporation	1,088.00
	49.7085.736081.3005.00	150406	Morton Buildings, Inc.	53,472.00
23	Adjusted Citizens Westfield To	tal Prior Period Expenses in Test	Year	\$ 177,295.11

Cause No. 44835 Attachment CEP-7 Page 4 of 13 OUCC wp 413-S3

Citizens Wastewater of Westfield, LLC Cause No. 44835 Supporting Workpaper Accrual Estimates at End of Test Year

Line	GL Account	Vendor/Description	Amount
1 2	49.7086.736011.3005.00 49.7087.736053.3005.00	SMCO - Line Locates for December 2015) Carmel Utilities - Wastewater Processing for December 2015	\$ 16,014.60 59,970.29
3	Total		\$ 75,984.89

OUCC wp 413-S4

Citizens Wastewater of Westfield, LLC Cause No. 44835 Supporting Workpaper Test Year Expenses Charged Outside Test Year

Line	GL Account	Vendor/Description	Amount
1	49.7085.733081.3003.00	Ice Miller, LLP	\$ 1,449.00
2	497086.736011.3005.00	SAMCO	14,525.10
3	49.7086.736021.3005.00	Indiana Reclamation & Excavating, Inc.	3,713.20
4	49.7086.736021.3005.00	Indiana Reclamation & Excavating, Inc.	3,818.00
5	49.7086.718021.2103.00	Biochem, Inc.	6,960.00
6	49.7086.736021.3005.00	Indiana Reclamation & Excavating, Inc.	3,060.00
7	49.7087.736053.3005.00	Biochem, Inc.	4,007.50
8	49.7087.736053.3005.00	Carmel Utilities	59,970.29
9 , Tota	al Citizens Westfield Test Year Expenses Charg	ged Outside Test Year	\$ 97,503.09

Cause No. 44835 **Attachment CEP-7** Page 6 of 13

Remit To LOOMIS DEPT. CH 10500 PALATINE IL 60055-0500

> WESTFIELD WATER ATTN ACCOUNTS PAYABLE

> 2020 N MERIDIAN ST INDIANAPOLIS IN 46202

Account/Area: 10067210/5660

Invoice Number:

11556028

Invoice Date:

31-DEC-14

Invoice Amount:

778.31

Current Amount: Past 30 Days: Past 60 Days:

778.31 789.51

0.00

Total Due Now:

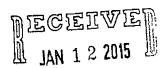
1,567.82

Payment is due 15 days after receipt of invoïce.

TAX ID: 75-0117200

Local Contact: TAM	IKA MONTGOMER	7; 517 35TH STREET NOR	RTH BIRMINGHAM, AL 352	222 (205) 917-5208		
PERIOD LOOMIS ID	LOCATION	DESCRIPTION OF CHARG	es	CHARGES	TAX	TOTAL
11/05 74296G-5660	E 171ST ST	SUPPLY SALES	9X12 PLASTIC SECURITY BAGS	r 102.68	7.19	109.87
01/15 74296G-5660	E 171ST ST	ARMORED CAR SERVICE	westfield/in	573.72	0,00	573.72
12/14 74296G-5660	E 171ST ST	FUEL FEE		56.83	0.00	56.83
12/14 74296G-5660	e 171st st	INSURANCE FEE		37.89	0.00	37.89
				Location Subtotal		778.31

Total Due This Invoice 778.31



BY:

LOOMIS (205) 917-5208 INVOICE NUMBER: INVOICE DATE:

11:556028 31-DEC-14

INVOICE AMOUNT: \$ ACCOUNT NUMBER

778.31 10067210



Clay Township Regional Waste District

Cause No. 44835 Attachment CEP-7 Page 7 of 13

INVOICE

INVOICE DATE	1/9/2015
INVOICE NUMBER	1217
Ámount Due! 1\$ 920.00 ·	Page 1

10701 N College Ave * Suita A * Indianapolis, IN 46280-1098 (317) 844-9200 * fax (317) 844-9203 www.ctrwd.org

1513

CUSTOMER

SHIP TO

Citizens Wastewater of Westfield, LLC Attn: Accounts Payable 2020 N Meridian St Indianapolis, IN 46202

PLEASE DETACH AND RETURN THIS PORTION WITH YOUR REMITTANCE

CUSTOMED D	CUSTOMETICOS	OTOEROME:	科教学 中国 护车	SHADWA.	11、19年代初,阿外持了	的每一次使用 在	即是不使的一种
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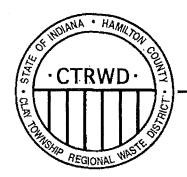
Approved by the State Board of Accounts for Clay Township Regional Waste District, 2012

SUBTOTAL. SALES TAX. TOTAL DUE \$920,00

\$920,00

Printed on 1/9/2015

Cause No.: 44835 OUCC DR 7.2 - Part 1



Clay Township Regional Waste District

www.ctrwd.org • (317) 844-9200 • Fax (317) 844-9203

ANALYTICAL REPORT

CLAY TOWNSHIP REGIONAL WASTE DISTRICT 10701 N COLLEGE AVE SUITE A INDIANAPOLIS, IN 46280 NPDES Permit No. IN0055760

CLIENT:

LAB:

CITIZENS WASTWATER OF WESTFIELD, LLC

CLAY TOWNSHIP RWD

7236 MAYFLOWER PARK DR

3303 W 166th STREET WESTFIELD, IN 46074 WASTEWATER TREATMENT PLANT

PHONE (317) 896-9189

ZIONSVILLE, IN 46077

PHONE (317) 873-0564

FAX (317) 896-3240

FAX (317) 873-0564

Sample ID	Date Collected	Date Analyzed	Parameters to be tested	Results	Units	Tested By	Standard . Method	Cost
Influent #1	12/1/2014	12/2/2014	CBOD5	135	mg/L	BŔ	SM 5210 B	\$20.00
Effluent #2	12/1/2014	12/2/2014	CBOD5	2.44	mg/L	BR	SM 5210 B	\$20.00
Influent,#1	12/2/2014	12/3/2014	CBOD5	144	mg/L	BR	SM 5210 B	\$20.00
Effluent #2	12/2/2014	12/3/2014	CBOD5	2.14	mg/L	BR	SM 5210 B	\$20.00
Influent #1	12/3/2014	12/4/2014	CBOD5	148	m g /L	BR	SM 5210 B	\$20.00
Effluent #2	12/3/2014	12/4/2014	CBOD5	2.06	mg/L	BR	SM 5210 B	\$20.00
Influent #1	12/4/2014	12/5/2014	CBOD5	125	mg/L	BR	SM 5210 B	\$20.00
Effluent #2	12/4/2014	12/5/2014	CBOD5	1.39	mg/L	BR	SM 5210 B	\$20.00
Influent #1	12/5/2014	12/6/2014	CBOD5	165	mg/L	JL	SM 5210 B	\$20.00
Effluent #2	12/5/2014	12/6/2014	CBOD5	2.62	mg/L	JL	SM 5210 B.	\$20.00
Influent #1	12/8/2014	12/9/2014	CBOD5	54	mg/L	BR	SM 5210 B	\$20.00
Effluent #2	12/8/2014:	12/9/2014	CBÓD5	1.29	mg/L	BR:	SM 5210 B	\$20.00
Influent #1	12/9/2014	12/10/2014	CBOD5	117	mg/L	BR	SM 5210 B	\$20.00
Effluent #2	12/9/2014	12/10/2014	CBOD5	1.14	mg/L	BR	SM 5210 B	\$20.00
Influent #1	12/10/2014	12/11/2014	CBOD5	88	mg/L	BR	SM-5210 B	\$20.00
Effluent #2	12/10/2014	12/11/2014	CBOD5	1.15	mg/L	BR	SM 5210 B	\$20.00
Influent#1	12/11/2014	12/12/2014	CBOD5	123	mg/L	KR	SM 5210 B	\$20.00
Effluent #2	12/11/2014	12/12/2014	CBOD5	2.93	mg/L	KR	SM 5210 B	\$20.00
Influent#1	12/12/2014	12/13/2014	CBOD5	116	mg/L	BR	SM 5210 B	\$20.00
Effluent #2	12/12/2014	12/13/2014	CBOD5	2.48	mg/L	BR	SM 5210 B	\$20.00
Influent #1	12/15/2014	12/16/2014	CBOD5	109	mg/L	BR	SM 5210 B	\$20.00
Effluent #2	12/15/2014	12/16/2014	CBOD5	2,86	mg/L	BR	SM 5210 B	\$20.00
Influent #1	12/16/2014	12/17/2014	CBOD5	13 1	mg/L	JL	SM 5210 B	\$20.00
Effluent #2	12/16/2014	12/17/2014	CBOD5	4.18	mg/L	JL	SM 5210 B	\$20.00
Influent #1	12/17/2014	12/18/2014	CBOD5	165	mg/L	BR	SM 5210 B	\$20.00
Effluent #2	12/17/2014	12/18/2014	CBOD5	3.9	mg/L	BR	SM 5210 B	\$20.00

Total

\$920.00

\$ \$20.00
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HNTB Corporation
The HNTB Companies
Engineers: Architects: Planners

III Monument Circle. Süjte 1200 Indianapolis, IN 46204-5178 Telephone (317):636:4682 Facsimile (317)-917-5211 www.higtb.com

HNTB

September 19; 2014

Mr. Ed Bukovac, P.F. Citizens Wastewater of Westfield, LLG 1220 Waterway Boullevard Indianapolis, IN 46202

INVOICE NO. 1 62600-CN-201

CITIZENS WASTEWATER WESTFIELD - STORAGE BUILDING - RR (SOW I)

AGREEMENT ACCEPTED APRIL 16, 2014

SERVICES FROM APRIL 16, 2014 THROUGH AUGUST 22, 2014

PO:#147285

PAYROLL COSTS THIS PERIOD:

4.00 Hours

\$112:64

Multiplier Factor per Agreement

x 2.8819

\$324.62

EXPENSES:

DECEIVE SEP 2 3 2014

\$13.44

BY:

AMOUNT DUE THIS INVOICE: \$338.06

TOTAL BILLED TO DATE; TOTAL BILLED TO DATE; TOTAL AMOUNT PAID TO DATE; TOTAL AMOUNT OUTSTANDING?

\$3\$8:06 \$0:00 \$338:06

#\$15;000:00

PLEASE/REMIT PAYMENT TO:

HNTB -- Great Lakes Division

PlO, Box 802729

Kansas Gity, MO 641-80-2729

Should you have any questions about this invoice; please contact Mr. Mait Hobbs.

Thank you.

Cause No.: 44835 OUCC DR 7.2 - Part 2

Morton Buildings, Inc. 6215 S US Hwy 231 Cloverdale, IN 46120

				INVOICE
Customer				
			Date	P/DD/DD4-4
√ame √ddress	Citizens Wastewater Westfield, LLC 2020 N, Meridan Street		Order No.	8/22/2014 150406
City Phone		ZIP 46202	Rep FOB	100-300
HOUS				
Qty	Description		Unit Price	e TOTAL
	Construction Proposal total of \$534,723.00 Down Payment due upon receipt of invoice Project Number 49BG00825			\$ 53,472.00
		Tax	SubTote Shippin Rate(s)	
	Submit payment to: Morton Buildings, Inc.		TOTA	L \$ 53,472.00
	6215 S US Hwy 231 Cloverdale, IN 46120	Ċ	office Use Only	
ļ <u></u>				
			DEC AUG	EIVE 272014
			BY:	

Cause No. 44835 Attachment CEP-7 Page 12 of 13

Standard Purchase Order 150406, 1

Buyer:Citizens Wastewater of Westfield, LLC 2020 N Meridian St Indianapolis, IN 46202 United States

Туре	Standard Purchase Order
Order	150406
Revision	1
Order Date	08-JUL-2014
Created By	Reddick, Rebecca
Revision Date	27-OCT-2014
Current Buyer	Reddick, Rebecca

Supplier: MORTON BUILDINGS, INC.

6215 S US HIGHWAY 231 CLOVERDALE, IN 46120-9635 United StatesFax 266-9917

Ship To: 2020 N Meridian St

Indianapolis, IN 46202

United States

Bill To: 2020 North Meridian Street

Attn Accounts Payable Indianapolis, IN 46202

United States

Customer Account No.	Supplier No.	Payment Terms	Freight Te	rms FOB		Transportation	 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	Ship Via
	15301	30 Net						
Confirm To/Telephone			R	equester/Deliv	er To			Marie de la Company
WESTFALL, JOE	L		В	ukovac, E	dward		 	

Notes: This PURCHASE ORDER IS ISSUED PURSUANT TO AND MADE PART OF:

THE AGREEMENT made and entered into between Citizens Wastewater of Westfield, LLC and Morton Buildings, Inc., signed and made effective on July 7, 2014. The terms of the Agreement shall govern in the event of any conflict between the Agreement and any subsequent Statements of Work or Purchase Orders

All prices and amounts on this order are expressed in USD

Part Number / Description	Delivery Date/Time	Quantity UOM	Unit Price Tax (USD)	Amount (USD)
Westfield Storage Building per agreement executed 7/7/1	4			534,723.00
Ship To: Use the ship-to address at the top of page 1	Needed: 30-JAN-2015 00:00:00		N	53,472.00
Deliver To: Bukovac, E	dward (53472)			
ebukovac@	citizensenergygroup.com			
Ship To: Use the ship-to address at the top of page 1	Needed: 30-JAN-2015 00:00:00		N	481,251.00
Deliver To: Bukovac, E	dward (481251)	,		
	Westfield Storage Building per agreement executed 7/7/1 Ship To: Use the ship-to address at the top of page 1 Deliver To: Bukovac, E ebukovac@ Ship To: Use the ship-to address at the top of page 1	Westfield Storage Building per agreement executed 7/7/14 Ship To: Needed: Use the ship-to address 30-JAN-2015 00:00:00 at the top of page 1 Deliver To: Bukovac, Edward (53472) ebukovac@citizensenergygroup.com Ship To: Needed: Use the ship-to address 30-JAN-2015 00:00:00	Westfield Storage Building per agreement executed 7/7/14 Ship To: Needed: Use the ship-to address 30-JAN-2015 00:00:00 at the top of page 1 Deliver To: Bukovac, Edward (53472) ebukovac@citizensenergygroup.com Ship To: Needed: Use the ship-to address 30-JAN-2015 00:00:00 at the top of page 1	Westfield Storage Building per agreement executed 7/7/14 Ship To: Needed: N Use the ship-to address 30-JAN-2015 00:00:00 at the top of page 1 Deliver To: Bukovac, Edward (53472) ebukovac@citizensenergygroup.com Ship To: Needed: N Use the ship-to address 30-JAN-2015 00:00:00 at the top of page 1

Cause No. 44835 Attachment CEP-7 Page 13 of 13

Standard Purchase Order 150406, 1

Line	Part Number /	Description	Delivery Date/Time	Quantity	UOM	Unit Price (USD)	Tax	· Amount (USD)
		ebukovac@ci	tizensenergygroup.com					
						Total	: 534,723.00	(USD)
Author	ized Signature:	Mary J. Owen Category Manager	J. Rusen					



Cause No. 44835 Attachment CEP-8 Page 1 of 3

OUCC DR 18.10 Page 8 of 8

Solutions by Design Since 1937

P.O. Box 2132 Indianapolis, Indiana 46206-2132 Telephone 317 844 6777

Invoice number

2022972

Citizens Energy Group

Project 0120406-30054 LAND APPRAISAL FOR WESTFIELD WASTEWATER

Date

03/27/2015

Citizens Energy Group Jeff Shepple 2020 North Meridian Street Indianapolis, IN 46202 Invoice number

2022972A

Date

03/27/2015

Project 0120406-30054 LAND APPRAISAL FOR WESTFIELD WASTEWATER

For Professional Services through Mar 20, 2015

Additional Land Appraisals for Westfield Wastewater

CEG Project Manager: Jeff Shepple CEG PO #159756 - Westfield Wastewater

		Percent		
Description .	Fee	Complete	Earned	Current
Additional Appraisals	6,800.00	100.00	6,800.001	6,800.00

Invoice total

6,800.00

Aging Summary

Invoice Number	Invoice Date	Outstanding	Current	Over 30	Over 60	Over 90	Over 120
2022972	03/27/2015	6,800.00	6,800.00				
	Total	6,800.00	6,800.00	0.00	0.00	0.00	0.00

Approved by:

Dennis W. McGuire

Director of New Business Development

Cause No. 44835 **Attachment CEP-8** Page 2 of 3

Standard Purchase Order 159756, 0

Buyer: Citizens Wastewater of Westfield, LLC 2020 N Meridian St Indianapolis, IN 46202 **United States**

Туре	Standard Purchase Order
Order	159756
Revision	0
Order Date	10-FEB-2015
Created By	Lang, Kristin
Revision Date	
Current Buyer	

Supplier: CRIPE ARCHITECTS AND ENGINEERING

3939 Priority Way South Drive, Suite 400

INDIANAPOLIS, IN 46240 United StatesFax 706-6464

Ship To: 2020 N Meridian St

Indianapolis, IN 46202

United States

Bill To: 2020 North Meridian Street

Attn Accounts Payable Indianapolis, IN 46202

United States

Customer Account No.	Supplier No.	Payment Terms	Freight Terms	FOB	Transportation	Ship Via
	10835	30 Net	.,,			
Confirm To/Telephone			Reques	ter/Deliver To		114
HEMSLEY, CELI	A 317841-479	19	Dugai	n, Carol		

Notes:

This PURCHASE ORDER IS ISSUED PURSUANT TO AND MADE PART OF:

THE AGREEMENT made and entered into between Citizens Wastewater of Westfield, LLC and Cripe Architects + Engineers, signed and made effective on July 10, 2014. The terms of the Agreement shall govern in the event of any conflict between the Agreement and any subsequent Statements of Work or Purchase Orders.

All prices and amounts on this order are expressed in USD

Line	Part Number / Description Delivery Date/Time	Quantity	UOM	Unit Price Tax (USD)	Amount (USD)
1	Fair market value appraisals Needed: cfor Westfield Wastewater 25-FEB-2015 00:00:00			N	6,800.00
	Ship To: Use the ship-to address at the top of page 1				
	Deliver To: Dugan, Carol (6800)		•		
	cdugan@citizensenergygroup.com				
				Total: 6,80	0.00 (USD)

Cause No. 44835 Attachment CEP-8 Page 3 of 3

Standard Purchase Order 159756, 0

Line	Part Number / I	Description	Delivery Date/Time	Quantity	UOM	Unit Price (USD)	Tax	Amount (USD)
Authori	zed Signalure:	Mary J. Owen Category Manager	J. Rwen					

OUCC wp 431

Citizens Wastewater of Westfield, LLC Determination of Non-Recurring Expenses

Line Description		Reference	Amount	
	Test Year			
1	Business Consulting Projects	OUCC wp 431-S1, Line 9	\$ 19,189.91	
2	Facilities	OUCC wp 431-S1, Line 13	6,574.00	
3	Legacy Billing System Processing Costs	OUCC wp 431-S1, Line 37	60,845.88	
4	Total Test Year Non-Recurring Expenses	Line 1 Thru Line 3	\$ 86,609.79	
	Pro Forma			
5	None			
6	Pro Forma Adjustment for Non-Recurring Expenses	Line 5 Minus Line 4	\$ (86,609.79)	

Cause No. 44835 Attachment CEP-9 Page 2 of 3

OUCC wp 431-S1 Page 1 of 2

Westfield Wastewater Supporting Workpaper Determination of Non-Recurring Expenses

Line	GL Account	Vendor/Description	Amount
	Business Consulting Projects		
1	49.7085.736081.3005.00	New Gen Strategies	\$ 2,961.91
2	49.7085.736081.3005.00	New Gen Strategies	2,487.50
3	49.7085.736081.3005.00	New Gen Strategies	1,052.50
4	49.7085.775081.1002.00	Bitwise Solutions, Inc.	2,570.00
5	49.7085.775081.1002.00	Bitwise Solutions, Inc.	2,568.00
6	49.7085.775081.1002.00	Bitwise Solutions, Inc.	750.00
7	Citizens Wastewater Total		12,389.91
	OUCC Additional Adjustments		
8	49.7085.736081.3005.00	Cripe Architects and Engineering	6,800.00
9	OUCC Recommended Business Consulting Projects as Non-Recurring	•	\$ 19,189.91
	Facilities		
10	49.7085.741081.1049.00	City of Westfield-Building Rent	\$ 800.00
11	49.7085.741081.1049.00	City of Westfield-Building Rent	400.00
12	49.7085.741081.1049.00	City of Westfield-Building Rent	400.00
13	49.7085.741081.1049.00	City of Westfield-Building Rent	4,374.00
14	49.7085.741081.1049.00	City of Westfield-Building Rent	600.00
15	Subtotal		\$ 6,574.00

			OUCC wp 431-S1
Citi	zens Wastewater of Westfield, LLC		Page 2 of 2
Sup	porting Workpaper		
Det	ermination of Non-Recurring Expenses		
15	49.7085.775071.1025.00	Huntington National Bank5647	\$ 3,464.32
16	49.7085.775071.1025.00	Huntington National Bank5647	3,510.84
17	49.7085.775071.1025.00	Huntington National Bank5647	3,464.32
18	49.7085.775071.1025.00	Huntington National Bank5647	(3,464.32)
19	49.7085.775071.1025.00	Huntington National Bank5647	2,743.60
20	49.7085.775071.1025.00	Huntington National Bank5647	3,304.39
21	49.7085.775071.1025.00	Huntington National Bank5647	3,617.37
22	49.7085.775071.1025.00	Huntington National Bank5647	3,616.07
23	49.7085.775071.1025.00	Huntington National Bank5647	7,319.44
24	49.7085.775071.1025.00	Huntington National Bank5647	3,674.95
25	49.7085.775071.1025.00	Huntington National Bank5647	3,704.15
26	49.7085.736071.3005.00	Huntington National Bank5647	1,874.54
27	49.7085.736071.3005.00	Huntington National Bank5647	1,796.96
28	49.7085.736071.3005.00	Huntington National Bank5647	1,874.54
29	49.7085.736071.3005.00	Huntington National Bank5647	(1,874.54)
30	49.7085.736071.3005.00	Huntington National Bank5647	2,743.61
31	49.7085.736071.3005.00	Huntington National Bank5647	1,952.78
32	49.7085.736071.3005.00	Huntington National Bank5647	1,997.10
33	49.7085.736071.3005.00	Huntington National Bank5647	1,986.35
34	49.7085.736071.3005.00	Huntington National Bank5647	4,909.75
35	49.7085.736071.3005.00	Huntington National Bank5647	2,882.62
36	49.7085.736071.3005.00	Huntington National Bank5647	2,879.64
37	49.7085.736071.3005.00	Huntington National Bank5647	2,867.40
38	Subtotal	•	\$ 60,845.88
39	Total Non-Recurring Expenses	,	\$ 86,609.79
	U 1		Land Control of the C

Cause No. 44835 Attachment CEP-10 Page 1 of 3

OUCC Citizens Wastewater of Westfield, LLC Cause No. 44835 Test Year Capital Items Expensed

Line _	GL Account	Vendor	Description		Amount
1	49.7086.736021.3005.00	George E. Booth Co., Inc.	Alarm Notification System	\$	7,950.00
2					
3					
4					
5					
6					
7					
8					
	Total Capital Items Expe	ensed		\$	7,950.00

Cause No. 44835 / Attachment CEP-10 / Page 2 of 3

MAIL REMITTANCE			DICE ERING OFFICE			INVOICE NUMBER 00252666		
GEORGE E. BOOTH	e E. Booth Co., I	GEB TECHNICAI 4307 NATIONAL		INVOICE DATE 04/06/15				
ATTN: Accounts Re	•	RICHMOND IN 4	7374		1. 4	PAGE		
8202 West 10th Street Indianapolis IN 46214							1/1	
USA	_							
Cust NO.	Date Ordered	Date Shipped	, w	ritten By	Order Type	Ship From Loc	Selling Loc	
C3540	11/21/14	04/06/15	GEB :	SERVICE1	STAND	04	04	
	Ship Method		Terms Of I	Payment		FOB		
Gebco Delivery			NET 10TH/25TH PROX Shipping point				nt	
Customer PO No.				Mark Number				
156718				PO 156718				

LIFT STATION ALARM NOTIFICATION SYSTEM

**DO NOT MAIL-BILL THRU CITIZENS ISUPPLIER WEBSITE MUST ATTACH A COPY OF INVOICE TO ONLINE INVOICE EMAIL INVOICES TO:

RHIGGENBOTHAM@CITIZENSENERGYGROUP.COM

LINE		QUANTITY			UOM	UNIT PRICE	EXTENDED
NO.	TOTAL ORDER	BACK ORDER	THIS SHIPMNT	DESCRIPTION			AMOUNT
0010	1.00	0.00	1,00	GEB SERVICE DIVISION PROJECT LIFT STATION ALARM NOTIFICATION SYSTEM PROJECT WORK PER ORDER COMMENTS Cust Item: LIFT STATION ALARM NOTIFICATION SYSTEM	EA	7,950.0000	7,950.00

Phone: 317-247-0100 SO#: 00129074 PL#: 00130934

7,950.00 **AMOUNT** FRGHT/INS/HNDL 0.00 SALES TAX 0.00 AMOUNT DUE 7,950.00

CITIZENS ENERGY GROUP
2020 NORTH MERIDIAN STREET
INDIANAPOLIS IN 46202
USA

WESTFIELD WWTP
ATTN: RANDY HIGG
WESTFIELD IN 4617 ATTN: RANDY HIGGENBOTHAM WESTFIELD IN 46174

USA

Cause No.: 44835 OUCC DR 7.2 - Part 1

Cause No. 44835 **Attachment CEP-10** Page 3 of 3

Standard Purchase Order 156718, 0

Buyer: Citizens Wastewater of Westfield, LLC 2020 N Meridian St Indianapolis, IN 46202 **United States**

Туре	Standard Purchase Order
Order	156718
Revision	0
Order Date	19-NOV-2014
Created By	Hetrick, Max
Revision Date	
Current Buyer	

Supplier: GEORGE E. BOOTH CO., INC.

8202 W 10TH STREET

INDIANAPOLIS, IN 46214-2432 United StatesFax 271-6225

Ship To: 3303 West 166th Street

Westfield, IN 46074

United States

Bill To: 2020 N Meridian St

Indianapolis, IN 46202

United States

Customer Account No.	Supplier No.	Payment Terms	Freight T	èrms	FOB	Transportation		Ship Via
	831	10th	Prepai Add	d &				
Confirm To/Telephone	1 7000	and and and a second		Request	er/Deliver To		•	l.,.,
SCOTT, BRENT 317247-0100				Higgir	botham, Randa	11		

Notes:

Confirming Order - - Do Not Duplicate

Specifications and Price per Quote #111014RJ

This PURCHASE ORDER IS ISSUED PURSUANT TO AND MADE PART OF:

THE AGREEMENT made and entered into between the Board of Directors for Utilities of the Department of Public Utilities of the City of Indianapolis, as successor trustee of a public charitable trust, doing business as Citizens Energy Group and GEORGE E. BOOTH CO., INC., signed and made effective on 3/1/2014. The terms of the Agreement shall govern in the event of any conflict between the Agreement and any subsequent Statements of Work or Purchase Orders.

All prices and amounts on this order are expressed in USD

Line	Part Number / Description	Delivery Date/Time	Quantity	UOM	Unit Price (USD)	Tax	Amount (USD)
1	Backup alarm system for lift stations. Win-911 Software installation. Installation of modem and associated equip. per quote # 1110114RJ	Promised: 16-NOV-2014 00:00:00 Needed: 16-NOV-2014 00:00:00				N	7,950.00
	Ship To: Use the ship-to address at th	ne top of page 1					
	Deliver To: Higginbothan	n, Randall (7950)					

Citizens Wastewater of Westfield, LLC Cause No. 44835 Payroll Taxes

OUCC Pro forma Payroll Adjustment	\$	34,329	-				
Less: Petitioner's Pro forma Payroll Adjustment		29,400					
OUCC Decrease to Petitioner's Payroll Adjustment			\$ 4,929				
Multiplied By: Citizens Westfield Payroll Tax Rate	vp 30	l	8.2782%				
							
OUCC Increase to Payroll Taxes				\$	408		
				· .			
STIP			29,400				
Add: Petitioner's <i>Pro forma</i> Payroll Tax Adjustment			1.45%				
OUCC Increase to Payroll Taxes		426					
OOCC morease to rayron raxes					720		
OUCC's <i>Pro forma</i> Payrol	l Tax	Δ diustmei	nt ·			¢	834
Occisi rojorma i ayioi	LIGA	rajustino	Πr		_	Φ	034

Cause No. 44835 Attachment CEP-12 Page 1 of 3

Cause No. 44835 Responses of Citizens Wastewater of Westfield Office of Utility Consumer Counselor's Third Set of Data Requests

DATA REQUEST NO. 18:

Please provide purchased wastewater treatment expense in the same format as wp 402 including the gallons treated, the cost per million, and the amount for each month of the period January 2016 through June 2016.

RESPONSE:

See the document identified as OUCC DR 3.18.

WITNESS:

Sabine E. Karner

Cause No. 44835 Attachment CEP-12 Page 2 of 3

OUCC DR 3.18
Page 1 of 1

Westfield Wastewater Purchased Wastewater Treatment - 2016

	. А	B Gallons		С	D
Line	Billing Month	(millions)	\$ 1	oer million	Amount
	Test Year consumption and cost		•		
1	Jan-16	60.298	\$	1,514.62	\$ 91,329
2	Feb-16	27.954	\$	1,514.62	\$ 42,340
3	Mar-16	39.254	\$	1,514.62	\$ 59,455
4	Apr-16	31.506	\$	1,514.62	\$ 47,720
5	May-16	31.749	\$	1,514.62	\$ 48,088
6	Jun-16	32.283	\$	1,514.62	\$ 48,896
7	Jul-16	35,270	\$	1,514.62	\$ 53,421
8	Aug-16				\$ -
9	Sep-16				\$ _
10	Oct-16				\$ _
11	Nov-16				\$ -
12	Dec-16				\$ -
13	Total, see account 49.7087.736053.3005.00	258.314		1	\$ 391,248

Cause No. 44835 Attachment CEP-12 Page 3 of 3

Cause No. 44835 Responses of Citizens Wastewater of Westfield Office of Utility Consumer Counselor's Twenty-Second Set of Data Requests

DATA REQUEST NO. 10:

Please provide purchased wastewater treatment expense in the same format as wp 402 including the gallons treated, the cost per million, and the amount for each month of the period July 2016 through the most recent month available.

RESPONSE:

	Α		В	С
Line	Bill dated	Т	otal Bill	Gallons
1	Jul-16	\$	53,421	35,270,000
2	Aug-16	\$	44,174	29,165,000
3	Sep-16	\$	57,428	37,916,000
4	Oct-16	\$	41,701	27,532,000

WITNESS:

Sabine E. Karner

Cause No. 44835 Attachment CEP-13 Page 1 of 2

Cause No. 44835 Responses of Citizens Wastewater of Westfield Office of Utility Consumer Counselor's Twentieth Set of Data Requests

DATA REQUEST NO. 13:

For the period beginning with Citizen's acquisition of the Westfield wastewater system in 2014 through October 31, 2016, please state the daily sewage flows: a) treated at the Westfield WWTP and b) discharged to the Carmel wastewater system.

RESPONSE:

Please see the documents identified as OUCC DR 20.13a and OUCC DR20.13b.

WITNESS:

Aaron D. Johnson

Carmel Flow

Record 2016

Cause No.: 448 OUCC DR 20... Page Vot 3

Date	January	February	March	April	May	June	July	August	September	October	November	December
1	2,001	906	1,056	1.216	1.498	1.013	0.998	0.957	0,954	1-069	0.888	
-2	(.948	. 867.	1.05%	905	1.202	1198	0.941	0,944	0.931	1.00	0.880	
3	1-844	933	1.041	1.029	1.164	0.959	0.960	0.930	0.938	957		
-4	693	869	1,041	1918	11175	1.075	1,000	0.930	0.915	0.939		;
5	1.609	1907	1082	852	1.130	1.150	1,007	0.904	7. 022	0,919		
6	1.559	1992	1.099	866	1,130	1.018	0.987	0.964	0.971	0.898		
7	1.544	1992	0,992		1.130	0.967	1.000	0.964	0.94	0.923		
-8	1.531	,922	0.957	,910	1.130	0.967	1979	0,964	0.917	0.974		
. 9	1.744	.825	0.945	,960	1124	0.955	,968	0.917	0.882	0.997		
10	2.627	.846	1,289	1.051	1,106	0.995		0.926	1.505	0.958		
11	2.155	. 853	1.382	1.762	1,078	0.971	946	0.890	1.191	0.904		•
12	1.929	.868	1.302	1.534	1.172	0.987	922	1.901	1.031	0.894		
13	1.814	-955	1.292	1.327	1.347	0,930	,984	1.037	0.989	0.916		
14	1.814	,928	1.318	1.23/	1.250	1/122	1,065	1.065	0.918	0.884		
15	2.195	986	1351	1.150	1,250	1.213	1.050	1,210	1,299	0.905		
16	2.335	. 883	1,207	1.110	1,203	1.213	992	1.228	1.206	0.919		,
17	2.044	1854	1:127	1, 116	1,096	1.068	,973	1.136	2.186	0.862		
18	1,922	. 846	1,105	1,000	1.070	1.033	1.26	1.066	1:406	0.837		:
19	1,717	.846	1.105	0.963	1.042	1.012	1,204	1.028	1,194	0.837		
20	10040	,966	1,045	1934	1.911	1.138	1.107	1.204	1.09	1.275		
21	1,590	.973	1,010	1984	1.232	1.795	1.092	1283	1.05	1.463		
22	1.514	.893	0.963	1.167	1.237	1,275	1.063	11/23	.039	1.270		
23	1523	<u>i 855 </u>	0,929	1.138	1.306	2327	1.090	1.00%	1.009	1.237		
24	1.557	1.891	1.203	1.123	1.062	1.396	1.118	0.973	0.996	1.116		
25	1.146	1.497	1.320	1.123	1.040	1.227	1.055	1.117	1.034	0.985		
26	0.942	1.265	1.266	,948	1.034	1.169	0.949	1.16	1.073	0.924		
27	0,909	1.265	1,125	.962	1,05%	1.106	0.912	1.105	1.057	0.916		
28	0.936	1,211	1.(1)	1.163	1.056	1.057	0.912	1.117	1072	0.905		
29	0,900	1.064	1.035	1.163	1.019	1.022	0.897	1,070	1.026	0,969		
<u>3</u> 0	0.984	,	1.042	1.401	1.096	0.972	0.906	1.006	0.975	1.00/		
31	1.00		1.294	1029	1,013		0.952	1,006		0,904		

Ä

Citizens Wastewater of Westfield Cause No. 44835

Purchased Wastewater Treatment (at Carmel WWTP)

Purchased wastewater Treatment (at Carmel www IP)											
Month/Year	Total (MG)	Rate/MG		Amount		ate/MG		Amount			
Jan-15	47,012,000	\$ 1,106.54	\$	52,020.66	\$	1,514.62	\$	71,205.32			
Feb-15	60,023,000	\$ 1,106.54	\$	66,417.85	\$	1,514.62	\$	90,912.04			
Mar-15	40,601,000	\$ 1,106.54	\$	44,926.63	\$	1,514.62	\$	61,495.09			
Apr-15	53,241,000	\$ 1,106.54	\$	58,913.30	\$	1,514.62	\$	80,639.88			
May-15	72,472,000	\$ 1,106.54	\$	80,193.17	\$	1,514.62	\$	109,767.54			
Jun-15	43,332,000	\$ 1,106.54	\$	47,948.59	\$	1,514.62	\$	65,631.51			
Jul-15	58,166,000	\$ 1,106.54	\$	64,363.01	\$	1,514.62	\$	88,099.39			
Aug-15	68,600,000	\$ 1,106.54	\$	75,908.64	\$	1,514.62	\$	103,902.93			
Sep-15	37,821,000	\$ 1,106.54	\$	41,850.45	\$	1,514.62	\$	57,284.44			
Oct-15	36,259,000	\$ 1,106.54	\$	40,122.03	\$	1,514.62	\$	54,918.61			
Nov-15	43,116,000	\$ 1,106.54	\$	47,709.58	\$	1,514.62	\$	65,304.36			
Dec-15	37,295,000	\$ 1,106.54	\$	41,268.41	\$	1,514.62	\$	56,487.75			
Jan-16	60,298,000				\$	1,514.62	\$	91,328.56			
Feb-16	27,954,000				\$	1,514.62	\$	42,339.69			
Mar-16	39,254,000				\$	1,514.62	\$	59,454.89			
Apr-16	31,506,000				\$	1,514.62	\$	47,719.62			
May-16	31,749,000				\$	1,514.62	\$	48,087.67			
Jun-16	32,283,000				\$	1,514.62	\$	48,896.48			
Jul-16	35,270,000				\$	1,514.62	\$	53,420.65			
Aug-16	32,132,000				\$	1,514.62	\$	48,667.77			
Sep-16	32,818,000				\$	1,514.62	\$	49,706.80			
Oct-16	30,718,000				\$	1,514.62	\$	46,526.10			
Nov-16	0				\$	1,514.62	\$	-			
Dec-16	0				\$	1,514.62	\$				
Totals											
TY 2015	597,938,000	TY 2015	\$	661,642.31	Pro	Forma 2015	\$	905,648.85			
2016 (9 months)	293,684,000		-		-						
2016 Pro forma	391,578,667				\$	1,514.62	\$	593,092.88			
Average Usage per	month										
2015	49,828,167				Adjustment			(312,555.97)			
2016	32,631,556										
Line B32 / 9 Mo	32,631,556										
Line B38 / 3 Mo	97,894,667										
Line B32 + B39	391,578,667										



30 W. Main St., Ste. 220 Carmel, IN 46032 / 317-571-2443 / 317-571-2265 fax

September 21, 2015

Mr. Randy Edgemon Citezens Westfield Wastewater P.O. Box 7067 Indianapolis, IN 46207-7067

RE: Wholesale Treatment Rate Increase

Dear Mr. Edgemon,

Per Section 16 D of the Municipal Wastewater Service Agreement between the City of Carmel and the Town of Westfield, the City of Carmel Wastewater Utility is providing you 90 days written notice of a 36.88% rate increase. The new proposed rate will be \$1514.62 per million gallons treated.

For your review, I have enclosed rate report that has been completed by Crowe Horwath that details the justification for the proposed increase. Per the Agreement, you will have 90 days to review and either accept or dispute the proposed increase.

Upon you review we are happy to discuss the report in more detail with you, and will provide any additional information you need in a timely manner. I look forward to discussing this further with you

Director of Utilities

AFFIRMATION

I affirm, under the penalties for perjury, that the foregoing representations are true.

Charles E. Patrick

Indiana Office of Utility Consumer Counselor

<u>December 5, 2016</u>

Date

Cause No. 44835 Citizens Wastewater of Westfield

CERTIFICATE OF SERVICE

This is to certify that a copy of the foregoing OUCC's Testimony of Charles E. Patrick:

Public's Exhibit No. 2 has been served upon the following counsel of record in the captioned proceeding by electronic service on December 5, 2016.

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Deputy Consumer Counselor

INDIANA OFFICE OF UTILITY CONSUMER COUNSELOR

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