

STATE OF INDIANA

INDIANA UTILITY REGULATORY COMMISSION

PETITION OF NORTHERN INDIANA PUBLIC)
SERVICE COMPANY LLC PURSUANT TO IND.)
CODE §§ 8-1-2-42.7, 8-1-2-61, AND, 8-1-2.5-6 FOR (1))
AUTHORITY TO MODIFY ITS RETAIL RATES AND)
CHARGES FOR ELECTRIC UTILITY SERVICE)
THROUGH A PHASE IN OF RATES; (2) APPROVAL)
OF NEW SCHEDULES OF RATES AND CHARGES,)
GENERAL RULES AND REGULATIONS, AND)
RIDERS (BOTH EXISTING AND NEW); (3))
APPROVAL OF A NEW RIDER FOR VARIABLE)
NON-LABOR O&M EXPENSES ASSOCIATED WITH)
COAL-FIRED GENERATION; (4) MODIFICATION)
OF THE FUEL COST ADJUSTMENT TO PASS BACK)
100% OF OFF-SYSTEM SALES REVENUES NET OF)
EXPENSES; (5) APPROVAL OF REVISED COMMON)
AND ELECTRIC DEPRECIATION RATES)
APPLICABLE TO ITS ELECTRIC PLANT IN SERVICE;)
(6) APPROVAL OF NECESSARY AND)
APPROPRIATE ACCOUNTING RELIEF, INCLUDING)
BUT NOT LIMITED TO APPROVAL OF (A) CERTAIN)
DEFERRAL MECHANISMS FOR PENSION AND)
OTHER POST-RETIREMENT BENEFITS EXPENSES;)
(B) APPROVAL OF REGULATORY ACCOUNTING)
FOR ACTUAL COSTS OF REMOVAL ASSOCIATED)
WITH COAL UNITS FOLLOWING THE)
RETIREMENT OF MICHIGAN CITY UNIT 12, AND)
(C) A MODIFICATION OF JOINT VENTURE)
ACCOUNTING AUTHORITY TO COMBINE)
RESERVE ACCOUNTS FOR PURPOSES OF PASSING)
BACK JOINT VENTURE CASH, (7) APPROVAL OF)
ALTERNATIVE REGULATORY PLANS FOR THE (A))
MODIFICATION OF ITS INDUSTRIAL SERVICE)
STRUCTURE, AND (B) IMPLEMENTATION OF A)
LOW INCOME PROGRAM; AND (8) REVIEW AND)
DETERMINATION OF NIPSCO'S EARNINGS BANK)
FOR PURPOSES OF IND. CODE § 8-1-2-42.3.)

CAUSE NO. 45772

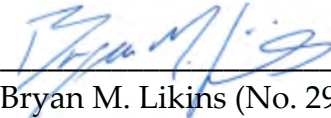
PETITIONER'S SUBMISSION OF SECOND SET OF CORRECTIONS

Northern Indiana Public Service Company LLC (“NIPSCO”), by counsel, respectfully submits the attached corrections to its prepared case-in-chief as listed below:

Direct Testimony of Erin E. Whitehead (Petitioner’s Exhibit No. 2)
Revised Pages 95, 96, 97, 98, and 99 to correct the number reference of certain riders that were inadvertently carried over from the testimony in NIPSCO’s last rate case. A clean and redlined version of the corrections is attached.
Direct Testimony of Ronald Talbot (Petitioner’s Exhibit No. 9)
Revised all pages to correct the header. A clean and redlined version of the corrections is attached.

The clean versions of the corrections will be included in the court reporter’s copies offered into evidence at the hearing.

Respectfully submitted,



Bryan M. Likins (No. 29996-49)

Tiffany Murray (No. 28916-49)

NiSource Corporate Services - Legal

150 West Market Street, Suite 600

Indianapolis, Indiana 46204

Likins Phone: (317) 684-4922

Murray Phone: (317) 649-6424

Fax: (317) 684-4918

Likins Email: blikins@nisource.com

Murray Email: tiffanymurray@nisource.com

Nicholas K. Kile (No. 15203-53)

Hillary J. Close (No. 25104-49)

Lauren M. Box (No. 32521-49)

Lauren Aguilar (No. 33943-49)

Barnes & Thornburg LLP

11 South Meridian Street

Indianapolis, Indiana 46204

Kile Phone (317) 231-7768

Close Phone (317) 231-7785

Box Phone (317) 231-7289

Aguilar Phone (317) 231-6474

Fax: (317) 231-7433

Kile Email: nicholas.kile@btlaw.com

Close Email: Hillary.close@btlaw.com

Box Email: lauren.box@btlaw.com

Aguilar Email: lauren.aguilar@btlaw.com

Attorneys for Petitioner

Northern Indiana Public Service Company LLC

CERTIFICATE OF SERVICE

The undersigned hereby certifies that the foregoing was served by email transmission upon the following:

Randall Helmen
Kelly Earls
Office of Utility Consumer Counselor
115 W. Washington Street, Suite 1500 South
Indianapolis, Indiana 46204
rhelmen@oucc.in.gov
keearls@oucc.in.gov
With a copy to:
tdavis@oucc.in.gov
kremy@oucc.in.gov
chewilliams@oucc.in.gov
infomgt@oucc.in.gov

Nikki G. Shoultz
Kristina K. Wheeler
Bose McKinney & Evans LLP
111 Monument Circle, Suite 2700
Indianapolis, Indiana 46204
nshoultz@boselaw.com
kwheeler@boselaw.com
With a copy to:
lbood@boselaw.com

James W. Brew
Stone Mattheis Xenopoulos & Brew, PC
1025 Thomas Jefferson St., N.W.
3th Floor, West Tower
Washington, DC 20007
jbrew@smxblaw.com
With a copy to:
AMG@smxblaw.com

Jennifer Washburn
Reagan Kurtz
Citizens Action Coalition of Indiana, Inc.
1915 West 18th Street, Suite C
Indianapolis, Indiana 46202
jwashburn@citact.org
With a copy to:
sfisk@earthjustice.org
sdoshi@earthjustice.org
mozaeta@earthjustice.org
rkurtz@citact.org

Anne E. Becker
Lewis & Kappes, P.C.
One American Square, Suite 2500
Indianapolis, Indiana 46282
abecker@lewis-kappes.com
with a copy to:
atyler@lewis-kappes.com
etennant@lewis-kappes.com

David T. McGimpsey
Dentons Bingham Greenebaum LLP
212 W. 6th Street
Jasper, Indiana 47546
David.mcgimpsey@dentons.com
With a copy to:
Connie.bellner@dentons.com

Robert M. Glennon
Robert Glennon & Assoc., P.C.
3697 N. Co. Rd. 500 E.
Danville, Indiana 46212
Robertglennonlaw@gmail.com

With a copy to:

Ted.sommer@lwgcpcpa.com

Todd A. Richardson
Joseph P. Rompala
Aaron A. Schmoll
Lewis & Kappes, P.C.
One American Square, Suite 2500
Indianapolis, Indiana 46282

trichardson@lewis-kappes.com
jrompala@lewis-kappes.com
aschmoll@lewis-kappes.com

with a copy to:

atyler@lewis-kappes.com
etennant@lewis-kappes.com

Eric A. Kinder
Spilman Thomas & Battle, PLLC
300 Kanawha Boulevard, East
P.O. Box 273
Charleston, West Virginia 25321
ekinder@spilmanlaw.com

Barry A. Naum
Steven W. Lee
Spilman Thomas & Battle, PLLC
1100 Bent Creek Boulevard, Suite 101
Mechanicsburg, Pennsylvania 17050
bnaum@spilmanlaw.com
slee@spilmanlaw.com

Keith L. Beall
Clark, Quinn, Moses, Scott & Grahn,
LLP
320 N. Meridian St, Suite 1100
Indianapolis, Indiana 46204
kbeall@clarkquinnlaw.com

James W. Hortsman
128 S. East St. #493
Crown Point, Indiana 46308
jhortsman@hortsman.com

Shaw R. Friedman
Friedman & Associates, P.C.
705 Lincolnway
LaPorte, Indiana 46350
Sfriedman.associates@frontier.com

Dated this 21st day of April, 2023.



Bryan M. Likins

Petitioner's Exhibit No. 2
Cause No. 45772
Northern Indiana Public Service Company LLC
Second Revised Page 95

Rider 578 – Purchases From Cogeneration and Small Power Production Facilities (COG)

Rider 578 is available to a Qualifying Facility, as defined in the Rules. A contract is required between the Company and each Qualifying Facility, setting forth all terms and conditions governing the purchase of electric power. Rider 578 continues substantially unchanged.

Rider 579 – Interconnection Standards (IS)

Rider 579 is provided in accordance with the applicable standards, rules and regulations of the Commission's Rules as specified in the Indiana Administrative Code. Rider 579 continues substantially unchanged.

Rider 580 – Net Metering (NM)

Rider 580 is provided in compliance with Indiana Code § 8-1-40-10 and applicable Commission Rules. NIPSCO has added a provision to meet requirements of the statute.

Rider 581 – Demand Response Resource Type 1 (DRR-1) – Energy Only (DRR 1)

Rider 581 is available to Customers taking service under Rates 523, 524, 525, 526, ~~531, 532, and 533~~ who have sustained ability to reduce energy requirements through indirect participation in the MISO wholesale energy

Deleted: 530, or

Petitioner's Exhibit No. 2
Cause No. 45772
Northern Indiana Public Service Company LLC
Second Revised Page 96

1 market by managing electric usage as described by MISO. This Rider is
2 available to any load that is participating in Rate 531 and registered as a
3 Load Modifying Resource; unless MISO rules change and do not permit
4 load used by the Company as a Load Modifying Resource to also
5 participate as a Demand Response Resource; provided, however, load may
6 not participate as a Demand Response Resource if such participation would
7 be inconsistent with the provisions of Rates ~~531, 532, or 533~~. The Customer
8 shall enter into a written contract with the Company to reduce a portion of
9 its electric load for single or multiple Interval Data Recorder meters through
10 participation with the Company acting as the Market Participant for the
11 Customer. Customer shall be either an Asset Owner (AO), Non-Asset
12 Owner (NAO), or Aggregator of Retail Customers (ARC). Changes were
13 made to better align with proposed Rates ~~531, 532, and 533~~. NIPSCO also
14 has removed the Marginal Forgone Retail Rate ("MFRR") provisions within
15 the Rider to better align with MISO's treatment of demand response
16 resources and to reduce potential barriers to customer participation. This
17 is further discussed by NIPSCO Witness Campbell.

Deleted: 530 or

Deleted: Rate 530 and

Rider 582 – Emergency Demand Response Resource (EDR) – Energy Only (EDR-1)

Petitioner's Exhibit No. 2
Cause No. 45772
Northern Indiana Public Service Company LLC
Second Revised Page 97

1 Rider 582 is available to Customers taking service under Rates 523, 524, 525,
2 526, 531, 532, or 533 who have a sustained ability to reduce energy
3 requirements through indirect participation in MISO wholesale energy
4 market by managing electric usage as described by MISO. This Rider is
5 available to any load that is participating in Rate 531 and registered as a
6 Load Modifying Resource, unless MISO rules change and do not permit
7 load used by the Company as a Load Modifying Resource to also
8 participate as an Emergency Demand Response Resource; provided,
9 however, load may not participate as a Demand Response Resource if such
10 participation would be inconsistent with the provisions of Rates 531, 532,
11 or 533. The Customer shall enter into a written contract with the Company
12 to reduce a portion of its electric load for single or multiple Interval Data
13 Recorder meters through participation with the Company acting as the
14 Market Participant for the Customer. Customers who do not qualify as a
15 Load Modifying Resource may, however, participate as an EDR with any
16 load. Customers taking service under this Rider shall not take power under
17 the temporary, surplus power, back-up and maintenance services during
18 an event under this Rider. Customer shall be either an Asset Owner (AO),
19 Non-Asset Owner (NAO), or Aggregator of Retail Customers (ARC).

Deleted: 530, or

Deleted: 530 or

Petitioner's Exhibit No. 2
Cause No. 45772
Northern Indiana Public Service Company LLC
Second Revised Page 98

Changes were made to better align with proposed Rates ~~531, 532, and 533.~~

Deleted: Rate 530 and

NIPSCO also has removed the Marginal Forgone Retail Rate ("MFRR") provisions within the Rider to better align with MISO's treatment of demand response resources and to reduce potential barriers to customer participation.

Rider 583 – Adjustment of Charges for Demand-Side Management Adjustment Mechanism (DSMA)

Rider 583 is an annual mechanism to recover costs, including lost revenue and financial incentives, applicable to Demand Side Management ("DSM") programs. Rider 583 was updated to remove information relating to prior year Opt Outs (2014) that were no longer required. The DSMA Factors are shown in Appendix G. Rider 583 continues substantially unchanged.

Rider 586 – Green Power Rider (GPR)

Rider 586 provides Customers with the option to designate a specific percentage of their energy consumption as associated with Green Power. Customers pay a surcharge for energy consumption associated with Green Power. The Green Power Rider Rates are shown in Appendix H. NIPSCO has added clarification language related to requests to withdraw. Rider ~~586~~ continues substantially unchanged.

Deleted: 8

Formatted: Not Highlight

Petitioner's Exhibit No. 2
Cause No. 45772
Northern Indiana Public Service Company LLC
Second Revised Page 99

Rider 587 – Adjustment of Charges for Federally Mandated Costs (FMCA)

Rider 587 is a semi-annual mechanism to recover federally mandated costs associated with a Commission-approved Certificate of Public Convenience and Necessity (CPCN) pursuant to Ind. Code § 8-1-8.4 *et al.* and incurred in connection with approved federally mandated compliance projects. The production and energy allocators utilized for purposes of allocating the costs inside of this Rider will be updated based upon the Allocated Cost of Service Study. The FMCA Factors are shown in Appendix I. Rider 587 continues substantially unchanged.

Deleted: 8

Rider 588 – Adjustment of Charges for Transmission, Distribution and Storage System Improvement Charge (TDSIC)

Rider 588 is a semi-annual mechanism to recover costs incurred in connection with approved Transmission, Distribution and Storage System Improvements. The production and energy allocators utilized for purposes of allocating the costs inside of this Rider will be updated based upon the Allocated Cost of Service Study. The TDSIC Factors are shown in Appendix J. Rider 588 continues substantially unchanged.

Rider 589 – Excess Distributed Generation

1 Rider 578 – Purchases From Cogeneration and Small Power Production
2 Facilities (COG)

3 Rider 578 is available to a Qualifying Facility, as defined in the Rules. A
4 contract is required between the Company and each Qualifying Facility,
5 setting forth all terms and conditions governing the purchase of electric
6 power. Rider 578 continues substantially unchanged.

7 Rider 579 – Interconnection Standards (IS)

8 Rider 579 is provided in accordance with the applicable standards, rules
9 and regulations of the Commission's Rules as specified in the Indiana
10 Administrative Code. Rider 579 continues substantially unchanged.

11 Rider 580 – Net Metering (NM)

12 Rider 580 is provided in compliance with Indiana Code § 8-1-40-10 and
13 applicable Commission Rules. NIPSCO has added a provision to meet
14 requirements of the statute.

15 Rider 581 – Demand Response Resource Type 1 (DRR-1) – Energy Only
16 (DRR 1)

17 Rider 581 is available to Customers taking service under Rates 523, 524, 525,
18 526, 531, 532, and 533 who have sustained ability to reduce energy
19 requirements through indirect participation in the MISO wholesale energy

1 market by managing electric usage as described by MISO. This Rider is
2 available to any load that is participating in Rate 531 and registered as a
3 Load Modifying Resource; unless MISO rules change and do not permit
4 load used by the Company as a Load Modifying Resource to also
5 participate as a Demand Response Resource; provided, however, load may
6 not participate as a Demand Response Resource if such participation would
7 be inconsistent with the provisions of Rates 531, 532, or 533. The Customer
8 shall enter into a written contract with the Company to reduce a portion of
9 its electric load for single or multiple Interval Data Recorder meters through
10 participation with the Company acting as the Market Participant for the
11 Customer. Customer shall be either an Asset Owner (AO), Non-Asset
12 Owner (NAO), or Aggregator of Retail Customers (ARC). Changes were
13 made to better align with proposed Rates 531, 532, and 533. NIPSCO also
14 has removed the Marginal Forgone Retail Rate ("MFRR") provisions within
15 the Rider to better align with MISO's treatment of demand response
16 resources and to reduce potential barriers to customer participation. This
17 is further discussed by NIPSCO Witness Campbell.

18 Rider 582 – Emergency Demand Response Resource (EDR) – Energy Only
19 (EDR-1)

1 Rider 582 is available to Customers taking service under Rates 523, 524, 525,
2 526, 531, 532, or 533 who have a sustained ability to reduce energy
3 requirements through indirect participation in MISO wholesale energy
4 market by managing electric usage as described by MISO. This Rider is
5 available to any load that is participating in Rate 531 and registered as a
6 Load Modifying Resource, unless MISO rules change and do not permit
7 load used by the Company as a Load Modifying Resource to also
8 participate as an Emergency Demand Response Resource; provided,
9 however, load may not participate as a Demand Response Resource if such
10 participation would be inconsistent with the provisions of Rates 531, 532,
11 or 533. The Customer shall enter into a written contract with the Company
12 to reduce a portion of its electric load for single or multiple Interval Data
13 Recorder meters through participation with the Company acting as the
14 Market Participant for the Customer. Customers who do not qualify as a
15 Load Modifying Resource may, however, participate as an EDR with any
16 load. Customers taking service under this Rider shall not take power under
17 the temporary, surplus power, back-up and maintenance services during
18 an event under this Rider. Customer shall be either an Asset Owner (AO),
19 Non-Asset Owner (NAO), or Aggregator of Retail Customers (ARC).

1 Changes were made to better align with proposed Rates 531, 532, and 533.
2 NIPSCO also has removed the Marginal Forgone Retail Rate ("MFRR")
3 provisions within the Rider to better align with MISO's treatment of
4 demand response resources and to reduce potential barriers to customer
5 participation.

6 Rider 583 – Adjustment of Charges for Demand-Side Management
7 Adjustment Mechanism (DSMA)

8 Rider 583 is an annual mechanism to recover costs, including lost revenue
9 and financial incentives, applicable to Demand Side Management ("DSM")
10 programs. Rider 583 was updated to remove information relating to prior
11 year Opt Outs (2014) that were no longer required. The DSMA Factors are
12 shown in Appendix G. Rider 583 continues substantially unchanged.

13 Rider 586 – Green Power Rider (GPR)

14 Rider 586 provides Customers with the option to designate a specific
15 percentage of their energy consumption as associated with Green Power.
16 Customers pay a surcharge for energy consumption associated with Green
17 Power. The Green Power Rider Rates are shown in Appendix H. NIPSCO
18 has added clarification language related to requests to withdraw. Rider 586
19 continues substantially unchanged.

1 Rider 587 – Adjustment of Charges for Federally Mandated Costs (FMCA)

2 Rider 587 is a semi-annual mechanism to recover federally mandated costs
3 associated with a Commission-approved Certificate of Public Convenience
4 and Necessity (CPCN) pursuant to Ind. Code § 8-1-8.4 *et al.* and incurred in
5 connection with approved federally mandated compliance projects. The
6 production and energy allocators utilized for purposes of allocating the
7 costs inside of this Rider will be updated based upon the Allocated Cost of
8 Service Study. The FMCA Factors are shown in Appendix I. Rider 587
9 continues substantially unchanged.

10 Rider 588 – Adjustment of Charges for Transmission, Distribution and
11 Storage System Improvement Charge (TDSIC)

12 Rider 588 is a semi-annual mechanism to recover costs incurred in
13 connection with approved Transmission, Distribution and Storage System
14 Improvements. The production and energy allocators utilized for purposes
15 of allocating the costs inside of this Rider will be updated based upon the
16 Allocated Cost of Service Study. The TDSIC Factors are shown in Appendix
17 J. Rider 588 continues substantially unchanged.

18 Rider 589 – Excess Distributed Generation

VERIFIED DIRECT TESTIMONY OF RONALD E. TALBOT

1 **Q1. Please state your name, business address and title.**

2 A1. My name is Ronald E. Talbot. My business address is 801 East 86th Avenue,
3 Merrillville, Indiana 46410. I am the Senior Vice President, Electric
4 Operations for Northern Indiana Public Service Company LLC
5 ("NIPSCO").

6 **Q2. Please briefly describe your educational and business experience.**

7 A2. I have served as the Senior Vice President of Electric Operations responsible
8 for leading the organization's power delivery, electric generation, and
9 transmission functions since April 2020. I have more than 30 years of
10 experience of strategic problem solving and process improvement in the
11 utility industry and have held a number of senior officer roles spanning
12 operations, safety, IT and supply chain, as well as consulting. I served as
13 the senior vice president and Chief Operating Officer ("COO") of PNM
14 Resources until February 2017, where I was responsible for all vertically
15 integrated utility operations for Public Service New Mexico, and I was also
16 responsible for overseeing Texas New Mexico Power. I was appointed

1 COO of Indianapolis Power and Light ("IPL") (now AES Indiana) in June
2 of 2011. Prior to serving as COO, I served as Senior Vice President Power
3 Supply beginning in March of 2007, and was responsible for IPL's
4 generating stations, fuel procurement, generation dispatch, and wholesale
5 trading. I joined IPL as Senior Vice President of Customer Operations in
6 August 2003. Previously, I was Vice President of Chicago Region
7 Operations for Commonwealth Edison Company in Chicago from
8 December 1999 to April 2002. Prior to that, I worked for approximately 15
9 years in various capacities for Consolidated Edison in New York, including
10 General Manager of Staten Island Electric Operations and later General
11 Manager of Manhattan Electric Operations. I have baccalaureate degrees
12 in economics from SUNY Oneonta and in electrical engineering from
13 Clarkson University, as well as a Master of Science in Electrical Engineering
14 from the New Jersey Institute of Technology. Over the course of my career,
15 I have also served on numerous industry and not for profit boards of
16 directors.

17 **Q3. What are your current responsibilities as Senior Vice President, Electric**
18 **Operations of NIPSCO?**

1 A3. As Senior Vice President, Electric Operations, I am responsible for all
2 aspects of NIPSCO's electric operations, including NIPSCO's electric
3 transmission and distribution system, as well as NIPSCO's generating
4 assets.

5 **Q4. Have you previously testified before the Indiana Utility Regulatory**
6 **Commission ("Commission") or any other regulatory commission?**

7 A4. Yes. I filed testimony before the Commission in Cause No. 38706-FAC-130-
8 S1. I have also made several presentations before the Commission and staff,
9 as well as before New Mexico Public Regulation Commission.

10 **Q5. Are you sponsoring any attachments to your testimony in this Cause?**

11 A5. No.

12 **Q6. What is the purpose of your testimony?**

13 A6. The purpose of my testimony is to: (1) describe NIPSCO's generation fleet;
14 (2) describe NIPSCO's electric transmission and distribution systems; (3)
15 discuss the Company's customer service and electric reliability programs;
16 (4) describe the significant investments NIPSCO has made to its generation
17 and transmission and distribution systems in recent years; and (5) explain
18 various pro-forma expense adjustments.

1 Q7. Has NIPSCO made significant investments in its electric facilities that is
2 driving the relief sought in this case?

3 A7. Yes. Approximately three years have passed since the test year used to
4 establish NIPSCO's current rates. During that time period, NIPSCO has
5 invested significantly in its infrastructure related to its jurisdictional electric
6 operations, and this is expected to continue through the end of the Forward
7 Test Year (December 31, 2023) for this proceeding. NIPSCO's generation
8 transition and modernization of its transmission and distribution systems
9 have driven the overwhelming majority of these investments.

10 ~~;~~

11 NIPSCO's Generation Fleet

12 Q8. Are you familiar with NIPSCO's generating facilities?

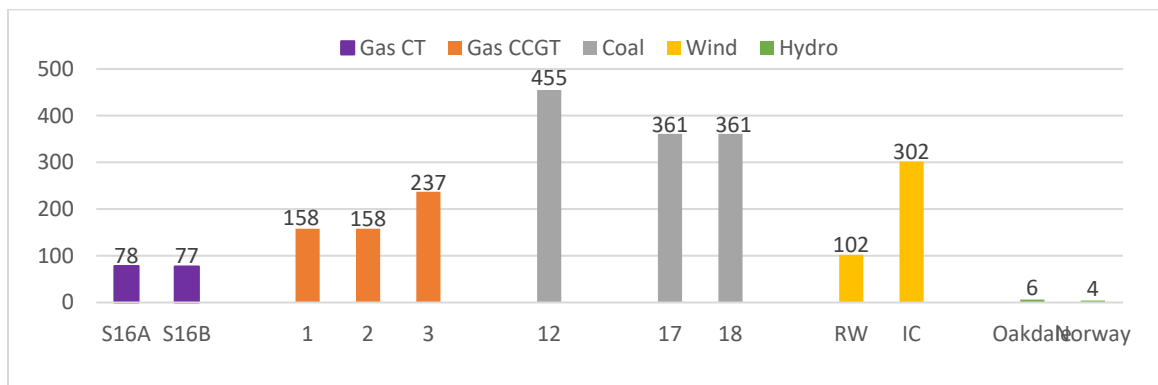
13 A8. Yes.

14 Q9. Please generally describe NIPSCO's generation fleet.

15 A9. The NIPSCO generating facilities have a total installed capacity of 2,299 net
16 megawatts ("MW") and consist of seven (7) separate generation sites,
17 including the R.M. Schahfer Generating Station ("Schahfer" or "RMSGs")
18 (Units 16A, 16B, 17 and 18), Michigan City Generating Station ("Michigan

1 City" or "MCGS") (Unit 12), Sugar Creek Generating Station ("Sugar
2 Creek" or "SCGS") (SC1, SC2, and SS1), Rosewater Wind Farm
3 ("Rosewater"), and Indiana Crossroads I Wind Farm ("Crossroads Wind I")
4 and two (2) hydroelectric generating sites (Oakdale and Norway). Of the
5 total capacity, 51.20% is from coal-fired units, 30.80% is from natural gas-
6 fired units, 17.57% is from renewables (wind), and 0.43% is from
7 hydroelectric units. Figure 1 illustrates the installed net capacity and unit
8 identification of NIPSCO's generating units.

9 **Figure 1. Installed net capacity of generating units (MW)**



10 **Q10. What changes has NIPSCO made to its generation fleet since its last**
11 **electric rate case in Cause No. 45159 ("45159 Electric Rate Case")?**

12 **A10. Since the 45159 Electric Rate Case, NIPSCO (a) retired Unit 10 at Bailly**
13 **Generating Station (as of July 15, 2020) and Units 14 and 15 at Schahfer (as**

of October 2021), and (b) added Rosewater (as of December 2020) and Crossroads Wind I (as of December 2021).

Q11. Have there been other planned changes to NIPSCO's generation fleet since the 45159 Electric Rate Case?

A11. Yes. Following NIPSCO's 2018 Integrated Resource Plan ("IRP") and coming out of the 45159 Electric Rate Case, NIPSCO expected that Schahfer Units 17 and 18 would retire no later than May 31, 2023, which was contingent upon the development and completion of the remaining portfolio of renewable projects to replace the energy and capacity of the units. However, based on delays to NIPSCO's planned renewable generation projects, which is further discussed by NIPSCO Witness Campbell, NIPSCO announced in May of 2022 that Units 17 and 18 would continue to operate beyond May of 2023 and would retire by the end of 2025. NIPSCO Witness Augustine explains the evaluation NIPSCO undertook that led to this decision, but, in short, the decision was made to ensure NIPSCO could reliably and adequately serve its customers as it continues execution of its generation transition.

1 Q12. What was the driver of NIPSCO's decision to extend operation of Units
2 17 and 18?

3 A12. Throughout NIPSCO's generation transition, providing reliable service to
4 its customers has been top-of-mind. Based on various market factors
5 beyond NIPSCO's control, which are discussed by NIPSCO Witness
6 Campbell, it became apparent that some of NIPSCO's solar and solar plus
7 storage projects originally anticipated to come online in 2023 would be
8 delayed. This led NIPSCO to evaluate the best path forward under these
9 uncertain circumstances. There were two primary alternatives NIPSCO
10 evaluated. First, NIPSCO could continue with the planned retirement of
11 Units 17 and 18 by May 31, 2023 and look to fill the capacity need associated
12 with delayed renewable projects with other resources—which would have
13 primarily been bilateral agreements. Second, NIPSCO could delay the
14 retirement of Unit 17 and 18 and use these existing generation resources
15 through 2025. Ultimately, NIPSCO determined utilizing these existing
16 baseload, dispatchable resources to serve customers was the best decision
17 to ensure NIPSCO continues to provide reliable and adequate service to its
18 customers and meet reliability obligations to the Midcontinent Independent
19 System Operator, Inc. ("MISO"). NIPSCO Witness Augustine discusses

additional economic analysis performed in 2022 at NIPSCO's direction that supports this decision as well.

Q13. What investments has NIPSCO made to its generation fleet since the 45159 Electric Rate Case?

A13. Since the 45159 Electric Rate Case, NIPSCO has made significant investments in its transition to renewable generation. As noted above, Rosewater and Crossroads Wind I are both now in-service. There are two additional renewable generation projects forecasted to be online in 2023: (1) Indiana Crossroads Solar Park ("Crossroads Solar") and (2) Dunn's Bridge I Solar Park ("Dunn's Bridge I"). Significant capital investments to the NIPSCO generation fleet that were placed in-service since the 45159 Electric Rate Case (or forecasted to be in-service by the end of the Forward Test Year (December 31, 2023)), including the investments in NIPSCO's transition to renewable generation, are shown in Table 1 below:

Table 1

Facility	Description	Direct Capital (in millions)
2020 In Service		
MCGS	Seawall Upgrades	\$2.14
Oakdale	#2 Generator and Turbine Overhaul	\$1.21

Facility	Description	Direct Capital (in millions)
R.W.	Rosewater 102MW Wind Farm	\$89.90
RMSGs	Unit 18 Turbine Valve Replacements	\$1.05
2021 In Service		
I.C.W.	Indiana Crossroads 302MW Wind Farm	\$302.58
MCGS	Coal Car Dumper Feeder and Chute Replacement	\$3.11
MCGS	Coal Car Thaw Shed Heater Replacements	\$1.10
MCGS	Unit 12 Cooling Tower Fill, Drift Eliminator, and Louver Replace	\$1.41
MCGS	SCR Catalyst Layer 4 Replacement	\$1.20
MCGS	North ID Fan Rotor Replacement	\$1.00
Oakdale	Concrete Rehabilitation	\$2.42
RMSGs	Leachate Pipeline Project to Waste Water Treatment Facility	\$1.11
RMSGs	Stalbaum Ditch Drainage Improvement Project	\$1.19
SCGS	Boiler Feed Pump Replacements	\$4.61
2022 In Service / Forecast		
MCGS	SCR Catalyst Layer 1 Replacement	\$1.39
Norway	Control System Upgrade	\$1.50
Oakdale	Control System Upgrade	\$1.50
Oakdale	Oakdale Flood Gate and Stop Log Replacements	\$4.24
RMSGs	Unit 16A Turbine Major Overhaul	\$5.87
2023 Forecast		
D.B.	Dunn's Bridge I 265MW Solar	\$233.74
I.C.S.	Indiana Crossroads 200 MW Solar	\$191.07
MCGS	High Energy Valve Replacements (240/260)	\$1.00
MCGS	FGD Reactor Upgrade	\$1.00
MCGS	Unit 12 Controls Upgrade	\$1.70
MCGS	Unit 12 Water Cannons Upgrade	\$1.02
Norway	Norway Flood Gate Replacements	\$4.00
Oakdale	Oakdale Head Gate and Stop Log Replacements	\$6.91
Oakdale	Scrollcase Rehabilitation	\$1.73
Oakdale	Transformer and Substation Relocation	\$1.44
SCGS	Advanced Gas Path Upgrade	\$20.7
SCGS	GT1 Flared 7A Enhanced Compressor Upgrade	\$6.05
SCGS	Spare Generator Step Up Transformer	\$3.04
SCGS	LTSA Hot Gas Path Inspection and Repairs	\$14.08

1 Q14. Please describe improvements made at Sugar Creek and how those
2 improvements will impact customers.

3 A14. In the fourth quarter of 2023, Sugar Creek will have completed two large
4 projects with benefits to customers beginning in November 2023. First, an
5 Advanced Gas Path Upgrade will replace key components within the gas
6 turbines to increase overall facility capacity by 40 to 46 MW depending on
7 ambient operating conditions. These modifications will allow for greater
8 unit dispatchable output as well as improved heat rate. There are increased
9 maintenance costs associated with this upgrade, but the expected net
10 present value of the project overall is approximately \$10.5 million. Second,
11 the GT1 Flared 7A Enhanced Compressor Upgrade is replacement of
12 original components in the gas turbine compressor sections with upgraded
13 components providing for longevity and reliability. These upgrades,
14 directly address capacity concerns in addition to setting Sugar Creek on a
15 path to sustained high capacity factor and availability, while maintaining a
16 low Effective Forced Outage Rate.

17 Q15. Does NIPSCO regularly report to the Commission and stakeholders on
18 key reliability metrics?

1 A15. Yes. Coming out of Cause No. 44688, which is the NIPSCO electric rate case
2 preceding the 45159 Electric Rate Case, NIPSCO was required to file an
3 annual Performance Metrics Collaborative ("PMC") Report. This Report
4 includes sections on Safety, Reliability, Customer Service, Investment &
5 Spending, and other items. I discuss some of these topics below, but
6 NIPSCO's most recent PMC Report was filed with the Commission in
7 Cause No. 44688 on July 1, 2022.

8 **Base Cost of Fuel and Coal Inventory Levels**

9 **Q16. What was NIPSCO's level of fuel expense in the Historic Base Period?**

10 A16. The adjusted retail jurisdictional cost of fuel in the Historic Base Period
11 reported in Petitioner's Exhibit No. 3, Attachment 3-B-S2, FPP Module was
12 \$416,398,339 (Line 1, Column A).

13 **Q17. Were NIPSCO's retail jurisdictional fuel costs during the Historic Base**
14 **Period reasonable?**

15 A17. Yes. NIPSCO made (and continues to make) every reasonable effort to
16 acquire fuel to provide electricity to its retail customers at the lowest fuel
17 cost reasonably possible. As NIPSCO regularly explains in its quarterly fuel
18 adjustment clause proceedings, NIPSCO purchases fuel (coal) pursuant to

1 long-term contracts entered into using competitive bidding and on the spot
2 markets. For gas-fired generators (combustion turbines and Sugar Creek),
3 NIPSCO purchases natural gas pursuant to supply contracts that are
4 entered into using a competitive bidding process. Historically, the natural
5 gas supply contracts have been seasonal or annual in duration, ensure firm
6 delivery of natural gas to the generator, and have competitive pricing
7 options based upon prevailing market conditions. NIPSCO considers
8 several factors in making fuel procurement decisions, including price,
9 quality, suitability, environmental attributes, transportation costs and
10 logistics, supplier availability, reliability, and diversity. Market factors also
11 affect fuel purchases.

12 **Q18. What was the coal inventory level in the Historic Base Period?**

13 A18. The retail jurisdictional coal inventory level reported in Petitioner's Exhibit
14 No. 3, Attachment 3-B-S2, RB Module for the Historic Base Period was
15 \$32,190,387 (Line 13, Column A)

16 **Q19. Is this coal inventory level reasonable?**

17 A19. Yes. This coal inventory level is consistent with NIPSCO's fuel inventory
18 strategy, which was provided as part of the Minimum Standard Filing

1 Requirements. NIPSCO's fuel inventory strategy is designed to balance the
2 costs associated with maintaining coal inventory with reliability to ensure
3 units are available to supply energy during periods of high demand,
4 extreme weather, or fuel transportation disruptions or mine production
5 problems.

6 **Q20. You mentioned above that NIPSCO now plans to retire Schahfer Units 17**
7 **and 18 no later than December 31, 2025, as opposed to no later than May**
8 **31, 2023. Has NIPSCO procured sufficient coal associated with this**
9 **extension?**

10 **A20.** Yes. Since announcing the change in expected retirement date for Units 17
11 and 18, NIPSCO was able to procure the coal necessary to continue
12 operations through 2025. Specifically, NIPSCO has entered into a term
13 Illinois Basin coal supply agreement with Peabody Coal Sales, LLC to cover
14 a significant portion of anticipated coal supply requirements for the
15 extension period.

16 **NIPSCO's Safety Culture**

17 **Q21. Please describe NIPSCO's safety culture.**

1 A21. NIPSCO's safety culture has continued to make progress over the years. In
2 2021, NIPSCO continued work on its Safety Management System ("SMS")
3 by expanding the program into its Electric Operations. These efforts are
4 making progress with NIPSCO's safety culture by addressing issues related
5 to safety, through the SMS program, which is based on the American
6 Petroleum Institute (API) Recommended Practice (RP) 1173. SMS is
7 anchored by Core Four (4) Responsibilities which include, (1) Following
8 Our Processes and Procedures; (2) Identifying and Reporting Risks; (3)
9 Continually Improving Processes and Procedures; and (4) Identifying and
10 Proactively Taking Action.

11 NIPSCO's SMS journey is intended to take safety to a new level of
12 continuous improvement. It brings together people, processes, and culture
13 to proactively find and act on risks to employees, contractors, customers,
14 and communities. SMS drives learning from past experiences, enhanced
15 risk models and input from teams on the front lines. These lessons drive
16 improvements that protect customers and communities, along with
17 employees and contractors. The Corrective Action Program ("CAP") is a
18 foundational part of that effort. The Corrective Action Program offers a

1 simple way to document identified risks and a systematic process to review,
2 prioritize, address, and track progress to reduce them. Submitting an issue,
3 concern, or risk in the Corrective Action Program starts a rigorous process
4 that can lead to resolving a prioritized risk through corrective action.

5 To continue building a stronger safety culture, starting in 2021, NIPSCO
6 began developing written programs for certain types of work that are
7 considered High Consequence Tasks—critical operational processes that, if
8 not performed properly, have the possibility of leading to a high
9 consequence outcome and putting NIPSCO's teams, customers, and
10 communities at risk. This 2021 initiative paid special attention to those
11 riskiest tasks by developing guidelines to document critical operations and
12 safety protocols. Employees and contractors review these guidelines before
13 performing the work to be certain the processes and standards that apply
14 are fresh in their minds. Employee feedback was incorporated into the
15 design, providing a simple way to consistently navigate through the critical
16 steps of High Consequence Tasks.

17 **Q22. Have NIPSCO's safety metrics improved in recent years?**

1 A22. Yes. As shown in Table 2 below, overall, NIPSCO has made a 34%
2 improvement in the OSHA recordable injury rate, held steady in DART
3 (days away, restriction or transfer) injury rate, and recorded a 10%
4 improvement in PVC (preventative vehicle crash) incidents from year end
5 2012 to year end 2021. As shown in Table 3 below, in Electric Operations,
6 NIPSCO has seen a 27% improvement in its OSHA recordable injury rate,
7 a 9% downturn in DART (days away, restriction or transfer) injury rate, and
8 a 46% improvement in PVC incidents from year end 2012 to year end 2021.

9 The recent downward trend in DART is due to COVID cases, medical case
10 management by providers, and soft tissue injuries. COVID cases that are
11 deemed work-related for recordability will tend to always follow in DART
12 classifications and NIPSCO continues to monitor CDC guidance for
13 strategies to implement to prevent and/or reduce workplace transmission
14 of COVID. Additionally, medical providers are essentially changing to
15 more conservative treatment methods and as a result, NIPSCO has noticed
16 a rise in DART cases in recent years. NIPSCO continues to work with the
17 NiSource Medical Director in obtaining access to the best available
18 occupational health clinics in providing treatment to our employees. In

certain instances, clinics have been replaced to better align with our vision and quality of care. Additionally, where soft tissue injuries have resulted in DART cases, the organization has recently implemented a new program called NIPSCO Moves that incorporates the latest advances in science for injury prevention utilizing the same techniques and principles incorporated by USA Olympic and professional athletes. The combined impact of these three areas on NIPSCO's DART rates should improve in coming years as our strategies for prevention and reduction are underway.

Table 2

NIPSCO Overall Performance ^^			
Year	OSHA Rate	DART Rate	PVC Incidents
2012	1.83	1.04	51
2013	1.50	0.93	45
2014	1.26	0.84	40
2015	1.23	0.65	47
2016	1.20	0.61	34
2017	0.75	0.33	38
2018	1.14	0.68	42
2019	1.33	0.88	57
2020	1.24	0.75	36
2021	1.20	1.04	46
^^ Includes all NIPSCO operations			

Table 3

NIPSCO Electric Stats			
Year	OSH A Rate	DART Rate	PVC Incidents
2012	2.46	1.54	26
2013	1.44	0.99	16
2014	1.41	0.97	20
2015	2.20	1.18	21
2016	2.23	1.37	13
2017	1.30	0.61	11
2018	2.23	1.61	21
2019	2.70	1.95	21
2020	2.61	1.59	13
2021	1.79	1.69	14

Q23. Does NIPSCO's focus on safety benefit customers?

A23. Yes. NIPSCO's focus on safety helps customers in a variety of ways. This focus ensures a healthier, more productive workforce while keeping the public as safe as possible. By keeping employees safer, NIPSCO is lowering costs for overtime or contracted work to replace an injured work force. NIPSCO is reducing hidden costs by preventing tired or less experienced employees from having to replace more experienced employees when they are injured. All other factors remaining constant, focusing on safety reduces NIPSCO's operating costs.

1 From a public safety and reliability standpoint, NIPSCO is using a risk-
2 based prioritization approach as a guide in long-term system
3 modernization planning. This approach identifies the highest-risk assets
4 within the NIPSCO electric system and focuses mitigation planning on
5 assets with the highest risk of failure. All major electric transmission and
6 distribution assets, such as substation transformers, substation breakers
7 and circuits, are included in this modeling approach. The scores derived
8 from this risk model provide focus to high-risk assets and assist in
9 prioritizing other areas of the business such as inspections, maintenance,
10 load growth, and grid modernization. This approach helps keep NIPSCO's
11 electric assets performing as anticipated and reducing overall risk of failure
12 with a release of energy in public areas.

13 Additionally, NIPSCO is committed to educating the public about the
14 importance of safe digging by promoting local 811 programs – the national,
15 universal phone number and free service to call ahead of any digging
16 project to have underground utilities marked. The number one cause of
17 natural gas pipeline and underground electric primary damage is from
18 third parties digging near underground facilities. NIPSCO focuses on

1 educating the public about the importance of calling 811. Realizing its
2 employees are NIPSCO's best advocates and connection to its customers
3 and the communities we serve, NIPSCO added 811 logos to its company
4 uniforms. National Safe Digging Month (April) and National Safe Digging
5 Day (August 11) give NIPSCO opportunities to recognize and celebrate
6 local partners in safe digging.

7 **NIPSCO's Electric Transmission and Distribution Systems**

8 **Q24. Please describe NIPSCO's electric transmission system.**

9 A24. The NIPSCO electric transmission system consists of approximately 21
10 circuit miles of 765 kV, 453 circuit miles of 345 kV, 810 circuit miles of 138
11 kV and 1,682 circuit miles of 69 kV transmission lines. In addition, NIPSCO
12 has 66 transmission substations. NIPSCO is interconnected with seven
13 neighboring utilities. The Company has transmission interconnects with
14 American Electric Power or its affiliates, at the 345 kV, 138 kV, and 69 kV
15 operating voltages. NIPSCO also interconnects with Commonwealth
16 Edison at 345 kV and 138 kV and with Duke Energy Indiana at 345 kV, 138
17 kV and 69 kV and with NextEra Energy Transmission at 345 kV. NIPSCO
18 has a single 138 kV interconnection with both Ameren and International

1 Transmission Company and a single 765 kV interconnection with Pioneer
2 Transmission.

3 **Q25. Please provide an overview of the NIPSCO electric distribution system.**

4 A25. NIPSCO serves more than 483,000 customers in Northern Indiana,
5 primarily through more than 900 distribution circuits. These circuits
6 operate at a nominal voltage of 34.5 kV and 12.5 kV, and radiate from
7 approximately 249 distribution substations. There are approximately 8,246
8 miles of overhead line with about 2,643 miles of underground cable.

9 **Transmission and Distribution Investment**

10 **Q26. Please identify the numerous investments NIPSCO has made in its**
11 **transmission and distribution system since the 45159 Electric Rate Case.**

12 A26. Since the 45159 Electric Rate Case, NIPSCO has made numerous
13 investments in its transmission and distribution system. Most of NIPSCO's
14 investment in the transmission and distribution system since the 45159
15 Electric Rate Case has been pursuant to its Transmission, Distribution, and
16 Storage System Improvement Charge ("TDSIC") Plans. NIPSCO's initial
17 TDSIC plan for the period January 1, 2016 through May 31, 2021 was
18 approved in Cause No. 44733. NIPSCO's current TDSIC plan for the period

June 1, 2021 through December 31, 2026 was approved in Cause No. 45557.

NIPSCO has made significant investments in infrastructure upgrades pursuant to its TDSIC plans. Through January 31, 2022, NIPSCO TDSIC investments total more than \$840 Million in direct costs. Some infrastructure upgrades executed through NIPSCO's TDSIC Plan include:

(a) Underground Cable Replacement. This program started in 2014 and stretches across NIPSCO's service territory, targeting early generation cable that was prone to failure. Since the inception of the program, NIPSCO has replaced a total of approximately 3.5 million feet of cable and conduit.

(b) Substation Relay Modernization. Relays protect the NIPSCO electric transmission and distribution system from undesired system conditions such as overvoltage, thermal overload, and short circuit. Relay modernization provides NIPSCO customers better service through reduced outage times and system visibility. The scope of these projects ranges from replacing mechanical relays, breaker replacements, upgrading protection schemes, and communication equipment to provide visibility and relay communication. Since the

1 inception of the program, NIPSCO has modernized all its 345kV
2 circuit protection relays, 83% of its 138kV circuit protection relays,
3 and 72% of its 69kV circuit protection relays.

4 (c) Steel Structure Life Extension. Steel structures are subject to
5 degradation through physical damage, ground conditions, and
6 normal atmospheric conditions. NIPSCO's Steel Structure Life
7 Extension program is designed to extend the life of steel structures
8 or rehabilitate those that do not meet the accepted strength
9 requirements. Since 2016, NIPSCO has coated and extended the life
10 of over 2,700 structures through 2021. To date, approximately 70%
11 of NIPSCO's steel structures have received this life extending
12 treatment and rejuvenation. The Steel Structure Life Extension
13 program is a cost-effective way to maintain reliability of the steel
14 transmission structures within NIPSCO's electric service territory.

15 (d) 4kV Conversion Project. NIPSCO's 4kV Conversion Project
16 modernized outdated circuits mainly located throughout the
17 northern portion of NIPSCO's service territory. The program
18 consisted of upgrading or retiring assets such as poles, wire,

transformers, and substations to a more modern construction standard, resulting in a more reliable and easier to restore system. NIPSCO completed the 4kV conversion project in 2021. A total of 19 4 kV circuits totaling approximately 33.8 circuit miles were upgraded to 12.5 kV, and seven 4 kV substations were retired.

Q27. Please identify investments NIPSCO is currently undertaking in its transmission and distribution system that are planned to be in-service by the end of the Forward Test Year (December 31, 2023).

A27. The investments NIPSCO is currently undertaking in its transmission and distribution system that are planned to be in-service by the end of the Forward Test Year are as follows:

(a) 138Kv Synchronous Condenser. This project includes the installation of a new 138 kV Synchronous Condenser, which will replace the Unit 8 Synchronous Condenser conversion (completed in 2018). The Synchronous Condenser will have a rating of +360/-180 Megavolt Ampere Reactive Power (MVAR) and will be a long-term solution for short circuit and voltage support on the local 138 kV

1 electrical system. This investment is needed to support NIPSCO's
2 transition to renewable energy.

3 (b) LNG to Stillwell. This project was identified in connection with
4 NIPSCO's integrated resource plan to prepare for the retirement of
5 Schahfer. This project includes a 138 kV circuit upgrade with new
6 monopole towers and larger current carrying conductor.

7 (c) Shoreline Substation. Michigan City is one of NIPSCO's oldest 138
8 kV substations, with drawings for the original facility dating back
9 nearly 100 years, to the year 1926. The current substation
10 configuration includes one breaker for every line and one breaker for
11 the transfer bus. The failure of a breaker or fault on the transfer bus
12 results in an outage at the entire substation. In the new bus
13 configuration, three breakers are required for every two circuits.
14 Utilizing this configuration, any circuit breaker can be isolated and
15 removed for maintenance without interrupting supply of any of the
16 other circuits. The breaker and a half scheme is very flexible and
17 highly reliable. This bus configuration will improve system safety
18 and performance by preventing errors tied to the existing complex

bus configuration during switching operations and allow for ease of future maintenance activities. The substation will be relocated and completely rebuilt to current standards to increase safety, operability, and compliance. The scope of this project includes replacement of the remainder of the 138 kV breakers and their ancillary equipment and an entirely new relay house. This is an approved project under NIPSCO's current electric TDSIC Plan.

(d) Electric Control Center. A new electric control center is being constructed to improve communications and operations of the NIPSCO electric operations department. The project will co-locate Transmission Operations, Generation Operations, Distribution Operations, Operations Dispatch, Operation Planning, Compliance Training, Security Operations Center, and Operations Technology. Construction is expected to begin in late 2022 with most construction taking place through the end of 2023 and into 2024. This new facility will improve internal and external operations communication, coordination, and situational awareness. Other benefits include integrated transmission and distribution outage management and

1 emergency response coordination. The new facility will be able to
2 accommodate new technology systems, including Advanced
3 Distribution Management Systems and Advanced Metering
4 Infrastructure.

5 **Q28. Are there any transmission facilities that are not included in NIPSCO's**
6 **jurisdictional rate base in this case?**

7 A28. Yes. NIPSCO owns and operates certain transmission facilities which are
8 treated as non-jurisdictional assets as approved in Cause Nos. 44156-RTO-
9 1, 13, and 19. These transmission facilities consist of two Multi Value
10 Projects, four Targeted Market Efficiency Projects, and one Interregional
11 Market Efficiency Project as defined by MISO and further described in the
12 RTO proceedings listed. As these projects were granted non-jurisdictional
13 treatment, they are excluded from jurisdictional rate base in this case.

14 **Q29. In your opinion, are NIPSCO's jurisdictional transmission and**
15 **distribution plant and equipment used and useful in the provision of**
16 **electricity to NIPSCO's retail electric customers?**

17 A29. Yes. NIPSCO's jurisdictional transmission and distribution plant and
18 equipment are essential to the reliable transport and delivery of electricity

1 from NIPSCO's generation fleet (or from other generators) to its retail
2 customers to meet customers' needs for electric power.

3 **Customer Service and Reliability**¹

4 **Q30. Please summarize the reliability metrics associated with NIPSCO's**
5 **transmission and distribution system since the 45159 Electric Rate Case.**

6 A30. NIPSCO monitors three main metrics to evaluate the reliability of the
7 transmission and distribution system: SAIFI, SAIDI and CAIDI (the
8 "reliability metrics"). SAIFI is the System Average Interruption Frequency
9 Index and represents the average number of times that a system customer
10 experiences an outage during the year. SAIDI is the System Average
11 Interruption Duration Index and represents the number of minutes a
12 utility's average customer did not have power during the year. CAIDI is
13 the Customer Average Interruption Duration Index and represents the
14 average time of an outage during the year.

15 NIPSCO's reliability indices, SAIFI, SAIDI, and CAIDI, have increased
16 since the 45159 Electric Rate Case. As shown in Figure 2 below, when

¹ As noted above, additional information on NIPSCO's customer service and reliability metrics is available in its PMC Report filed on July 1, 2022, in Cause No. 44688.

1 looking at the reliability metrics from an all-inclusive perspective, NIPSCO
2 has seen increases in SAIFI, SAIDI, and CAIDI. NIPSCO believes this is a
3 result from the number of Major Event Days ("MED") it has experienced
4 over the years. MED are primarily storms or severe weather events that are
5 more destructive than typical storm events. Figure 3 below illustrates the
6 number of MED in NIPSCO's service territory and the threshold that was
7 used to identify major event days each year. As shown in Figure 3, NIPSCO
8 has seen an increase in MED in recent years, due to stronger storm activity
9 across the service territory. Furthermore, NIPSCO has seen an increased
10 number of MED in the last 4 years, with two of the highest number of MED
11 in 2019 and 2021. The increase in MED and associated restoration days in
12 2021 is the result of increased severe weather in 2021, with 10 MED, which
13 is the highest in the past 10 years.

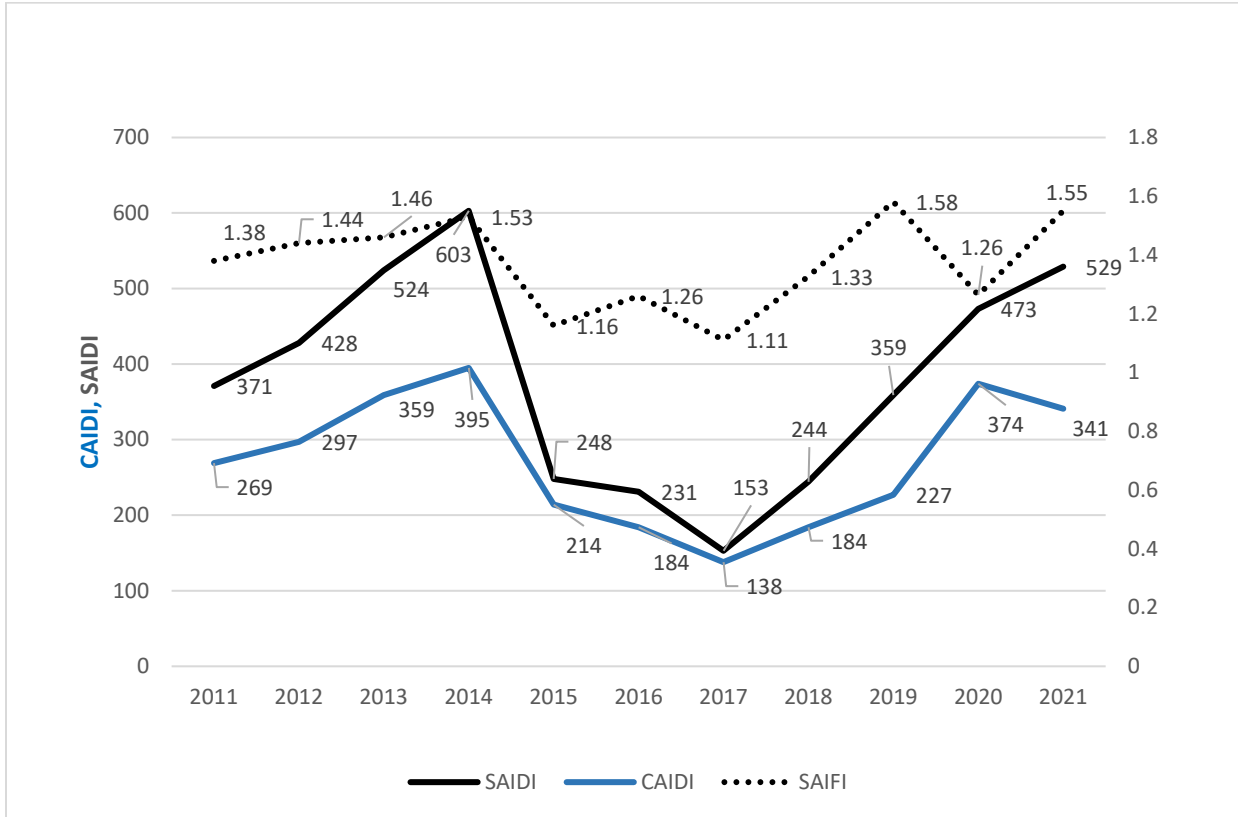
14 When looking at the reliability metrics, without MED, NIPSCO has held
15 steady in regard to SAIFI, since the 45159 Electric Rate Case. This can be
16 attributed to: (1) increasing NIPSCO's vegetation management funding in
17 its distribution and transmission circuit program; (2) execution of the
18 TDSIC plan providing system resiliency; and (3) NIPSCO's Outage

1 Investigation Program which targets outages that resulted in over 1,000
2 customers affected. NIPSCO expects to see additional improvement in
3 SAIFI, as it continues investing in its vegetation circuit trimming and
4 executing its current TDSIC plan, which includes hardening the system
5 with new wood poles, replacing older vintage underground cable, and
6 deploying additional distribution automation.

7 As far as SAIDI and CAIDI, without MED, NIPSCO has seen the metrics
8 increasing since the 45159 Electric Rate Case. Even though NIPSCO owns
9 five mobile substations to assist with construction activities, NIPSCO still
10 has the need in many cases to tie circuits to adjacent substations or circuits
11 during construction activities. Therefore, when an outage occurs on circuits
12 that are tied, the number of customers impacted is increased. NIPSCO
13 expects to see improvements in both SAIDI and CAIDI with the execution
14 of its current TDSIC plan, which includes "Grid Modernization"
15 investments, through which NIPSCO will provide value to its customers by
16 reducing outage severity and duration, thereby improving the customer
17 experience.

1

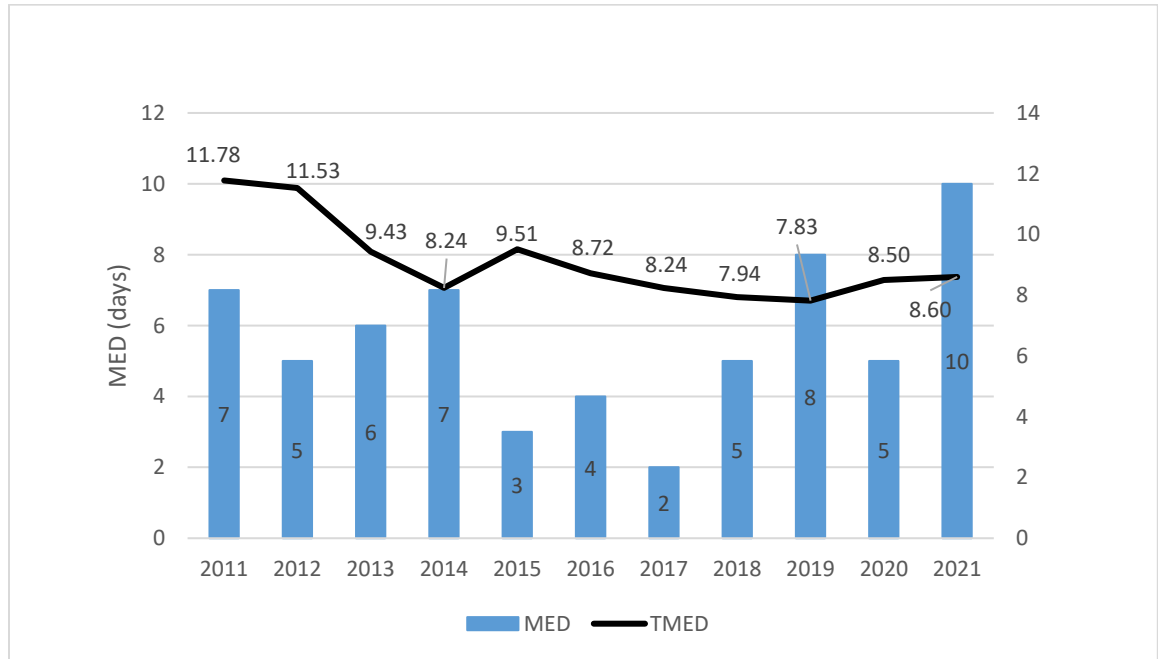
Figure 2. NIPSCO Reliability Metrics (Including MED)



2

3

Figure 3. NIPSCO's Major Event Days Metrics



Q31. Are NIPSCO's transmission and distribution reliability metrics in line with industry standards?

A31. Yes. NIPSCO uses the Institute of Electrical and Electronics Engineers ("IEEE") Standard 1366-2012 when calculating the metrics for SAIFI, SAIDI, and CAIDI. Overall, NIPSCO has been holding steady when compared to its peers. Figure 4 shows that NIPSCO's SAIFI has been lower (better) than the IEEE industry median for medium-sized utilities over the past 10 years. Figure 5 shows that NIPSCO's SAIDI has been below or slightly above the

1 IEEE industry median for medium-sized utilities over the past 10 years.²

2 NIPSCO saw an increase to SAIDI in 2021 because of a high number of
3 severe weather days (27) impacting its customers. A severe weather day
4 for NIPSCO is determined when 20% of the Threshold Major Event Day
5 ("TMED") calculation for the year is met (TMED is referenced in Figure 3).

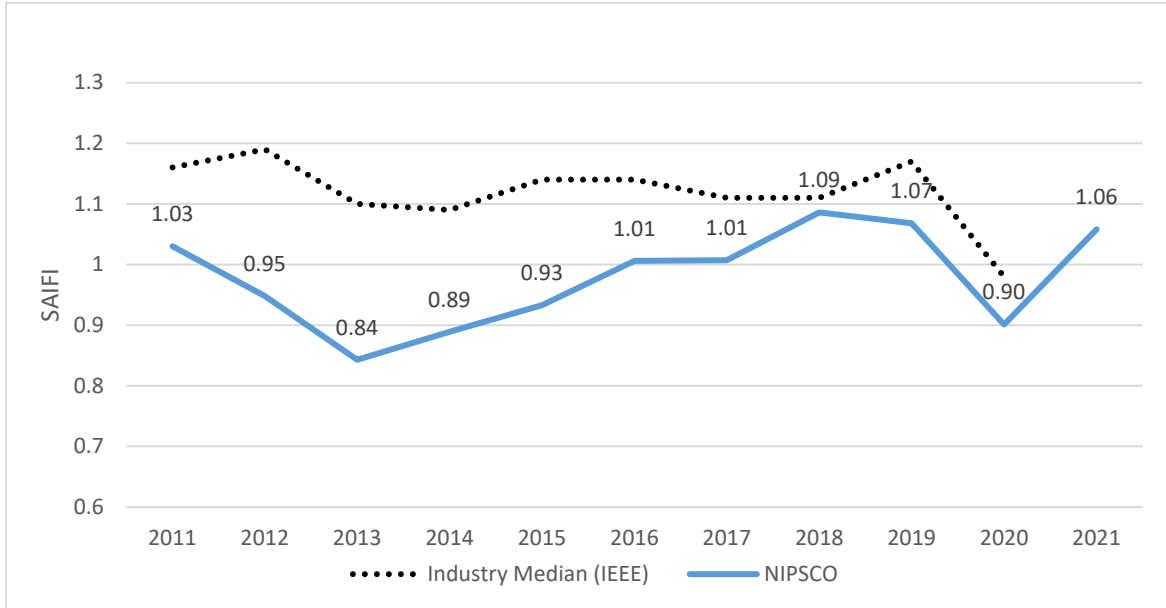
6 Finally, Figure 6 shows that NIPSCO's CAIDI has been above the IEEE
7 industry median for medium-sized utilities over the past 10 years.
8 Similarly, as in the case for SAIDI, NIPSCO also saw an increase to CAIDI
9 in 2021 because of a high number of severe weather days (27) impacting its
10 customers and workforce availability impacts from COVID-19 worker
11 safety protocols.

12

² IEEE Standard 1366-2012 Beta Method using a utility's daily SAIDI values for the past five reporting years.

1

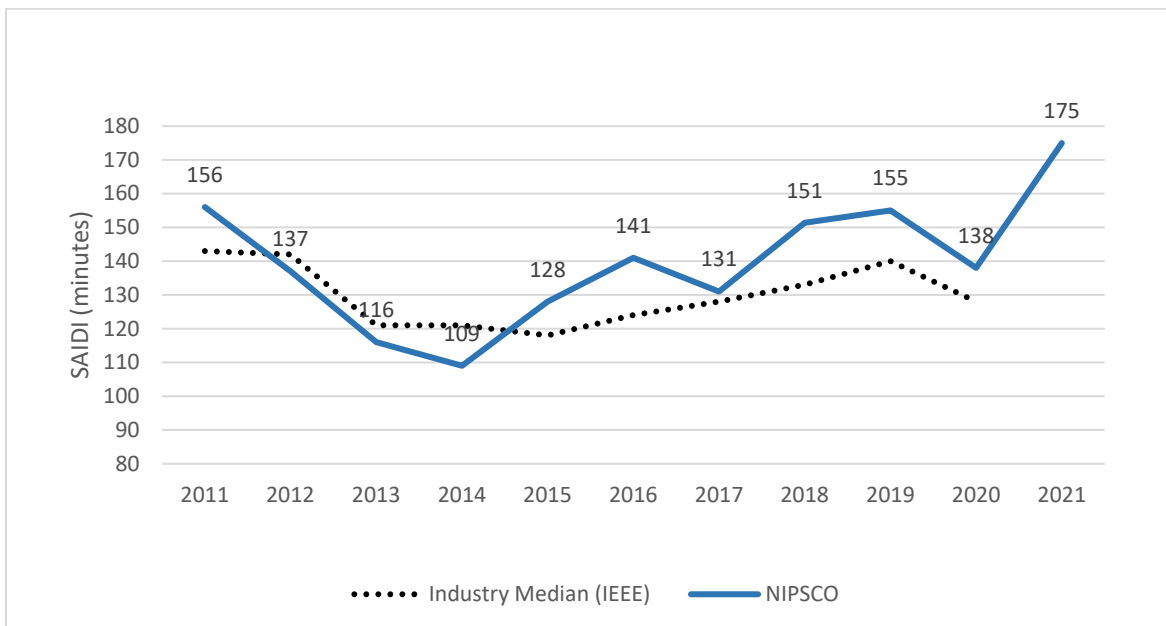
Figure 4. SAIFI (excluding Major Events)



2

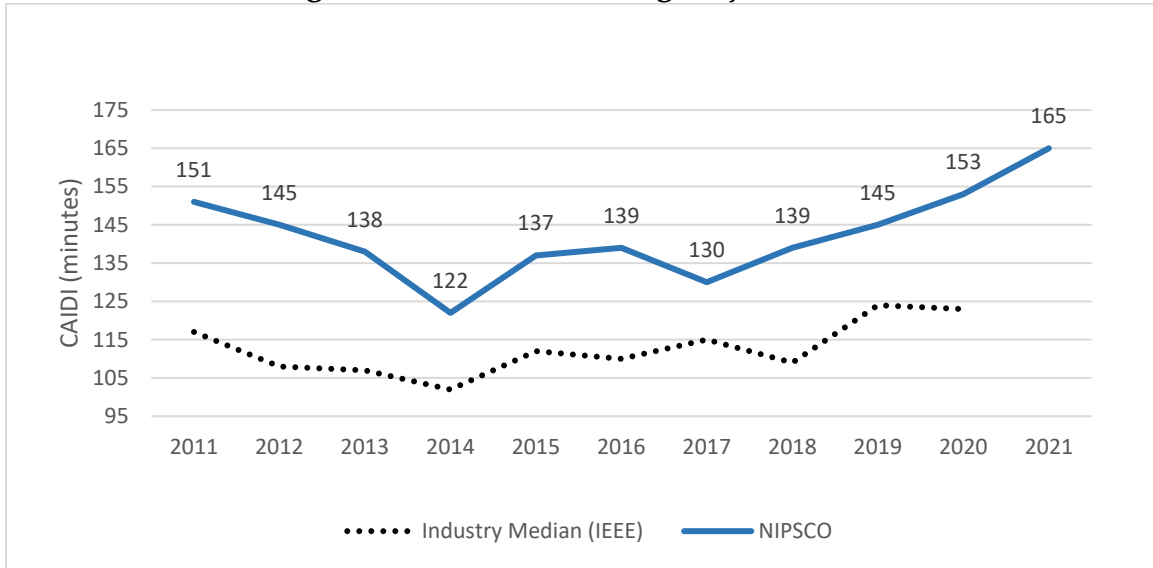
3

Figure 5. SAIDI (excluding Major Events)



4

Figure 6. CAIDI (excluding Major Events)



Q32. What types of maintenance programs are in place at NIPSCO to ensure electric system reliability?

A32. NIPSCO has a comprehensive set of proactive substation, transmission, and distribution maintenance programs targeted at reliability. These include an active vegetation management program and capital investments aimed at enhancing system capabilities, improving reliability, and replacing aging infrastructure where needed. NIPSCO also continues to review and enhance its transmission system maintenance program procedures and record systems to improve reliability, reduce mis-operations, and ensure

1 compliance with North American Electric Reliability Corporation
2 standards.

3 NIPSCO is currently operating its wooden structure inspection program on
4 a 10-year cycle. This program includes the treatment/life extension of poles
5 meeting minimum strength requirements and replacement of those that do
6 not meet those requirements. The pole program inspects approximately
7 30,000 wooden transmission and distribution poles per year and replaces a
8 minimum of 1,200 poles on an annual basis. A similar program has been
9 implemented for NIPSCO's steel structures, which includes the inspection,
10 remediation, and coating of NIPSCO's steel lattice structures and
11 monopoles. Currently this program operates on a 20-year cycle and
12 includes structures both outside and inside of substations.

13 Other system reliability programs include the periodic inspections and
14 maintenance of transmission lines and structures, substation equipment,
15 protective relay systems, and distribution pad-mount transformers, pole-
16 mounted reclosers, voltage regulators, switched capacitors, and other
17 underground equipment. These programs also include the remedial work
18 necessary to repair or replace minor plant items found to be deficient from

1 inspection criteria.

2 **Q33. How does NIPSCO's TDSIC plan address system reliability?**

3 A33. One focus of NIPSCO's TDSIC plan is reducing system risk by addressing
4 projects related to aging infrastructure. These projects focus on mitigating
5 assets that have high likelihood of failure, as well as a high consequence of
6 failure. By doing this, NIPSCO can prioritize those assets that will have the
7 highest probability of failing that will also have the largest impact to
8 NIPSCO's customers, as well as safety and environmental impacts.

9 A specific example of the reliability improvements NIPSCO's customers
10 have experienced can be quantified through the execution of the
11 Underground Cable Replacement program. This program focuses on 1970s
12 and 1980s vintage unjacketed cable, which accounts for 90% of the
13 underground faults each year. NIPSCO focused its replacement on the
14 impact of a failure and the frequency of failures. With this, over the last 10
15 years, NIPSCO has decreased the number of customers affected each year
16 by an underground fault from over 10,000 to under 8,000, a 20%
17 improvement. Execution of this program has also decreased the number of
18 underground faults on NIPSCO's system from over 300 to just above 200

1 each year; a 33% improvement.

2 **Q34. In addition to the maintenance programs described above, what other**
3 **actions has NIPSCO undertaken to maintain and/or improve customer**
4 **service and reliability?**

5 A34. On an annual basis, NIPSCO reviews and, if needed, makes adjustments to
6 its Electric Emergency Response Plan ("EERP"). The EERP is a coordinated
7 and comprehensive response plan for rapid restoration of electric service in
8 the event of severe weather, or other system emergencies, by ensuring that
9 all required corporate resources are utilized in the most effective manner.

10 In addition, NIPSCO continues its formal Outage Investigation Program.
11 This Program reviews any outages that impact more than 1,000 customers,
12 result in a pole fire or similar safety-related event, or have an outage cause
13 code of "unknown." The findings are reported out through the
14 organization. Lineman, Substation Electricians, Supervisors, Dispatchers,
15 and Engineers all benefit from these report findings by applying these
16 lessons learned to their designs, materials, and construction methods to
17 improve reliability. This Program also reviews and updates the outage
18 cause codes to identify the true outage root cause. Doing so allows NIPSCO

1 to perform analytics more accurately on its outage causes and make
2 improved decisions on materials, designs, construction methods, and
3 maintenance techniques. This Program averages 110 investigations per
4 year and is made up of the most impactful outages to NIPSCO's customers.

5 NIPSCO maintains a Line & Substation voltage regulator maintenance
6 replacement program to reduce service failures leading to enhanced
7 customer reliability. Newer design regulators incorporate enhanced tap
8 changers that reduce contact wear and thus premature failure.
9 Microprocessor based controls have been more reliable than analog
10 controls, with the added benefit of enhanced customer voltage profile.

11 NIPSCO continues to perform its Circuit Performance Improvement
12 Program to better improve electric system reliability. The Program includes
13 calculating the SAIFI, SAIDI, and CAIDI, and Customer Duration Hours
14 annually for each circuit and determining an overall performance value for
15 each circuit. The circuits with the worst performance values are then
16 assessed and recommendations for improvement are developed. The
17 Program includes identifying all taps that have experienced multiple
18 outages in the previous year and developing recommendations for

1 improvement. Recommendations for improvement for the Circuit
2 Performance Improvement Program include targeted tree trimming,
3 replacement of equipment prone to failure, replacement of equipment that
4 is in poor condition, an analysis of fuse coordination and loading, and
5 installing additional sectionalizing devices (Cut-Outs, Triple-Shots,
6 Reclosers, Switches, etc.), where appropriate, to minimize the impacts of
7 outages and the number of customers affected per outage.

8 NIPSCO has commenced rollout of a modern distribution automation
9 ("DA") system to replace NIPSCO's current aged DA system. This system
10 will help to sectionalize NIPSCO's customers down to 500 count sections,
11 which reduces the number of customers affected by a system interruption.
12 It will also help pinpoint the cause of the interruption, further reducing the
13 time needed to patrol the affected circuit to find the defect.

14 NIPSCO has also completed its investment in an Enhanced Outage
15 Management System ("EOMS") to improve customer experience by
16 providing for faster restoration and more accurate communication of
17 estimated time of restoration during planned and unplanned outages.
18 Overall, the EOMS will serve as the foundational platform to drive

dependable, predictable, timely service and emergency response.

Finally, to enhance customer experience, NIPSCO improved its mobile user application to show the outage cause when NIPSCO has updated the estimated time of restoration ("ETR"). All electric customers that have supplied NIPSCO with an email address were auto-enrolled to receive power outage email alerts. NIPSCO also allows customers to enroll themselves to receive Account Alert notifications via text and/or voice message for unplanned electrical outages and ETR notifications. This information allows NIPSCO to inform customers on the duration of the outage so customers can plan their day accordingly.

Q35. Has NIPSCO seen reductions in tree-related outages events?

A35. Except for 2021, NIPSCO has seen an overall reduction of Tree Related Outages ("TROs") since 2016. As shown in Table 4 below, 2021 had a high number of localized weather-related events. When comparing the 3-year period 2016 to 2018 and 2019 to 2021 in Table 5, NIPSCO's average tree related outages improved from 3,637 (2016 to 2018) to 3,060 (2019 to 2021). This improvement is encouraging, considering NIPSCO has experienced more weather event days from 2019 to 2021 compared to 2016 to 2018 and

1 confirms NIPSCO is targeting the correct circuits that is causing the most
2 customer outages. However, NIPSCO is moving to a more proactive
3 approach that focuses on its distribution and sub-transmission circuits.

4 **Table 4**

Tree Related Outages (Excluding Major Events)		
	Outages	Severe Days
2016 Tree Outages	3705	15
2017 Tree Outages	3610	16
2018 Tree Outages	3595	20
2019 Tree Outages	3056	29
2020 Tree Outages	2892	15
2021 Tree Outages	3233	27

5

6 **Table 5**

3-Year Period	Avg. Tree Outages (Excluding Major Events)	Avg. Severe Days	Avg. MED
2016 – 2018	3,637	17	3.6
2019 – 2021	3,060	23.6	7.6

7

8 **Q36. What vegetation management cycle is NIPSCO currently on for its**
9 **distribution and sub-transmission circuit program?**

10 A36. On average for the last three years, NIPSCO has trimmed approximately
11 750 circuit miles per year. Assuming this pace continues, NIPSCO would
12 trim each mile of circuit once every 11 years. However, NIPSCO's

1 experience is, on average, trees grow back into the lines within a 5-year
2 period. In order to trim or clear each of its distribution and sub-
3 transmission circuits every 5 years, a significant number of additional crews
4 would need to be utilized and would cover about 1,600 miles per year.

5 **Q37. What is the biggest challenge NIPSCO faces to be able trim each circuit**
6 **every 5 years?**

7 A37. Public and employee safety is NIPSCO's utmost priority when performing
8 work. Consequently, NIPSCO only partners with contractors who
9 specialize in this kind of work and have proven experience in tree clearing
10 around energized lines. NIPSCO has been working with its labor
11 contractors to develop a plan to ramp up staffing in a prudent and
12 responsible way to recruit, train, and retain talent to work on energized
13 lines. In fact, NIPSCO has begun onboarding crews starting in 2022 and
14 will continue this steady approach until meeting the staffing requirements,
15 which is currently targeted to conclude in the last quarter of 2023. Getting
16 to the place where each circuit mile is cleared every five years would
17 require additional crews and additional expenditures, especially with the
18 tight labor market and cost increases, which are discussed further below.

1 Q38. How are customer service and reliability goals incorporated into
2 NIPSCO's planning process?

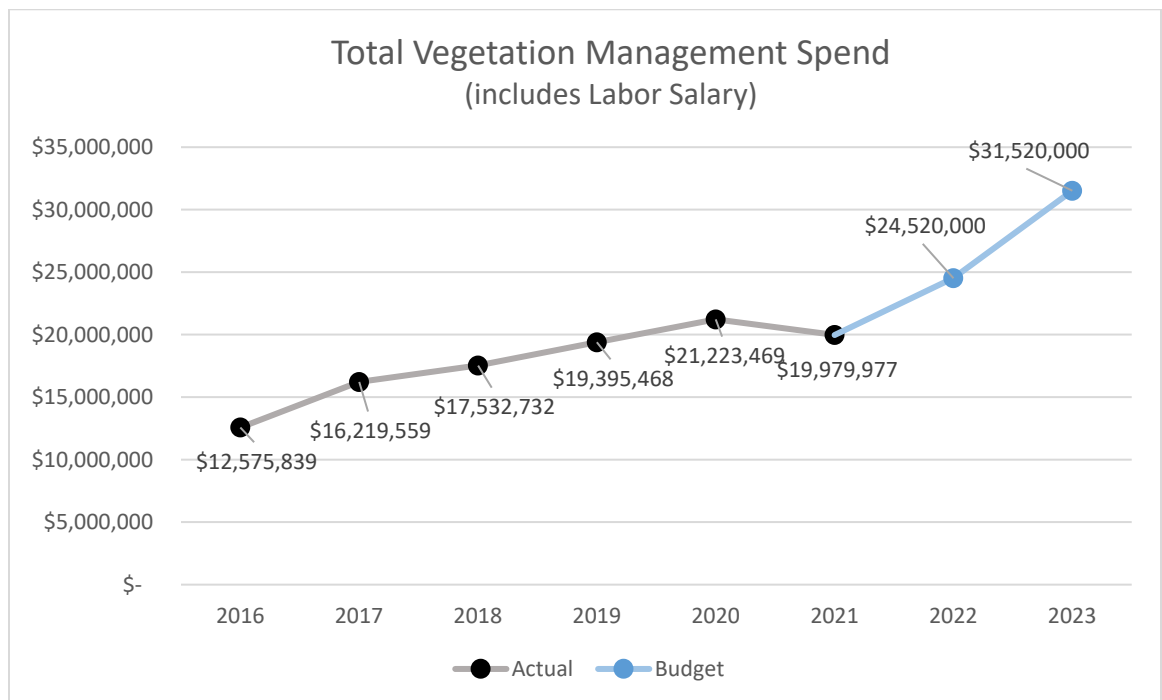
3 A38. NIPSCO prepares an annual operating plan to outline long term and near-
4 term operational goals, plans, and performance targets. Key elements of
5 this plan include a focus on service and reliability improvements.
6 Performance targets are established that represent stretch levels of
7 continuous improvement and initiatives are then outlined to achieve the
8 performance targets. These performance targets and initiatives are then
9 cascaded throughout the organization in an aligned and increasingly more
10 specific manner, becoming a core part of the annual performance
11 management process. NIPSCO's performance initiatives are directly tied
12 to reliability metrics (SAIFI, SAIDI, and CAIDI), safety metrics (OSHA
13 recordables, DART, and PVCs), and staying within operation budget, and
14 targets for these metrics are included in performance expectations.

15 Q39. Please describe NIPSCO's Vegetation Management Program.

16 A39. To improve reliability, as shown in Figure 7 below, NIPSCO has steadily
17 increased funding for its vegetation management program to specifically
18 focus on trimming more circuit miles on distribution and sub-transmission

1 circuits. NIPSCO has used the majority of the budget increase to clear
2 circuits that have the highest tree-related outages.

3 **Figure 7. Total Vegetation Management Spend**



4
5 Over the years, the line mile cost has become more expensive. NIPSCO has
6 experienced increases in the cost of performing line clearance tree trimming
7 from its preferred vendors. Tight labor markets, competition for labor of
8 neighboring utilities, and increases in fuel and equipment costs, have all led
9 to increasing the cost to perform the work.

10 In 2017, NIPSCO Vegetation Management held a category specific sourcing

1 event with vendors to secure pricing for multi-year contracts. The sourcing
2 strategy performed in 2017 and renewed in 2021 fundamentally changed
3 the way NIPSCO performs line clearance activity. The event moved
4 NIPSCO to a unit-based model with a multi-year commitment from the
5 preferred partners to lock prices for the term of the contract with a
6 commitment from NIPSCO for steady and stable work during the contract
7 term. This partnership has assisted the partners to secure resources to assist
8 in controlling increases in costs.

9 Between 2021 and 2022, the cost for equipment has also increased. All
10 categories of equipment saw an increase beyond the annualized inflation
11 rate. Similarly, labor has increased for some of the individual labor classes.
12 The increase in labor and equipment are primarily driven by the increased
13 demand for resources across the industry and a tightening of the labor and
14 equipment resources. According to NIPSCO contractors, the market
15 constraints are due to the low unemployment rate, and other utilities
16 increasing their demand for vegetation contractors.

17 Due to increases in contractor costs, NIPSCO's 2023 budget funding of
18 approximately \$30 million will provide for the completion of

1 approximately 1,200 miles of line, which is slightly better than a 7-year
2 cycle. The market adjustment increases will allow NIPSCO to continue to
3 take steps to improve customer reliability and experience by reducing
4 vegetation related outages.

5 **Pro-Forma Expense Adjustments**

6 **Q40. Please describe Adjustment OM 2A-23R for Generation Maintenance**
7 **Activity expenses shown on Petitioner's Exhibit No. 3, Attachment 3-C-**
8 **S2, OM 2A.**

9 A40. Adjustment OM 2A-23R is a rate making adjustment increasing the
10 Generation Base Maintenance expense by \$1,629,147 to reflect an historical
11 (2019-2021) 3-year average. If this adjustment is not included, the Forward
12 Test Year electric operating expenses will be understated. Details of this
13 adjustment can be found in Petitioner's Confidential Exhibit No. 22-S2,
14 Workpaper OM 2A.

15 **Q41. Please describe Adjustments OM 2B-23R for Planned Outages expenses**
16 **shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2B.**

17 A41. Adjustment OM 2B-23R is a rate making adjustment decreasing the
18 Planned Outages expense by \$3,207,062 to reflect an historical (2019-2021)

1 3-year average. The planned outage schedule varies by year, and the
2 workplan for each generating station details the projected expenditure
3 amount by station, unit, and major component. If this adjustment is not
4 included, the Forward Test Year electric operating expenses will be
5 overstated. Details of these adjustments can be found in Petitioner's
6 Confidential Exhibit No. 22-S2, Workpaper OM 2B.

7 **Q42. Please describe Adjustments OM 2C-23R for Forced Outages expenses**
8 **shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2C.**

9 A42. Adjustment OM 2C-23R is a rate making adjustment increasing the Forced
10 Outage expense by \$1,053,877 to remove Schahfer Unit 14 and 15 and reflect
11 an historical (2019-2021) 3-year average. If this adjustment is not included,
12 the Forward Test Year electric operating expenses will be understated.
13 Details of this adjustment can be found in Petitioner's Confidential Exhibit
14 No. 22-S2, Workpaper OM 2C.

15 **Q43. Please describe Adjustments OM 2D for Variable Chemicals expenses**
16 **shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2D.**

17 A43. Adjustment OM 2D-21 is a normalization adjustment decreasing the
18 Historic Base Year expense by \$897,199 to remove variable chemicals

1 associated with Schahfer Unit 14 and 15. If this adjustment is not included,
2 the Historic Base Year electric operating expenses will be overstated.
3 Details of this adjustment can be found in Petitioner's Confidential Exhibit
4 No. 22-S2, Workpaper OM 2D.

5 **Q44. Please describe Adjustments OM 2E for Nontrackable Fuel Handling**
6 **expenses shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2E.**

7 A44. Adjustment OM 2E-21 is a normalization adjustment decreasing the
8 Historic Base Year expense by \$7,923,431 to remove nontrackable fuel
9 handling expense associated with Schahfer Unit 14 and 15. If this
10 adjustment is not included, the Historic Base Year electric operating
11 expenses will be overstated. Details of this adjustment can be found in
12 Petitioner's Confidential Exhibit No. 22-S2, Workpaper OM 2E.

13 **Q45. Please describe Adjustments OM 2G for Line Locates expenses shown on**
14 **Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2G.**

15 A45. Adjustment OM 2G is a rate making adjustment increasing the Line Locates
16 operating expenses by \$1,602,370. Overall, NIPSCO has experienced
17 increases in the volume of line locate tickets year-over-year. The proposed
18 adjustment reflects an 11.75% ticket volume increase, based on a 4-year

average. The main driver of the volume is attributed to increases in public marketing and awareness regarding calling 811 for a locate ticket and increases in fiber and infrastructure investments occurring across the service territory.

The pro forma adjustment also reflects incremental cost per ticket increases, which include labor rate increases to retain talent and price increases to perform audits at a 10% rate (up from 5% in 2021) to ensure better quality of locates. If this adjustment is not included, the Forward Test Year electric operating expenses will be understated. Details of this adjustment can be found in Petitioner's Confidential Exhibit No. 22-S2, Workpaper OM 2G.

Q46. Please describe Adjustments OM 2I for Non-jurisdictional expenses shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2I.

A46. Adjustment OM 2E-23 is a rate making adjustment decreasing the Non-jurisdictional expense by \$474,915 to remove non-jurisdictional expense based on the monthly average for January to May 2022 actuals. If this adjustment is not included, the Forward Test Year electric operating expenses will be overstated. Details of this adjustment can be found in Petitioner's Confidential Exhibit No. 22-S2, Workpaper OM 2I.

1 Q47. Does this conclude your prefled direct testimony?

2 A47. Yes.

VERIFIED DIRECT TESTIMONY OF RONALD E. TALBOT

1 **Q1. Please state your name, business address and title.**

2 A1. My name is Ronald E. Talbot. My business address is 801 East 86th Avenue,
3 Merrillville, Indiana 46410. I am the Senior Vice President, Electric
4 Operations for Northern Indiana Public Service Company LLC
5 ("NIPSCO").

6 **Q2. Please briefly describe your educational and business experience.**

7 A2. I have served as the Senior Vice President of Electric Operations responsible
8 for leading the organization's power delivery, electric generation, and
9 transmission functions since April 2020. I have more than 30 years of
10 experience of strategic problem solving and process improvement in the
11 utility industry and have held a number of senior officer roles spanning
12 operations, safety, IT and supply chain, as well as consulting. I served as
13 the senior vice president and Chief Operating Officer ("COO") of PNM
14 Resources until February 2017, where I was responsible for all vertically
15 integrated utility operations for Public Service New Mexico, and I was also
16 responsible for overseeing Texas New Mexico Power. I was appointed

1 COO of Indianapolis Power and Light ("IPL") (now AES Indiana) in June
2 of 2011. Prior to serving as COO, I served as Senior Vice President Power
3 Supply beginning in March of 2007, and was responsible for IPL's
4 generating stations, fuel procurement, generation dispatch, and wholesale
5 trading. I joined IPL as Senior Vice President of Customer Operations in
6 August 2003. Previously, I was Vice President of Chicago Region
7 Operations for Commonwealth Edison Company in Chicago from
8 December 1999 to April 2002. Prior to that, I worked for approximately 15
9 years in various capacities for Consolidated Edison in New York, including
10 General Manager of Staten Island Electric Operations and later General
11 Manager of Manhattan Electric Operations. I have baccalaureate degrees
12 in economics from SUNY Oneonta and in electrical engineering from
13 Clarkson University, as well as a Master of Science in Electrical Engineering
14 from the New Jersey Institute of Technology. Over the course of my career,
15 I have also served on numerous industry and not for profit boards of
16 directors.

17 **Q3. What are your current responsibilities as Senior Vice President, Electric**
18 **Operations of NIPSCO?**

1 A3. As Senior Vice President, Electric Operations, I am responsible for all
2 aspects of NIPSCO's electric operations, including NIPSCO's electric
3 transmission and distribution system, as well as NIPSCO's generating
4 assets.

5 **Q4. Have you previously testified before the Indiana Utility Regulatory**
6 **Commission ("Commission") or any other regulatory commission?**

7 A4. Yes. I filed testimony before the Commission in Cause No. 38706-FAC-130-
8 S1. I have also made several presentations before the Commission and staff,
9 as well as before New Mexico Public Regulation Commission.

10 **Q5. Are you sponsoring any attachments to your testimony in this Cause?**

11 A5. No.

12 **Q6. What is the purpose of your testimony?**

13 A6. The purpose of my testimony is to: (1) describe NIPSCO's generation fleet;
14 (2) describe NIPSCO's electric transmission and distribution systems; (3)
15 discuss the Company's customer service and electric reliability programs;
16 (4) describe the significant investments NIPSCO has made to its generation
17 and transmission and distribution systems in recent years; and (5) explain
18 various pro-forma expense adjustments.

1 **Q7. Has NIPSCO made significant investments in its electric facilities that is**
2 **driving the relief sought in this case?**

3 A7. Yes. Approximately three years have passed since the test year used to
4 establish NIPSCO's current rates. During that time period, NIPSCO has
5 invested significantly in its infrastructure related to its jurisdictional electric
6 operations, and this is expected to continue through the end of the Forward
7 Test Year (December 31, 2023) for this proceeding. NIPSCO's generation
8 transition and modernization of its transmission and distribution systems
9 have driven the overwhelming majority of these investments.

10 **NIPSCO's Generation Fleet**

11 **Q8. Are you familiar with NIPSCO's generating facilities?**

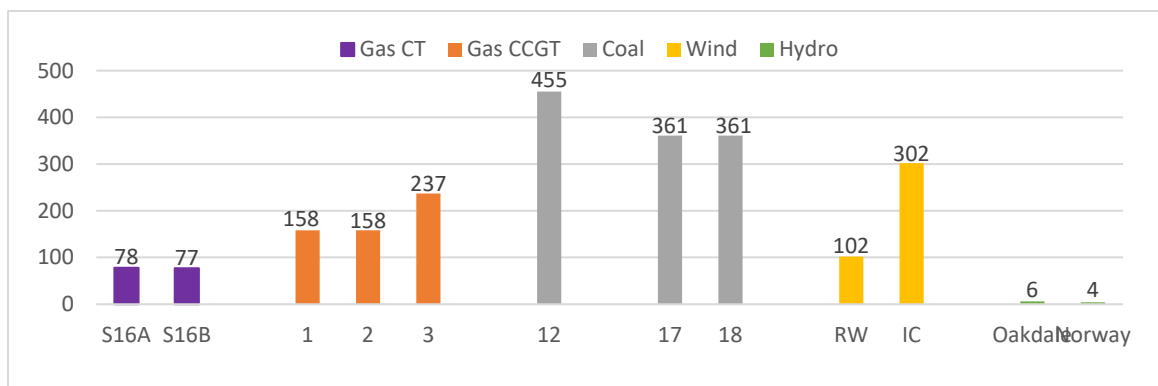
12 A8. Yes.

13 **Q9. Please generally describe NIPSCO's generation fleet.**

14 A9. The NIPSCO generating facilities have a total installed capacity of 2,299 net
15 megawatts ("MW") and consist of seven (7) separate generation sites,
16 including the R.M. Schahfer Generating Station ("Schahfer" or "RMSGs")
17 (Units 16A, 16B, 17 and 18), Michigan City Generating Station ("Michigan
18 City" or "MCGS") (Unit 12), Sugar Creek Generating Station ("Sugar

1 Creek" or "SCGS") (SC1, SC2, and SS1), Rosewater Wind Farm
2 ("Rosewater"), and Indiana Crossroads I Wind Farm ("Crossroads Wind I")
3 and two (2) hydroelectric generating sites (Oakdale and Norway). Of the
4 total capacity, 51.20% is from coal-fired units, 30.80% is from natural gas-
5 fired units, 17.57% is from renewables (wind), and 0.43% is from
6 hydroelectric units. Figure 1 illustrates the installed net capacity and unit
7 identification of NIPSCO's generating units.

8 **Figure 1. Installed net capacity of generating units (MW)**



9 **Q10. What changes has NIPSCO made to its generation fleet since its last**
10 **electric rate case in Cause No. 45159 ("45159 Electric Rate Case")?**

11 **A10.** Since the 45159 Electric Rate Case, NIPSCO (a) retired Unit 10 at Bailly
12 Generating Station (as of July 15, 2020) and Units 14 and 15 at Schahfer (as

1 of October 2021), and (b) added Rosewater (as of December 2020) and
2 Crossroads Wind I (as of December 2021).

3 **Q11. Have there been other planned changes to NIPSCO's generation fleet**
4 **since the 45159 Electric Rate Case?**

5 A11. Yes. Following NIPSCO's 2018 Integrated Resource Plan ("IRP") and
6 coming out of the 45159 Electric Rate Case, NIPSCO expected that Schahfer
7 Units 17 and 18 would retire no later than May 31, 2023, which was
8 contingent upon the development and completion of the remaining
9 portfolio of renewable projects to replace the energy and capacity of the
10 units. However, based on delays to NIPSCO's planned renewable
11 generation projects, which is further discussed by NIPSCO Witness
12 Campbell, NIPSCO announced in May of 2022 that Units 17 and 18 would
13 continue to operate beyond May of 2023 and would retire by the end of
14 2025. NIPSCO Witness Augustine explains the evaluation NIPSCO
15 undertook that led to this decision, but, in short, the decision was made to
16 ensure NIPSCO could reliably and adequately serve its customers as it
17 continues execution of its generation transition.

1 Q12. What was the driver of NIPSCO's decision to extend operation of Units
2 17 and 18?

3 A12. Throughout NIPSCO's generation transition, providing reliable service to
4 its customers has been top-of-mind. Based on various market factors
5 beyond NIPSCO's control, which are discussed by NIPSCO Witness
6 Campbell, it became apparent that some of NIPSCO's solar and solar plus
7 storage projects originally anticipated to come online in 2023 would be
8 delayed. This led NIPSCO to evaluate the best path forward under these
9 uncertain circumstances. There were two primary alternatives NIPSCO
10 evaluated. First, NIPSCO could continue with the planned retirement of
11 Units 17 and 18 by May 31, 2023 and look to fill the capacity need associated
12 with delayed renewable projects with other resources—which would have
13 primarily been bilateral agreements. Second, NIPSCO could delay the
14 retirement of Unit 17 and 18 and use these existing generation resources
15 through 2025. Ultimately, NIPSCO determined utilizing these existing
16 baseload, dispatchable resources to serve customers was the best decision
17 to ensure NIPSCO continues to provide reliable and adequate service to its
18 customers and meet reliability obligations to the Midcontinent Independent
19 System Operator, Inc. ("MISO"). NIPSCO Witness Augustine discusses

additional economic analysis performed in 2022 at NIPSCO's direction that supports this decision as well.

Q13. What investments has NIPSCO made to its generation fleet since the 45159 Electric Rate Case?

A13. Since the 45159 Electric Rate Case, NIPSCO has made significant investments in its transition to renewable generation. As noted above, Rosewater and Crossroads Wind I are both now in-service. There are two additional renewable generation projects forecasted to be online in 2023: (1) Indiana Crossroads Solar Park ("Crossroads Solar") and (2) Dunn's Bridge I Solar Park ("Dunn's Bridge I"). Significant capital investments to the NIPSCO generation fleet that were placed in-service since the 45159 Electric Rate Case (or forecasted to be in-service by the end of the Forward Test Year (December 31, 2023)), including the investments in NIPSCO's transition to renewable generation, are shown in Table 1 below:

Table 1

Facility	Description	Direct Capital (in millions)
2020 In Service		
MCGS	Seawall Upgrades	\$2.14
Oakdale	#2 Generator and Turbine Overhaul	\$1.21

Petitioner's Exhibit No. 9
Cause No. 45772
Northern Indiana Public Service Company LLC
Revised Page 9

Facility	Description	Direct Capital (in millions)
R.W.	Rosewater 102MW Wind Farm	\$89.90
RMSGs	Unit 18 Turbine Valve Replacements	\$1.05
2021 In Service		
I.C.W.	Indiana Crossroads 302MW Wind Farm	\$302.58
MCGS	Coal Car Dumper Feeder and Chute Replacement	\$3.11
MCGS	Coal Car Thaw Shed Heater Replacements	\$1.10
MCGS	Unit 12 Cooling Tower Fill, Drift Eliminator, and Louver Replace	\$1.41
MCGS	SCR Catalyst Layer 4 Replacement	\$1.20
MCGS	North ID Fan Rotor Replacement	\$1.00
Oakdale	Concrete Rehabilitation	\$2.42
RMSGs	Leachate Pipeline Project to Waste Water Treatment Facility	\$1.11
RMSGs	Stalbaum Ditch Drainage Improvement Project	\$1.19
SCGS	Boiler Feed Pump Replacements	\$4.61
2022 In Service / Forecast		
MCGS	SCR Catalyst Layer 1 Replacement	\$1.39
Norway	Control System Upgrade	\$1.50
Oakdale	Control System Upgrade	\$1.50
Oakdale	Oakdale Flood Gate and Stop Log Replacements	\$4.24
RMSGs	Unit 16A Turbine Major Overhaul	\$5.87
2023 Forecast		
D.B.	Dunn's Bridge I 265MW Solar	\$233.74
I.C.S.	Indiana Crossroads 200 MW Solar	\$191.07
MCGS	High Energy Valve Replacements (240/260)	\$1.00
MCGS	FGD Reactor Upgrade	\$1.00
MCGS	Unit 12 Controls Upgrade	\$1.70
MCGS	Unit 12 Water Cannons Upgrade	\$1.02
Norway	Norway Flood Gate Replacements	\$4.00
Oakdale	Oakdale Head Gate and Stop Log Replacements	\$6.91
Oakdale	Scrollcase Rehabilitation	\$1.73
Oakdale	Transformer and Substation Relocation	\$1.44
SCGS	Advanced Gas Path Upgrade	\$20.7
SCGS	GT1 Flared 7A Enhanced Compressor Upgrade	\$6.05
SCGS	Spare Generator Step Up Transformer	\$3.04
SCGS	LTSA Hot Gas Path Inspection and Repairs	\$14.08

1 **Q14. Please describe improvements made at Sugar Creek and how those**
2 **improvements will impact customers.**

3 A14. In the fourth quarter of 2023, Sugar Creek will have completed two large
4 projects with benefits to customers beginning in November 2023. First, an
5 Advanced Gas Path Upgrade will replace key components within the gas
6 turbines to increase overall facility capacity by 40 to 46 MW depending on
7 ambient operating conditions. These modifications will allow for greater
8 unit dispatchable output as well as improved heat rate. There are increased
9 maintenance costs associated with this upgrade, but the expected net
10 present value of the project overall is approximately \$10.5 million. Second,
11 the GT1 Flared 7A Enhanced Compressor Upgrade is replacement of
12 original components in the gas turbine compressor sections with upgraded
13 components providing for longevity and reliability. These upgrades,
14 directly address capacity concerns in addition to setting Sugar Creek on a
15 path to sustained high capacity factor and availability, while maintaining a
16 low Effective Forced Outage Rate.

17 **Q15. Does NIPSCO regularly report to the Commission and stakeholders on**
18 **key reliability metrics?**

1 A15. Yes. Coming out of Cause No. 44688, which is the NIPSCO electric rate case
2 preceding the 45159 Electric Rate Case, NIPSCO was required to file an
3 annual Performance Metrics Collaborative ("PMC") Report. This Report
4 includes sections on Safety, Reliability, Customer Service, Investment &
5 Spending, and other items. I discuss some of these topics below, but
6 NIPSCO's most recent PMC Report was filed with the Commission in
7 Cause No. 44688 on July 1, 2022.

8 **Base Cost of Fuel and Coal Inventory Levels**

9 **Q16. What was NIPSCO's level of fuel expense in the Historic Base Period?**

10 A16. The adjusted retail jurisdictional cost of fuel in the Historic Base Period
11 reported in Petitioner's Exhibit No. 3, Attachment 3-B-S2, FPP Module was
12 \$416,398,339 (Line 1, Column A).

13 **Q17. Were NIPSCO's retail jurisdictional fuel costs during the Historic Base**
14 **Period reasonable?**

15 A17. Yes. NIPSCO made (and continues to make) every reasonable effort to
16 acquire fuel to provide electricity to its retail customers at the lowest fuel
17 cost reasonably possible. As NIPSCO regularly explains in its quarterly fuel
18 adjustment clause proceedings, NIPSCO purchases fuel (coal) pursuant to

1 long-term contracts entered into using competitive bidding and on the spot
2 markets. For gas-fired generators (combustion turbines and Sugar Creek),
3 NIPSCO purchases natural gas pursuant to supply contracts that are
4 entered into using a competitive bidding process. Historically, the natural
5 gas supply contracts have been seasonal or annual in duration, ensure firm
6 delivery of natural gas to the generator, and have competitive pricing
7 options based upon prevailing market conditions. NIPSCO considers
8 several factors in making fuel procurement decisions, including price,
9 quality, suitability, environmental attributes, transportation costs and
10 logistics, supplier availability, reliability, and diversity. Market factors also
11 affect fuel purchases.

12 **Q18. What was the coal inventory level in the Historic Base Period?**

13 A18. The retail jurisdictional coal inventory level reported in Petitioner's Exhibit
14 No. 3, Attachment 3-B-S2, RB Module for the Historic Base Period was
15 \$32,190,387 (Line 13, Column A)

16 **Q19. Is this coal inventory level reasonable?**

17 A19. Yes. This coal inventory level is consistent with NIPSCO's fuel inventory
18 strategy, which was provided as part of the Minimum Standard Filing

1 Requirements. NIPSCO's fuel inventory strategy is designed to balance the
2 costs associated with maintaining coal inventory with reliability to ensure
3 units are available to supply energy during periods of high demand,
4 extreme weather, or fuel transportation disruptions or mine production
5 problems.

6 **Q20. You mentioned above that NIPSCO now plans to retire Schahfer Units 17**
7 **and 18 no later than December 31, 2025, as opposed to no later than May**
8 **31, 2023. Has NIPSCO procured sufficient coal associated with this**
9 **extension?**

10 A20. Yes. Since announcing the change in expected retirement date for Units 17
11 and 18, NIPSCO was able to procure the coal necessary to continue
12 operations through 2025. Specifically, NIPSCO has entered into a term
13 Illinois Basin coal supply agreement with Peabody Coal Sales, LLC to cover
14 a significant portion of anticipated coal supply requirements for the
15 extension period.

16 **NIPSCO's Safety Culture**

17 **Q21. Please describe NIPSCO's safety culture.**

1 A21. NIPSCO's safety culture has continued to make progress over the years. In
2 2021, NIPSCO continued work on its Safety Management System ("SMS")
3 by expanding the program into its Electric Operations. These efforts are
4 making progress with NIPSCO's safety culture by addressing issues related
5 to safety, through the SMS program, which is based on the American
6 Petroleum Institute (API) Recommended Practice (RP) 1173. SMS is
7 anchored by Core Four (4) Responsibilities which include, (1) Following
8 Our Processes and Procedures; (2) Identifying and Reporting Risks; (3)
9 Continually Improving Processes and Procedures; and (4) Identifying and
10 Proactively Taking Action.

11 NIPSCO's SMS journey is intended to take safety to a new level of
12 continuous improvement. It brings together people, processes, and culture
13 to proactively find and act on risks to employees, contractors, customers,
14 and communities. SMS drives learning from past experiences, enhanced
15 risk models and input from teams on the front lines. These lessons drive
16 improvements that protect customers and communities, along with
17 employees and contractors. The Corrective Action Program ("CAP") is a
18 foundational part of that effort. The Corrective Action Program offers a

1 simple way to document identified risks and a systematic process to review,
2 prioritize, address, and track progress to reduce them. Submitting an issue,
3 concern, or risk in the Corrective Action Program starts a rigorous process
4 that can lead to resolving a prioritized risk through corrective action.

5 To continue building a stronger safety culture, starting in 2021, NIPSCO
6 began developing written programs for certain types of work that are
7 considered High Consequence Tasks—critical operational processes that, if
8 not performed properly, have the possibility of leading to a high
9 consequence outcome and putting NIPSCO's teams, customers, and
10 communities at risk. This 2021 initiative paid special attention to those
11 riskiest tasks by developing guidelines to document critical operations and
12 safety protocols. Employees and contractors review these guidelines before
13 performing the work to be certain the processes and standards that apply
14 are fresh in their minds. Employee feedback was incorporated into the
15 design, providing a simple way to consistently navigate through the critical
16 steps of High Consequence Tasks.

17 **Q22. Have NIPSCO's safety metrics improved in recent years?**

1 A22. Yes. As shown in Table 2 below, overall, NIPSCO has made a 34%
2 improvement in the OSHA recordable injury rate, held steady in DART
3 (days away, restriction or transfer) injury rate, and recorded a 10%
4 improvement in PVC (preventative vehicle crash) incidents from year end
5 2012 to year end 2021. As shown in Table 3 below, in Electric Operations,
6 NIPSCO has seen a 27% improvement in its OSHA recordable injury rate,
7 a 9% downturn in DART (days away, restriction or transfer) injury rate, and
8 a 46% improvement in PVC incidents from year end 2012 to year end 2021.

9 The recent downward trend in DART is due to COVID cases, medical case
10 management by providers, and soft tissue injuries. COVID cases that are
11 deemed work-related for recordability will tend to always follow in DART
12 classifications and NIPSCO continues to monitor CDC guidance for
13 strategies to implement to prevent and/or reduce workplace transmission
14 of COVID. Additionally, medical providers are essentially changing to
15 more conservative treatment methods and as a result, NIPSCO has noticed
16 a rise in DART cases in recent years. NIPSCO continues to work with the
17 NiSource Medical Director in obtaining access to the best available
18 occupational health clinics in providing treatment to our employees. In

1 certain instances, clinics have been replaced to better align with our vision
2 and quality of care. Additionally, where soft tissue injuries have resulted
3 in DART cases, the organization has recently implemented a new program
4 called NIPSCO Moves that incorporates the latest advances in science for
5 injury prevention utilizing the same techniques and principles incorporated
6 by USA Olympic and professional athletes. The combined impact of these
7 three areas on NIPSCO's DART rates should improve in coming years as
8 our strategies for prevention and reduction are underway.

9 **Table 2**

NIPSCO Overall Performance ^^			
Year	OSHA Rate	DART Rate	PVC Incidents
2012	1.83	1.04	51
2013	1.50	0.93	45
2014	1.26	0.84	40
2015	1.23	0.65	47
2016	1.20	0.61	34
2017	0.75	0.33	38
2018	1.14	0.68	42
2019	1.33	0.88	57
2020	1.24	0.75	36
2021	1.20	1.04	46
^^ Includes all NIPSCO operations			

Table 3

NIPSCO Electric Stats			
Year	OSH A Rate	DART Rate	PVC Incidents
2012	2.46	1.54	26
2013	1.44	0.99	16
2014	1.41	0.97	20
2015	2.20	1.18	21
2016	2.23	1.37	13
2017	1.30	0.61	11
2018	2.23	1.61	21
2019	2.70	1.95	21
2020	2.61	1.59	13
2021	1.79	1.69	14

Q23. Does NIPSCO's focus on safety benefit customers?

A23. Yes. NIPSCO's focus on safety helps customers in a variety of ways. This focus ensures a healthier, more productive workforce while keeping the public as safe as possible. By keeping employees safer, NIPSCO is lowering costs for overtime or contracted work to replace an injured work force. NIPSCO is reducing hidden costs by preventing tired or less experienced employees from having to replace more experienced employees when they are injured. All other factors remaining constant, focusing on safety reduces NIPSCO's operating costs.

1 From a public safety and reliability standpoint, NIPSCO is using a risk-
2 based prioritization approach as a guide in long-term system
3 modernization planning. This approach identifies the highest-risk assets
4 within the NIPSCO electric system and focuses mitigation planning on
5 assets with the highest risk of failure. All major electric transmission and
6 distribution assets, such as substation transformers, substation breakers
7 and circuits, are included in this modeling approach. The scores derived
8 from this risk model provide focus to high-risk assets and assist in
9 prioritizing other areas of the business such as inspections, maintenance,
10 load growth, and grid modernization. This approach helps keep NIPSCO's
11 electric assets performing as anticipated and reducing overall risk of failure
12 with a release of energy in public areas.

13 Additionally, NIPSCO is committed to educating the public about the
14 importance of safe digging by promoting local 811 programs – the national,
15 universal phone number and free service to call ahead of any digging
16 project to have underground utilities marked. The number one cause of
17 natural gas pipeline and underground electric primary damage is from
18 third parties digging near underground facilities. NIPSCO focuses on

1 educating the public about the importance of calling 811. Realizing its
2 employees are NIPSCO's best advocates and connection to its customers
3 and the communities we serve, NIPSCO added 811 logos to its company
4 uniforms. National Safe Digging Month (April) and National Safe Digging
5 Day (August 11) give NIPSCO opportunities to recognize and celebrate
6 local partners in safe digging.

7 **NIPSCO's Electric Transmission and Distribution Systems**

8 **Q24. Please describe NIPSCO's electric transmission system.**

9 A24. The NIPSCO electric transmission system consists of approximately 21
10 circuit miles of 765 kV, 453 circuit miles of 345 kV, 810 circuit miles of 138
11 kV and 1,682 circuit miles of 69 kV transmission lines. In addition, NIPSCO
12 has 66 transmission substations. NIPSCO is interconnected with seven
13 neighboring utilities. The Company has transmission interconnects with
14 American Electric Power or its affiliates, at the 345 kV, 138 kV, and 69 kV
15 operating voltages. NIPSCO also interconnects with Commonwealth
16 Edison at 345 kV and 138 kV and with Duke Energy Indiana at 345 kV, 138
17 kV and 69 kV and with NextEra Energy Transmission at 345 kV. NIPSCO
18 has a single 138 kV interconnection with both Ameren and International

1 Transmission Company and a single 765 kV interconnection with Pioneer
2 Transmission.

3 **Q25. Please provide an overview of the NIPSCO electric distribution system.**

4 A25. NIPSCO serves more than 483,000 customers in Northern Indiana,
5 primarily through more than 900 distribution circuits. These circuits
6 operate at a nominal voltage of 34.5 kV and 12.5 kV, and radiate from
7 approximately 249 distribution substations. There are approximately 8,246
8 miles of overhead line with about 2,643 miles of underground cable.

9 **Transmission and Distribution Investment**

10 **Q26. Please identify the numerous investments NIPSCO has made in its**
11 **transmission and distribution system since the 45159 Electric Rate Case.**

12 A26. Since the 45159 Electric Rate Case, NIPSCO has made numerous
13 investments in its transmission and distribution system. Most of NIPSCO's
14 investment in the transmission and distribution system since the 45159
15 Electric Rate Case has been pursuant to its Transmission, Distribution, and
16 Storage System Improvement Charge ("TDSIC") Plans. NIPSCO's initial
17 TDSIC plan for the period January 1, 2016 through May 31, 2021 was
18 approved in Cause No. 44733. NIPSCO's current TDSIC plan for the period

1 June 1, 2021 through December 31, 2026 was approved in Cause No. 45557.

2 NIPSCO has made significant investments in infrastructure upgrades
3 pursuant to its TDSIC plans. Through January 31, 2022, NIPSCO TDSIC
4 investments total more than \$840 Million in direct costs. Some
5 infrastructure upgrades executed through NIPSCO's TDSIC Plan include:

6 (a) Underground Cable Replacement. This program started in 2014 and
7 stretches across NIPSCO's service territory, targeting early
8 generation cable that was prone to failure. Since the inception of the
9 program, NIPSCO has replaced a total of approximately 3.5 million
10 feet of cable and conduit.

11 (b) Substation Relay Modernization. Relays protect the NIPSCO electric
12 transmission and distribution system from undesired system
13 conditions such as overvoltage, thermal overload, and short circuit.
14 Relay modernization provides NIPSCO customers better service
15 through reduced outage times and system visibility. The scope of
16 these projects ranges from replacing mechanical relays, breaker
17 replacements, upgrading protection schemes, and communication
18 equipment to provide visibility and relay communication. Since the

1 inception of the program, NIPSCO has modernized all its 345kV
2 circuit protection relays, 83% of its 138kV circuit protection relays,
3 and 72% of its 69kV circuit protection relays.

4 (c) Steel Structure Life Extension. Steel structures are subject to
5 degradation through physical damage, ground conditions, and
6 normal atmospheric conditions. NIPSCO's Steel Structure Life
7 Extension program is designed to extend the life of steel structures
8 or rehabilitate those that do not meet the accepted strength
9 requirements. Since 2016, NIPSCO has coated and extended the life
10 of over 2,700 structures through 2021. To date, approximately 70%
11 of NIPSCO's steel structures have received this life extending
12 treatment and rejuvenation. The Steel Structure Life Extension
13 program is a cost-effective way to maintain reliability of the steel
14 transmission structures within NIPSCO's electric service territory.

15 (d) 4kV Conversion Project. NIPSCO's 4kV Conversion Project
16 modernized outdated circuits mainly located throughout the
17 northern portion of NIPSCO's service territory. The program
18 consisted of upgrading or retiring assets such as poles, wire,

transformers, and substations to a more modern construction standard, resulting in a more reliable and easier to restore system. NIPSCO completed the 4kV conversion project in 2021. A total of 19 4 kV circuits totaling approximately 33.8 circuit miles were upgraded to 12.5 kV, and seven 4 kV substations were retired.

Q27. Please identify investments NIPSCO is currently undertaking in its transmission and distribution system that are planned to be in-service by the end of the Forward Test Year (December 31, 2023).

A27. The investments NIPSCO is currently undertaking in its transmission and distribution system that are planned to be in-service by the end of the Forward Test Year are as follows:

- (a) 138Kv Synchronous Condenser. This project includes the installation of a new 138 kV Synchronous Condenser, which will replace the Unit 8 Synchronous Condenser conversion (completed in 2018). The Synchronous Condenser will have a rating of +360/-180 Megavolt Ampere Reactive Power (MVAR) and will be a long-term solution for short circuit and voltage support on the local 138 kV

1 electrical system. This investment is needed to support NIPSCO's
2 transition to renewable energy.

3 (b) LNG to Stillwell. This project was identified in connection with
4 NIPSCO's integrated resource plan to prepare for the retirement of
5 Schahfer. This project includes a 138 kV circuit upgrade with new
6 monopole towers and larger current carrying conductor.

7 (c) Shoreline Substation. Michigan City is one of NIPSCO's oldest 138
8 kV substations, with drawings for the original facility dating back
9 nearly 100 years, to the year 1926. The current substation
10 configuration includes one breaker for every line and one breaker for
11 the transfer bus. The failure of a breaker or fault on the transfer bus
12 results in an outage at the entire substation. In the new bus
13 configuration, three breakers are required for every two circuits.
14 Utilizing this configuration, any circuit breaker can be isolated and
15 removed for maintenance without interrupting supply of any of the
16 other circuits. The breaker and a half scheme is very flexible and
17 highly reliable. This bus configuration will improve system safety
18 and performance by preventing errors tied to the existing complex

1 bus configuration during switching operations and allow for ease of
2 future maintenance activities. The substation will be relocated and
3 completely rebuilt to current standards to increase safety,
4 operability, and compliance. The scope of this project includes
5 replacement of the remainder of the 138 kV breakers and their
6 ancillary equipment and an entirely new relay house. This is an
7 approved project under NIPSCO's current electric TDSIC Plan.

8 (d) Electric Control Center. A new electric control center is being
9 constructed to improve communications and operations of the
10 NIPSCO electric operations department. The project will co-locate
11 Transmission Operations, Generation Operations, Distribution
12 Operations, Operations Dispatch, Operation Planning, Compliance
13 Training, Security Operations Center, and Operations Technology.
14 Construction is expected to begin in late 2022 with most construction
15 taking place through the end of 2023 and into 2024. This new facility
16 will improve internal and external operations communication,
17 coordination, and situational awareness. Other benefits include
18 integrated transmission and distribution outage management and

1 emergency response coordination. The new facility will be able to
2 accommodate new technology systems, including Advanced
3 Distribution Management Systems and Advanced Metering
4 Infrastructure.

5 **Q28. Are there any transmission facilities that are not included in NIPSCO's**
6 **jurisdictional rate base in this case?**

7 A28. Yes. NIPSCO owns and operates certain transmission facilities which are
8 treated as non-jurisdictional assets as approved in Cause Nos. 44156-RTO-
9 1, 13, and 19. These transmission facilities consist of two Multi Value
10 Projects, four Targeted Market Efficiency Projects, and one Interregional
11 Market Efficiency Project as defined by MISO and further described in the
12 RTO proceedings listed. As these projects were granted non-jurisdictional
13 treatment, they are excluded from jurisdictional rate base in this case.

14 **Q29. In your opinion, are NIPSCO's jurisdictional transmission and**
15 **distribution plant and equipment used and useful in the provision of**
16 **electricity to NIPSCO's retail electric customers?**

17 A29. Yes. NIPSCO's jurisdictional transmission and distribution plant and
18 equipment are essential to the reliable transport and delivery of electricity

1 from NIPSCO's generation fleet (or from other generators) to its retail
2 customers to meet customers' needs for electric power.

3 **Customer Service and Reliability**¹

4 **Q30. Please summarize the reliability metrics associated with NIPSCO's**
5 **transmission and distribution system since the 45159 Electric Rate Case.**

6 A30. NIPSCO monitors three main metrics to evaluate the reliability of the
7 transmission and distribution system: SAIFI, SAIDI and CAIDI (the
8 "reliability metrics"). SAIFI is the System Average Interruption Frequency
9 Index and represents the average number of times that a system customer
10 experiences an outage during the year. SAIDI is the System Average
11 Interruption Duration Index and represents the number of minutes a
12 utility's average customer did not have power during the year. CAIDI is
13 the Customer Average Interruption Duration Index and represents the
14 average time of an outage during the year.

15 NIPSCO's reliability indices, SAIFI, SAIDI, and CAIDI, have increased
16 since the 45159 Electric Rate Case. As shown in Figure 2 below, when

¹ As noted above, additional information on NIPSCO's customer service and reliability metrics is available in its PMC Report filed on July 1, 2022, in Cause No. 44688.

1 looking at the reliability metrics from an all-inclusive perspective, NIPSCO
2 has seen increases in SAIFI, SAIDI, and CAIDI. NIPSCO believes this is a
3 result from the number of Major Event Days ("MED") it has experienced
4 over the years. MED are primarily storms or severe weather events that are
5 more destructive than typical storm events. Figure 3 below illustrates the
6 number of MED in NIPSCO's service territory and the threshold that was
7 used to identify major event days each year. As shown in Figure 3, NIPSCO
8 has seen an increase in MED in recent years, due to stronger storm activity
9 across the service territory. Furthermore, NIPSCO has seen an increased
10 number of MED in the last 4 years, with two of the highest number of MED
11 in 2019 and 2021. The increase in MED and associated restoration days in
12 2021 is the result of increased severe weather in 2021, with 10 MED, which
13 is the highest in the past 10 years.

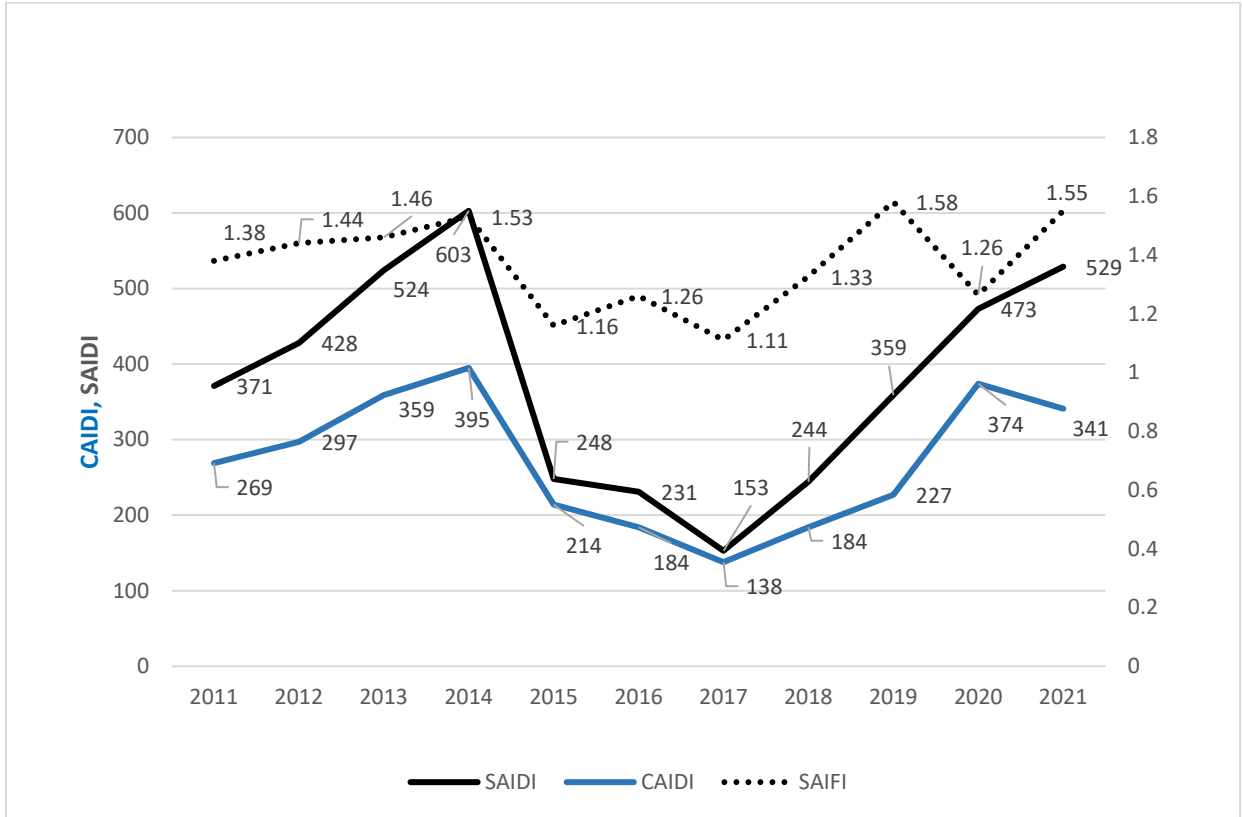
14 When looking at the reliability metrics, without MED, NIPSCO has held
15 steady in regard to SAIFI, since the 45159 Electric Rate Case. This can be
16 attributed to: (1) increasing NIPSCO's vegetation management funding in
17 its distribution and transmission circuit program; (2) execution of the
18 TDSIC plan providing system resiliency; and (3) NIPSCO's Outage

1 Investigation Program which targets outages that resulted in over 1,000
2 customers affected. NIPSCO expects to see additional improvement in
3 SAIFI, as it continues investing in its vegetation circuit trimming and
4 executing its current TDSIC plan, which includes hardening the system
5 with new wood poles, replacing older vintage underground cable, and
6 deploying additional distribution automation.

7 As far as SAIDI and CAIDI, without MED, NIPSCO has seen the metrics
8 increasing since the 45159 Electric Rate Case. Even though NIPSCO owns
9 five mobile substations to assist with construction activities, NIPSCO still
10 has the need in many cases to tie circuits to adjacent substations or circuits
11 during construction activities. Therefore, when an outage occurs on circuits
12 that are tied, the number of customers impacted is increased. NIPSCO
13 expects to see improvements in both SAIDI and CAIDI with the execution
14 of its current TDSIC plan, which includes "Grid Modernization"
15 investments, through which NIPSCO will provide value to its customers by
16 reducing outage severity and duration, thereby improving the customer
17 experience.

1

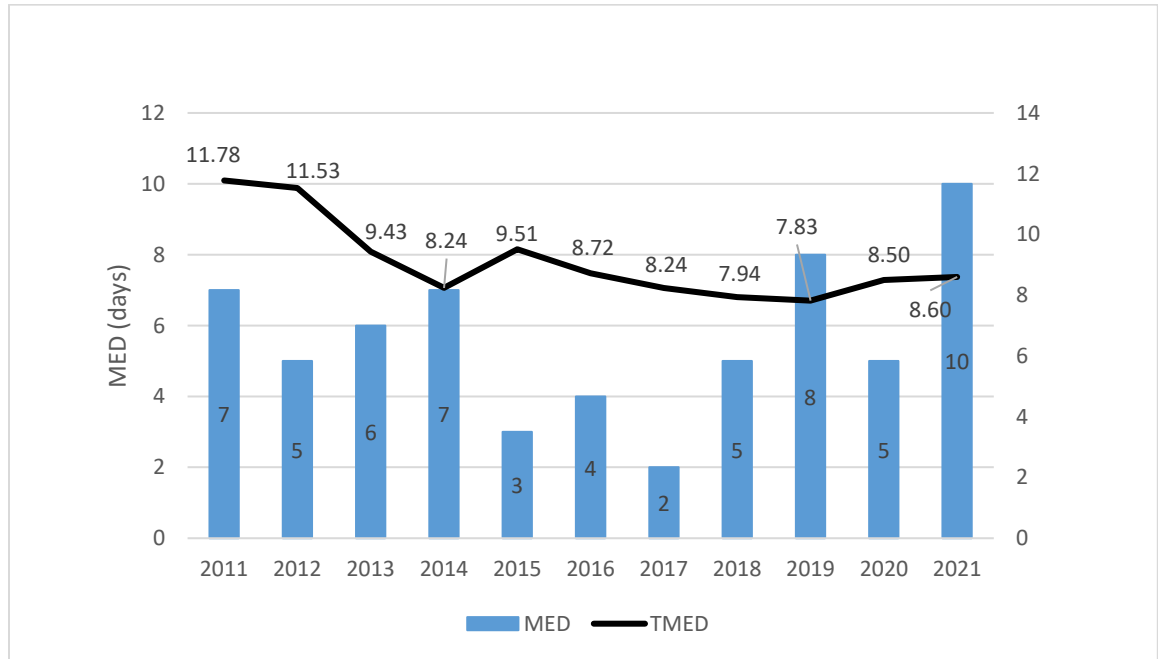
Figure 2. NIPSCO Reliability Metrics (Including MED)



2

3

Figure 3. NIPSCO's Major Event Days Metrics



Q31. Are NIPSCO's transmission and distribution reliability metrics in line with industry standards?

A31. Yes. NIPSCO uses the Institute of Electrical and Electronics Engineers ("IEEE") Standard 1366-2012 when calculating the metrics for SAIFI, SAIDI, and CAIDI. Overall, NIPSCO has been holding steady when compared to its peers. Figure 4 shows that NIPSCO's SAIFI has been lower (better) than the IEEE industry median for medium-sized utilities over the past 10 years. Figure 5 shows that NIPSCO's SAIDI has been below or slightly above the

1 IEEE industry median for medium-sized utilities over the past 10 years.²

2 NIPSCO saw an increase to SAIDI in 2021 because of a high number of
3 severe weather days (27) impacting its customers. A severe weather day
4 for NIPSCO is determined when 20% of the Threshold Major Event Day
5 ("TMED") calculation for the year is met (TMED is referenced in Figure 3).

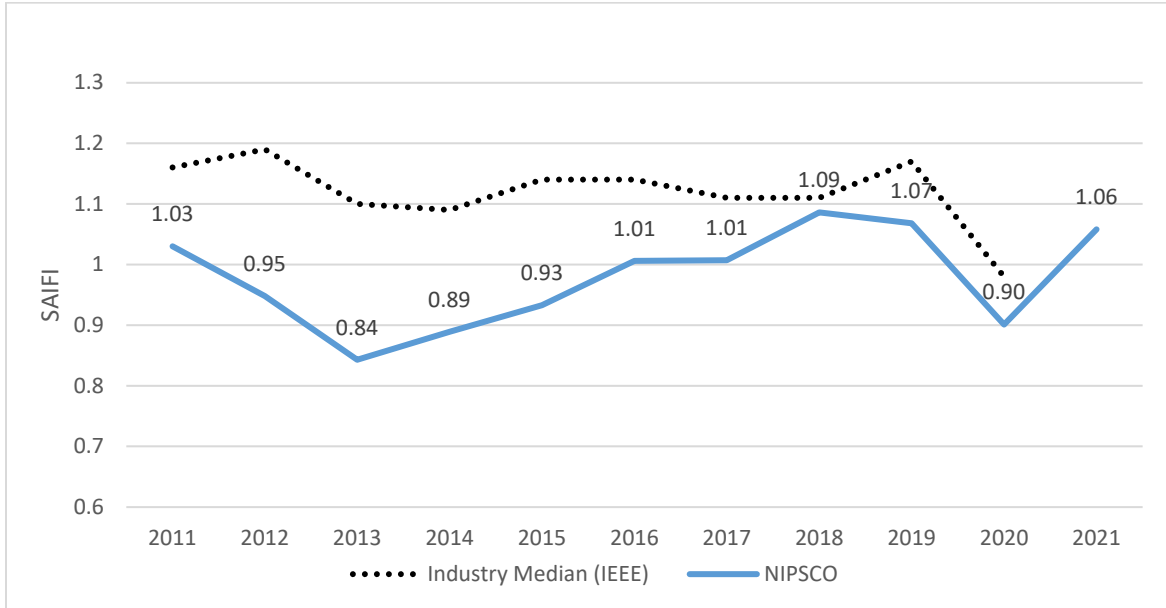
6 Finally, Figure 6 shows that NIPSCO's CAIDI has been above the IEEE
7 industry median for medium-sized utilities over the past 10 years.
8 Similarly, as in the case for SAIDI, NIPSCO also saw an increase to CAIDI
9 in 2021 because of a high number of severe weather days (27) impacting its
10 customers and workforce availability impacts from COVID-19 worker
11 safety protocols.

12

² IEEE Standard 1366-2012 Beta Method using a utility's daily SAIDI values for the past five reporting years.

1

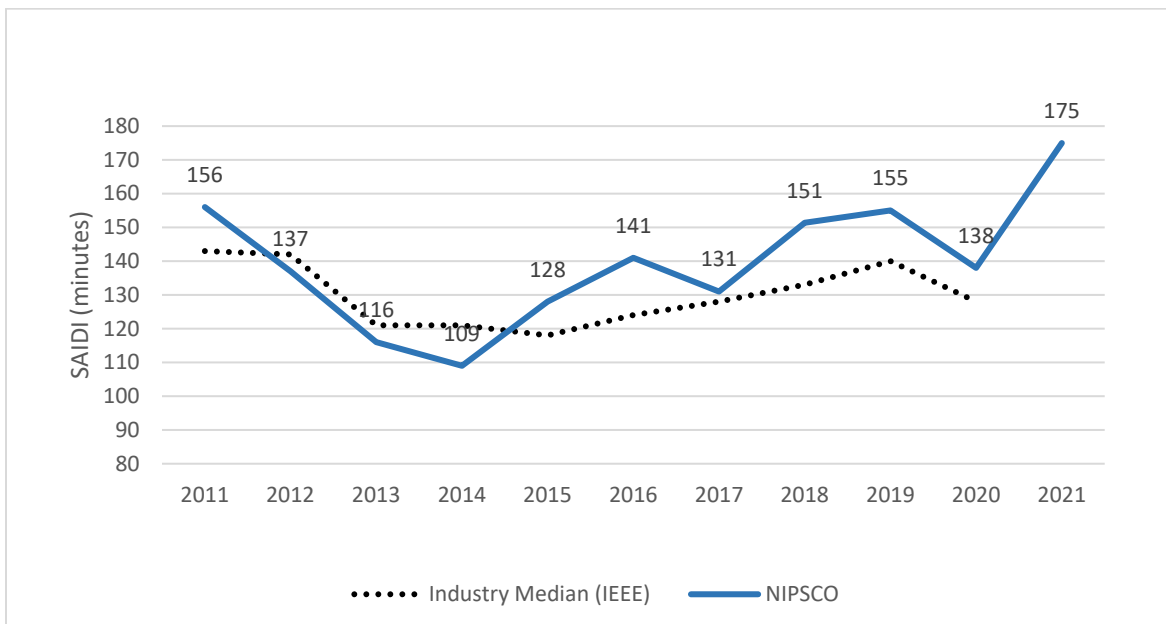
Figure 4. SAIFI (excluding Major Events)



2

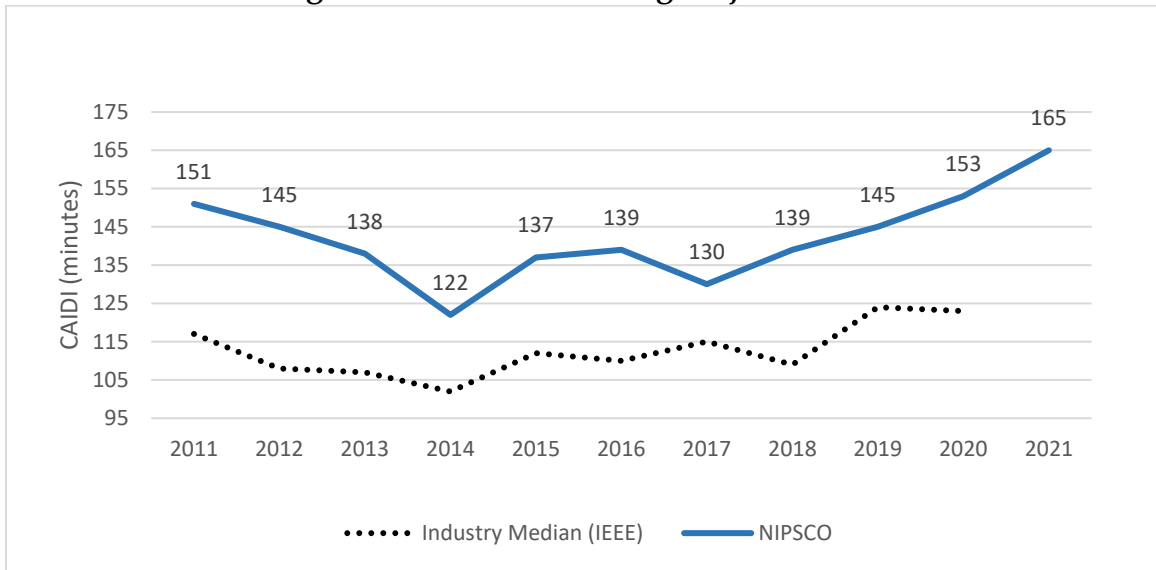
3

Figure 5. SAIDI (excluding Major Events)



4

Figure 6. CAIDI (excluding Major Events)



Q32. What types of maintenance programs are in place at NIPSCO to ensure electric system reliability?

A32. NIPSCO has a comprehensive set of proactive substation, transmission, and distribution maintenance programs targeted at reliability. These include an active vegetation management program and capital investments aimed at enhancing system capabilities, improving reliability, and replacing aging infrastructure where needed. NIPSCO also continues to review and enhance its transmission system maintenance program procedures and record systems to improve reliability, reduce mis-operations, and ensure

1 compliance with North American Electric Reliability Corporation
2 standards.

3 NIPSCO is currently operating its wooden structure inspection program on
4 a 10-year cycle. This program includes the treatment/life extension of poles
5 meeting minimum strength requirements and replacement of those that do
6 not meet those requirements. The pole program inspects approximately
7 30,000 wooden transmission and distribution poles per year and replaces a
8 minimum of 1,200 poles on an annual basis. A similar program has been
9 implemented for NIPSCO's steel structures, which includes the inspection,
10 remediation, and coating of NIPSCO's steel lattice structures and
11 monopoles. Currently this program operates on a 20-year cycle and
12 includes structures both outside and inside of substations.

13 Other system reliability programs include the periodic inspections and
14 maintenance of transmission lines and structures, substation equipment,
15 protective relay systems, and distribution pad-mount transformers, pole-
16 mounted reclosers, voltage regulators, switched capacitors, and other
17 underground equipment. These programs also include the remedial work
18 necessary to repair or replace minor plant items found to be deficient from

1 inspection criteria.

2 **Q33. How does NIPSCO's TDSIC plan address system reliability?**

3 A33. One focus of NIPSCO's TDSIC plan is reducing system risk by addressing
4 projects related to aging infrastructure. These projects focus on mitigating
5 assets that have high likelihood of failure, as well as a high consequence of
6 failure. By doing this, NIPSCO can prioritize those assets that will have the
7 highest probability of failing that will also have the largest impact to
8 NIPSCO's customers, as well as safety and environmental impacts.

9 A specific example of the reliability improvements NIPSCO's customers
10 have experienced can be quantified through the execution of the
11 Underground Cable Replacement program. This program focuses on 1970s
12 and 1980s vintage unjacketed cable, which accounts for 90% of the
13 underground faults each year. NIPSCO focused its replacement on the
14 impact of a failure and the frequency of failures. With this, over the last 10
15 years, NIPSCO has decreased the number of customers affected each year
16 by an underground fault from over 10,000 to under 8,000, a 20%
17 improvement. Execution of this program has also decreased the number of
18 underground faults on NIPSCO's system from over 300 to just above 200

1 each year; a 33% improvement.

2 **Q34. In addition to the maintenance programs described above, what other**
3 **actions has NIPSCO undertaken to maintain and/or improve customer**
4 **service and reliability?**

5 A34. On an annual basis, NIPSCO reviews and, if needed, makes adjustments to
6 its Electric Emergency Response Plan ("EERP"). The EERP is a coordinated
7 and comprehensive response plan for rapid restoration of electric service in
8 the event of severe weather, or other system emergencies, by ensuring that
9 all required corporate resources are utilized in the most effective manner.

10 In addition, NIPSCO continues its formal Outage Investigation Program.
11 This Program reviews any outages that impact more than 1,000 customers,
12 result in a pole fire or similar safety-related event, or have an outage cause
13 code of "unknown." The findings are reported out through the
14 organization. Lineman, Substation Electricians, Supervisors, Dispatchers,
15 and Engineers all benefit from these report findings by applying these
16 lessons learned to their designs, materials, and construction methods to
17 improve reliability. This Program also reviews and updates the outage
18 cause codes to identify the true outage root cause. Doing so allows NIPSCO

1 to perform analytics more accurately on its outage causes and make
2 improved decisions on materials, designs, construction methods, and
3 maintenance techniques. This Program averages 110 investigations per
4 year and is made up of the most impactful outages to NIPSCO's customers.

5 NIPSCO maintains a Line & Substation voltage regulator maintenance
6 replacement program to reduce service failures leading to enhanced
7 customer reliability. Newer design regulators incorporate enhanced tap
8 changers that reduce contact wear and thus premature failure.
9 Microprocessor based controls have been more reliable than analog
10 controls, with the added benefit of enhanced customer voltage profile.

11 NIPSCO continues to perform its Circuit Performance Improvement
12 Program to better improve electric system reliability. The Program includes
13 calculating the SAIFI, SAIDI, and CAIDI, and Customer Duration Hours
14 annually for each circuit and determining an overall performance value for
15 each circuit. The circuits with the worst performance values are then
16 assessed and recommendations for improvement are developed. The
17 Program includes identifying all taps that have experienced multiple
18 outages in the previous year and developing recommendations for

1 improvement. Recommendations for improvement for the Circuit
2 Performance Improvement Program include targeted tree trimming,
3 replacement of equipment prone to failure, replacement of equipment that
4 is in poor condition, an analysis of fuse coordination and loading, and
5 installing additional sectionalizing devices (Cut-Outs, Triple-Shots,
6 Reclosers, Switches, etc.), where appropriate, to minimize the impacts of
7 outages and the number of customers affected per outage.

8 NIPSCO has commenced rollout of a modern distribution automation
9 ("DA") system to replace NIPSCO's current aged DA system. This system
10 will help to sectionalize NIPSCO's customers down to 500 count sections,
11 which reduces the number of customers affected by a system interruption.
12 It will also help pinpoint the cause of the interruption, further reducing the
13 time needed to patrol the affected circuit to find the defect.

14 NIPSCO has also completed its investment in an Enhanced Outage
15 Management System ("EOMS") to improve customer experience by
16 providing for faster restoration and more accurate communication of
17 estimated time of restoration during planned and unplanned outages.
18 Overall, the EOMS will serve as the foundational platform to drive

dependable, predictable, timely service and emergency response.

Finally, to enhance customer experience, NIPSCO improved its mobile user application to show the outage cause when NIPSCO has updated the estimated time of restoration ("ETR"). All electric customers that have supplied NIPSCO with an email address were auto-enrolled to receive power outage email alerts. NIPSCO also allows customers to enroll themselves to receive Account Alert notifications via text and/or voice message for unplanned electrical outages and ETR notifications. This information allows NIPSCO to inform customers on the duration of the outage so customers can plan their day accordingly.

Q35. Has NIPSCO seen reductions in tree-related outages events?

A35. Except for 2021, NIPSCO has seen an overall reduction of Tree Related Outages ("TROs") since 2016. As shown in Table 4 below, 2021 had a high number of localized weather-related events. When comparing the 3-year period 2016 to 2018 and 2019 to 2021 in Table 5, NIPSCO's average tree related outages improved from 3,637 (2016 to 2018) to 3,060 (2019 to 2021). This improvement is encouraging, considering NIPSCO has experienced more weather event days from 2019 to 2021 compared to 2016 to 2018 and

1 confirms NIPSCO is targeting the correct circuits that is causing the most
2 customer outages. However, NIPSCO is moving to a more proactive
3 approach that focuses on its distribution and sub-transmission circuits.

4 **Table 4**

Tree Related Outages (Excluding Major Events)		
	Outages	Severe Days
2016 Tree Outages	3705	15
2017 Tree Outages	3610	16
2018 Tree Outages	3595	20
2019 Tree Outages	3056	29
2020 Tree Outages	2892	15
2021 Tree Outages	3233	27

5

6 **Table 5**

3-Year Period	Avg. Tree Outages (Excluding Major Events)	Avg. Severe Days	Avg. MED
2016 – 2018	3,637	17	3.6
2019 – 2021	3,060	23.6	7.6

7

8 **Q36. What vegetation management cycle is NIPSCO currently on for its**
9 **distribution and sub-transmission circuit program?**

10 **A36.** On average for the last three years, NIPSCO has trimmed approximately
11 750 circuit miles per year. Assuming this pace continues, NIPSCO would
12 trim each mile of circuit once every 11 years. However, NIPSCO's

1 experience is, on average, trees grow back into the lines within a 5-year
2 period. In order to trim or clear each of its distribution and sub-
3 transmission circuits every 5 years, a significant number of additional crews
4 would need to be utilized and would cover about 1,600 miles per year.

5 **Q37. What is the biggest challenge NIPSCO faces to be able trim each circuit**
6 **every 5 years?**

7 A37. Public and employee safety is NIPSCO's utmost priority when performing
8 work. Consequently, NIPSCO only partners with contractors who
9 specialize in this kind of work and have proven experience in tree clearing
10 around energized lines. NIPSCO has been working with its labor
11 contractors to develop a plan to ramp up staffing in a prudent and
12 responsible way to recruit, train, and retain talent to work on energized
13 lines. In fact, NIPSCO has begun onboarding crews starting in 2022 and
14 will continue this steady approach until meeting the staffing requirements,
15 which is currently targeted to conclude in the last quarter of 2023. Getting
16 to the place where each circuit mile is cleared every five years would
17 require additional crews and additional expenditures, especially with the
18 tight labor market and cost increases, which are discussed further below.

1 Q38. How are customer service and reliability goals incorporated into
2 NIPSCO's planning process?

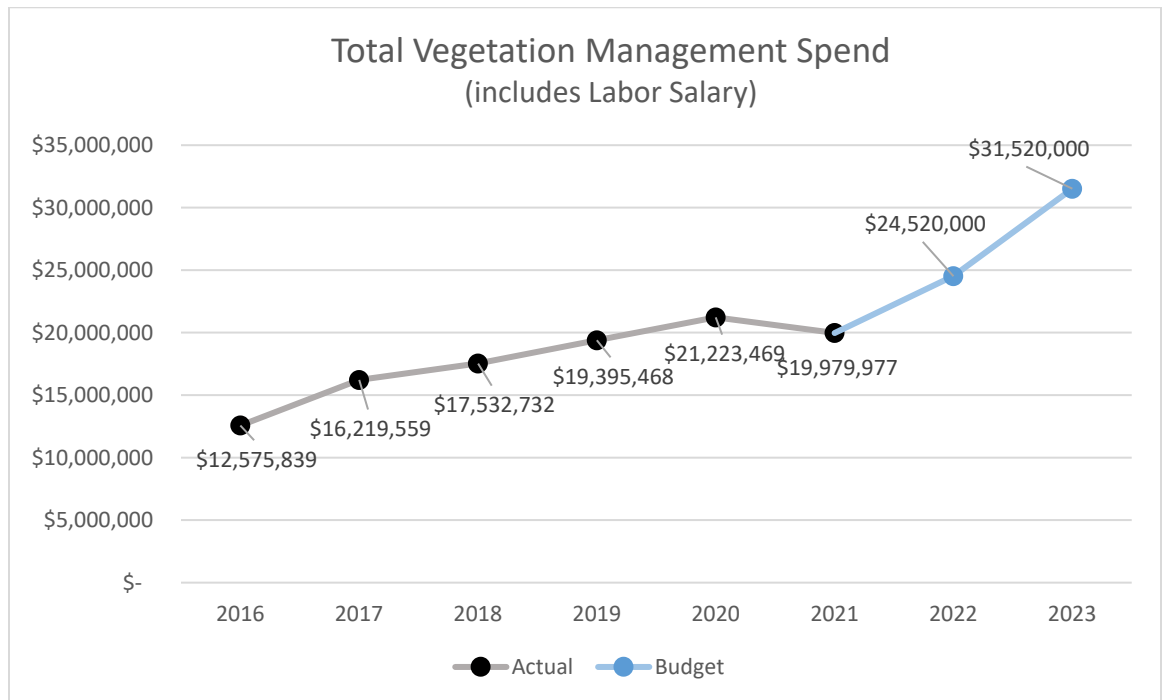
3 A38. NIPSCO prepares an annual operating plan to outline long term and near-
4 term operational goals, plans, and performance targets. Key elements of
5 this plan include a focus on service and reliability improvements.
6 Performance targets are established that represent stretch levels of
7 continuous improvement and initiatives are then outlined to achieve the
8 performance targets. These performance targets and initiatives are then
9 cascaded throughout the organization in an aligned and increasingly more
10 specific manner, becoming a core part of the annual performance
11 management process. NIPSCO's performance initiatives are directly tied
12 to reliability metrics (SAIFI, SAIDI, and CAIDI), safety metrics (OSHA
13 recordables, DART, and PVCs), and staying within operation budget, and
14 targets for these metrics are included in performance expectations.

15 Q39. Please describe NIPSCO's Vegetation Management Program.

16 A39. To improve reliability, as shown in Figure 7 below, NIPSCO has steadily
17 increased funding for its vegetation management program to specifically
18 focus on trimming more circuit miles on distribution and sub-transmission

circuits. NIPSCO has used the majority of the budget increase to clear circuits that have the highest tree-related outages.

Figure 7. Total Vegetation Management Spend



Over the years, the line mile cost has become more expensive. NIPSCO has experienced increases in the cost of performing line clearance tree trimming from its preferred vendors. Tight labor markets, competition for labor of neighboring utilities, and increases in fuel and equipment costs, have all led to increasing the cost to perform the work.

In 2017, NIPSCO Vegetation Management held a category specific sourcing

1 event with vendors to secure pricing for multi-year contracts. The sourcing
2 strategy performed in 2017 and renewed in 2021 fundamentally changed
3 the way NIPSCO performs line clearance activity. The event moved
4 NIPSCO to a unit-based model with a multi-year commitment from the
5 preferred partners to lock prices for the term of the contract with a
6 commitment from NIPSCO for steady and stable work during the contract
7 term. This partnership has assisted the partners to secure resources to assist
8 in controlling increases in costs.

9 Between 2021 and 2022, the cost for equipment has also increased. All
10 categories of equipment saw an increase beyond the annualized inflation
11 rate. Similarly, labor has increased for some of the individual labor classes.
12 The increase in labor and equipment are primarily driven by the increased
13 demand for resources across the industry and a tightening of the labor and
14 equipment resources. According to NIPSCO contractors, the market
15 constraints are due to the low unemployment rate, and other utilities
16 increasing their demand for vegetation contractors.

17 Due to increases in contractor costs, NIPSCO's 2023 budget funding of
18 approximately \$30 million will provide for the completion of

1 approximately 1,200 miles of line, which is slightly better than a 7-year
2 cycle. The market adjustment increases will allow NIPSCO to continue to
3 take steps to improve customer reliability and experience by reducing
4 vegetation related outages.

5 **Pro-Forma Expense Adjustments**

6 **Q40. Please describe Adjustment OM 2A-23R for Generation Maintenance**
7 **Activity expenses shown on Petitioner's Exhibit No. 3, Attachment 3-C-**
8 **S2, OM 2A.**

9 A40. Adjustment OM 2A-23R is a rate making adjustment increasing the
10 Generation Base Maintenance expense by \$1,629,147 to reflect an historical
11 (2019-2021) 3-year average. If this adjustment is not included, the Forward
12 Test Year electric operating expenses will be understated. Details of this
13 adjustment can be found in Petitioner's Confidential Exhibit No. 22-S2,
14 Workpaper OM 2A.

15 **Q41. Please describe Adjustments OM 2B-23R for Planned Outages expenses**
16 **shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2B.**

17 A41. Adjustment OM 2B-23R is a rate making adjustment decreasing the
18 Planned Outages expense by \$3,207,062 to reflect an historical (2019-2021)

1 3-year average. The planned outage schedule varies by year, and the
2 workplan for each generating station details the projected expenditure
3 amount by station, unit, and major component. If this adjustment is not
4 included, the Forward Test Year electric operating expenses will be
5 overstated. Details of these adjustments can be found in Petitioner's
6 Confidential Exhibit No. 22-S2, Workpaper OM 2B.

7 **Q42. Please describe Adjustments OM 2C-23R for Forced Outages expenses**
8 **shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2C.**

9 A42. Adjustment OM 2C-23R is a rate making adjustment increasing the Forced
10 Outage expense by \$1,053,877 to remove Schahfer Unit 14 and 15 and reflect
11 an historical (2019-2021) 3-year average. If this adjustment is not included,
12 the Forward Test Year electric operating expenses will be understated.
13 Details of this adjustment can be found in Petitioner's Confidential Exhibit
14 No. 22-S2, Workpaper OM 2C.

15 **Q43. Please describe Adjustments OM 2D for Variable Chemicals expenses**
16 **shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2D.**

17 A43. Adjustment OM 2D-21 is a normalization adjustment decreasing the
18 Historic Base Year expense by \$897,199 to remove variable chemicals

1 associated with Schahfer Unit 14 and 15. If this adjustment is not included,
2 the Historic Base Year electric operating expenses will be overstated.
3 Details of this adjustment can be found in Petitioner's Confidential Exhibit
4 No. 22-S2, Workpaper OM 2D.

5 **Q44. Please describe Adjustments OM 2E for Nontrackable Fuel Handling**
6 **expenses shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2E.**

7 A44. Adjustment OM 2E-21 is a normalization adjustment decreasing the
8 Historic Base Year expense by \$7,923,431 to remove nontrackable fuel
9 handling expense associated with Schahfer Unit 14 and 15. If this
10 adjustment is not included, the Historic Base Year electric operating
11 expenses will be overstated. Details of this adjustment can be found in
12 Petitioner's Confidential Exhibit No. 22-S2, Workpaper OM 2E.

13 **Q45. Please describe Adjustments OM 2G for Line Locates expenses shown on**
14 **Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2G.**

15 A45. Adjustment OM 2G is a rate making adjustment increasing the Line Locates
16 operating expenses by \$1,602,370. Overall, NIPSCO has experienced
17 increases in the volume of line locate tickets year-over-year. The proposed
18 adjustment reflects an 11.75% ticket volume increase, based on a 4-year

1 average. The main driver of the volume is attributed to increases in public
2 marketing and awareness regarding calling 811 for a locate ticket and
3 increases in fiber and infrastructure investments occurring across the
4 service territory.

5 The pro forma adjustment also reflects incremental cost per ticket increases,
6 which include labor rate increases to retain talent and price increases to
7 perform audits at a 10% rate (up from 5% in 2021) to ensure better quality
8 of locates. If this adjustment is not included, the Forward Test Year electric
9 operating expenses will be understated. Details of this adjustment can be
10 found in Petitioner's Confidential Exhibit No. 22-S2, Workpaper OM 2G.

11 **Q46. Please describe Adjustments OM 2I for Non-jurisdictional expenses**
12 **shown on Petitioner's Exhibit No. 3, Attachment 3-C-S2, OM 2I.**

13 A46. Adjustment OM 2E-23 is a rate making adjustment decreasing the Non-
14 jurisdictional expense by \$474,915 to remove non-jurisdictional expense
15 based on the monthly average for January to May 2022 actuals. If this
16 adjustment is not included, the Forward Test Year electric operating
17 expenses will be overstated. Details of this adjustment can be found in
18 Petitioner's Confidential Exhibit No. 22-S2, Workpaper OM 2I.

1 **Q47. Does this conclude your prefiled direct testimony?**

2 **A47. Yes.**