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INDIANA MICHIGAN POWER COMPANY

PRE-FILED VERIFIED DIRECT TESTIMONY

OF

Q. SHANE LIES

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**PRE-FILED VERIFIED DIRECT TESTIMONY OF Q. SHANE LIES
ON BEHALF OF
INDIANA MICHIGAN POWER COMPANY**

1 **Q. What is your name and business address?**

2 A. My name is Quinton Shane Lies. My business address is Donald C. Cook Nuclear
3 Plant (Cook Plant or Cook), One Cook Place, Bridgman, Michigan 49106.

4 **Q. By whom are you employed and in what capacity?**

5 A. I am employed by Indiana Michigan Power Company (I&M or the Company), a
6 subsidiary of American Electric Power, Inc. (AEP), as the Site Vice President at
7 the Cook Plant.

8 **Q. What are your responsibilities as the Site Vice President of the Cook Plant?**

9 A. As the Site Vice President, I am responsible for providing overall management and
10 oversight of Operations, Radiation Protection, Chemistry, Maintenance, Work
11 Control, Outage Management, Environmental, Safety and Human Performance,
12 Regulatory Affairs, Training, Performance Improvement, Security, Information
13 Technology, Procedures, Emergency Preparedness, and Work Force Planning.

14 **Q. What is your education and professional background?**

15 A. I received a Bachelor of Science Degree in Nuclear Engineering from Kansas State
16 University in 1994. Additionally, I received a Master's Degree in Mechanical
17 Engineering in 1996, also from Kansas State University. I was previously a
18 licensed engineer in the state of Michigan.

19 I began my career with I&M in June 1996 as a System Engineer at Cook.
20 In 2000, I joined the Operations Department and obtained my Senior Reactor
21 Operator's license. After serving in the Cook control rooms as a Unit Supervisor,

1 I held the positions of System Engineering Manager, Operations Manager,
2 Assistant Plant Manager, Engineering Director, Plant Manager, and Engineering
3 Vice President prior to assuming my current position as Site Vice President in
4 2015. In this position, I report directly to the Chief Nuclear Officer of Cook.

5 **Q. Have you previously submitted testimony in any regulatory proceedings?**

6 A. Yes. I provided testimony before the Indiana Utility Regulatory Commission
7 (Commission) in I&M's prior base case proceeding, Cause No. 44967. I also
8 provided testimony before the Commission related to the Cook Plant's Life Cycle
9 Management (LCM) Project in Cause Nos. 44182 LCM 4 and 44182 LCM 5, and I
10 submitted testimony before the Michigan Public Service Commission in Case No.
11 U-18370.

12 **I. PURPOSE OF TESTIMONY**

13 **Q. What is the purpose of your testimony in this proceeding?**

14 A. The purpose of my testimony is to: 1) provide an overview of I&M's nuclear
15 generating asset, the Cook Plant, 2) support Cook's operation and maintenance
16 (O&M) expenses during the twelve-month, forward-looking test period ending
17 December 31, 2020 (the Test Year), 3) support the historic nuclear O&M expenses
18 during the historical period from January 1, 2018 through December 31, 2018. I
19 support these expenditures on a total Company basis. Company witness Duncan
20 supports the allocation to the Indiana jurisdiction, and 4) support the projected
21 capital expenditures at Cook from January 1, 2019 through December 31, 2020
22 (the Capital Forecast Period).

1 To provide context for I&M's investments in Cook, I address several topics
2 in depth, including: modifications related to the March 2011 event at the Fukushima
3 Dai-ichi Nuclear Power Station (Fukushima) in Japan; the Baffle Bolt & Up-Flow
4 Conversion Projects; Dry Cask Storage of spent nuclear fuel; Decommissioning;
5 and the Clean Water Act Section 316(b) Project (316(b) Project). I discuss each
6 of these topics from an operational perspective. Company witness Williamson
7 describes the regulatory treatment requested for the dry cask storage and 316(b)
8 Project.

9 **Q. Are you sponsoring any attachments to your direct testimony?**

10 A. Yes. I am sponsoring the following attachments:

- 11 • Attachment QSL-1: Cook Plant Systems Diagram
- 12 • Attachment QSL-2: Baffle Bolt Diagram

13 **Q. Were the attachments that you are sponsoring prepared by you or under**
14 **your direction?**

15 A. Yes.

16 **II. THE COOK NUCLEAR PLANT OVERVIEW**

17 **Q. Please describe the Cook Plant's organization.**

18 A. The Cook Plant is operated by I&M's Nuclear Generation Group (NGG), which
19 consists of approximately 1200 full time I&M employees. Cook also employs
20 approximately 100-200 contract workers on a long-term basis and 600-1000
21 temporary contract workers for refueling outages. The NGG is organized to ensure
22 that all activities required to operate and maintain the Cook Plant are accomplished
23 in a safe and efficient manner.

1 **Q. Please describe the design of the Cook Plant.**

2 A. The Cook Plant is a two-unit nuclear power plant located along the eastern shore
3 of Lake Michigan in Bridgman, Michigan. Both units are pressurized water reactors
4 with four-loop Westinghouse nuclear steam supply systems. The combined
5 nominally-rated net electrical output for both units is 2278 megawatts (MWe). A
6 diagram of the Cook Plant Systems is provided as Attachment QSL-1.

7 Unit 1 received its operating license from the Nuclear Regulatory
8 Commission (NRC) in 1974 and began commercial operation in 1975. Unit 2
9 received its operating license in 1977 and began commercial operation in 1978.
10 The NRC initially granted 40-year licenses to each unit and granted 20-year license
11 extensions in 2005. Unit 1 is currently licensed to operate until 2034, and Unit 2
12 until 2037.

13 **Q. Please describe the NRC's regulation of the Cook Plant.**

14 A. The NRC provides specific technical requirements through regulations, regarding
15 the components that must be incorporated into the design of the systems, to
16 ensure the protection of public health and safety. The NRC defines compliance
17 with these regulations during facility operation, in part, by incorporating certain
18 Technical Specifications into the facility Operating License. These Technical
19 Specifications include Limiting Conditions for Operation (LCO), for use during
20 abnormal, temporary operational circumstances. In order for the Plant to continue
21 operating during this time, the LCO must be continuously met, and the temporary
22 operational circumstance remedied within a specified time. If an LCO is not met

1 within the specified timeframe, the plant must be shut down until the temporary
2 circumstance is remedied.

3 **Q. What is the overall condition of the Cook Plant?**

4 A. As a result of the well-planned, cost effective investment in and maintenance of
5 the Cook Plant, it is in good condition, and necessary for I&M's provision of safe,
6 reliable electric service to its customers.

7 **Q. Please describe the Cook Plant's overall performance.**

8 A. Cook's overall performance is strong, as substantiated by plant and regulatory
9 performance. With respect to plant performance, Unit 1 has operated continuously
10 for its last two consecutive 18-month refueling cycles. Similarly, Unit 2
11 continuously operated during its previous cycle and is currently on a continuous
12 run of more than 325 days. For regulatory performance, the current ratings in the
13 NRC's Revised Reactor Oversight Process are all green (the highest achievable
14 level) for both Unit 1 and Unit 2. Additionally, Cook remains in the best achievable
15 Licensee Response category, earning it the lowest level of required NRC
16 oversight, due to its high level of performance. The Cook Plant is able to attain
17 and maintain such high levels of performance in large part due to the expenditures
18 supported later in my testimony.

19 **Q. How has this performance been achieved?**

20 A. Cook is a continuous learning organization which is steadily strengthened through
21 the application of internal lessons learned, operating experience, benchmarking,
22 and industry best practices to all facets of the Plant's design, maintenance, and

1 operation. These practices have directly contributed to the cost-effective, efficient,
2 safe, and reliable operation of the Cook Plant.

3 **Q. Does the Cook Plant benefit I&M's customers?**

4 A. Yes. Nuclear power is an important resource in I&M's energy portfolio. Cook
5 provides safe, low-cost, and emission-free generation to I&M's customers.
6 Annually, the Cook Plant generates enough electricity to supply approximately 1.5
7 million homes. Additionally, Cook has a long-standing commitment to nuclear
8 education, community outreach, and non-profit agency support.

9 **Q. Please describe the planning and management practices of the Cook Plant.**

10 A. Cook engages in planning and resource allocation through a Nuclear Asset
11 Management (NAM) Process and a strategic Long Range Plan (LRP), which
12 identify critical components and the projects necessary to ensure their reliability.
13 The NAM Process is used for making operational, resource allocation, and risk
14 management decisions to maximize the asset while maintaining the safety of the
15 plant and meeting regulatory requirements. NAM helps to ensure only necessary
16 capital improvements are made.

17 The LRP is an element of the NAM Process and is used to identify
18 necessary work years in advance of actual implementation. Plant needs are
19 evaluated and refined by key plant personnel and undergo multiple internal
20 reviews. Cook also works collaboratively with I&M and the American Electric
21 Power Service Corporation (AEPSC)¹ to evaluate the Plant's needs.

¹ AEPSC supplies engineering, financing, accounting, planning, advisory, and other services to the subsidiaries of the AEP system, one of which is I&M.

1 As part of the NAM Process and LRP, Cook identifies projects that are
2 necessary to meet regulatory requirements and projects aimed at increasing the
3 value of the asset. Cook applies industry best practices to identify optimum
4 refurbishment and replacement schedules for critical plant components. Projects
5 are prioritized and strategically scheduled in the LRP. The goal is to ensure that
6 components continue to operate consistent with our NRC operating license so as
7 to maintain the Cook Plant at maximum capacity.

8 **Q. Please describe Cook's refueling outages.**

9 A. Refueling outages occur every 18 months at each unit. Typically, every year at
10 least one unit is refueled (in either the spring or fall), and every third year both units
11 are refueled (one each in the spring and fall). The length of the outage limits the
12 amount of work that can be performed on the unit. Since the Cook Plant provides
13 reliable, low cost generation, Cook seeks to minimize the duration of refueling
14 outages.

15 **III. COOK PLANT OPERATION AND MAINTENANCE EXPENSES**

16 **Q. Please provide an overview of the Cook Plant's O&M expenses.**

17 A. O&M expenses include base operating expenditures and non-outage equipment
18 reliability expenditures. Included in the base operating expenditures are refueling
19 outage amortizations, which can have a significant impact on O&M expenditures
20 in any given year depending on the refueling outage cycle. The majority of Cook
21 O&M expenses can be broken down into the following categories:

- 22 • Labor, including straight time and over time
- 23 • Planned outages
- 24 • All other

1 Operating and maintaining the Cook Plant involves managing technically complex
2 systems and components. Practically all of Cook's O&M activities are subject to
3 comprehensive regulation and continuous inspection by the NRC.

4 **Q. How did you develop the forecasted Test Year O&M expenses for the Cook**
5 **Plant?**

6 A. The NGG is constantly evaluating the future needs of Cook to ensure that it
7 continues to operate safely, reliably, efficiently, and in compliance with all
8 regulatory requirements. Cook employees continually assess the condition of
9 plant equipment and plan not only for the modification or replacement of equipment
10 when it reaches the end of its useful life, but also for unforeseen failures. The
11 NGG and Cook management review the Plant's current and future needs, along
12 with historical O&M expenses to develop forecasts, and then reassess those
13 forecasts prior to approval. Forecasts are then refined annually in a collaborative
14 process that involves Cook Plant management, I&M management, and AEPSC
15 management. These reviews ensure that work is performed at a reasonable cost.

16 **Q. What is the projected Cook O&M expense for the forward-looking 12-month**
17 **Test Year ending December 31, 2020?**

18 A. The projected Cook O&M expense for the twelve-month Test Year ending
19 December 31, 2020 is \$252.5 million. In addition, assuming a similar allocation
20 percentage, approximately \$2.5 million of Uprate amortization is included in I&M's
21 forecast in this proceeding and will be allocated to Cook in the Test Year for a total
22 of approximately \$255 million.

| | | |
|---|--|----------------|
| 1 | • Labor, including straight time and over time | \$127.5 |
| 2 | • Planned outages | \$ 60.0 |
| 3 | • All other | <u>\$ 65.0</u> |
| 4 | Total | \$252.5 |

5 **Q. What was the level of Cook O&M expense for the 12-month historical period**
6 **ending December 31, 2018?**

7 A. The Cook O&M expense for the 12-month historical period ending December 31,
8 2018 was \$257.3 million, which includes Cook's allocated share of actual
9 administrative and general O&M expenses during the historical period.

| | | |
|----|--|----------------|
| 10 | • Labor, including straight time and over time | \$127.0 |
| 11 | • Planned outages | \$ 69.6 |
| 12 | • All other | <u>\$ 60.7</u> |
| 13 | Total | \$257.3 |

14 **Q. How does the 2018 historical level of O&M expense compare to the forward-**
15 **looking 2020 Test Year level of O&M expense?**

16 A. The 2020 Test Year level of O&M, including allocated administrative and general
17 expenses, is approximately 1% lower than the 2018 historical levels.

18 **Q. Is the Test Year O&M expense representative of I&M's expected activities**
19 **and expenses necessary to provide ongoing safe and reliable Cook**
20 **generation to its customers?**

21 A. Yes. I&M has a long history of operating the Cook Plant, which provides reliability
22 when forecasting O&M expenses. The Test Year O&M expenses represent a
23 reasonable level going forward. These O&M expenses have been scrutinized at
24 the plant, operating company, and corporate levels, and are representative of the
25 necessary Cook Plant O&M expenses.

1 **IV. COOK PLANT FORECASTED CAPITAL EXPENDITURES**

2 **Q. What period is I&M using for projected capital expenditures?**

3 A. The Capital Forecast Period is the time from January 1, 2019 through December
4 31, 2020. This 24-month period commences after the end of the historical period
5 and continues through the end of the Test Year.

6 **Q. What is the amount of capital expenditures for the Cook Plant during the
7 Capital Forecast Period?**

8 A. Excluding AFUDC, the capital expenditures for the Cook Plant during the Capital
9 Forecast Period are approximately \$281 million, as shown on Figure QSL-1 below.
10 As also shown in Figure QSL-1, the forecasted Cook capital expenditures can be
11 broken down into six categories. This amount of capital spending is included in
12 the forecast presented by Company witness Heimberger.²

**Figure QSL-1
Cook Capital Forecast Period Expenditures
(\$000 – Total Company – Excluding AFUDC)**

| Category | 2019 Capital Expenditures | 2020 Capital Expenditures | 2019-2020 Total Capital Expenditures |
|---------------------------------------|----------------------------------|----------------------------------|---|
| LCM Project | \$57,631 | \$28,977 | \$86,608 |
| Preventative & Corrective Maintenance | \$22,021 | \$57,380 | \$79,402 |
| Equipment Reliability | \$34,966 | \$9,228 | \$44,194 |
| Regulatory Compliance | \$37,146 | \$7,961 | \$45,107 |
| License Renewal | \$4,495 | \$1,160 | \$5,655 |
| Other | \$8,760 | \$10,910 | \$19,671 |
| Total | \$165,021 | \$115,616 | \$280,638 |

² Figure NAH-2 of Company witness Heimberger direct testimony shows the AFUDC amounts added to capital expenditures.

1 Including AFUDC, approximately \$478 million of Cook capital investment is
 2 forecasted to be placed in service during the Capital Forecast Period, as shown in
 3 Figure QSL-2 below.³ This amount is accounted for as electric plant in service
 4 (EPIS).

Figure QSL-2
Cook Additions to EPIS
(\$000 – Total Company – Including AFUDC)

| Category | 2019-2020 Additions to EPIS |
|---------------------------------------|-----------------------------|
| LCM Project | \$190,839 |
| Preventative & Corrective Maintenance | \$76,534 |
| Equipment Reliability | \$112,394 |
| Regulatory Compliance | \$73,641 |
| License Renewal | \$0 |
| Other | \$24,860 |
| Total | \$478,271 |

5 **Q. Is the level of Capital Forecast Period expenditures for the Cook Plant**
 6 **reasonable?**

7 A. Yes. As the systems, structures, and components reach their end of useful life or
 8 become obsolete, they must be replaced. Additionally, capital expenditures must
 9 be made to ensure compliance with evolving regulatory requirements. The level
 10 of capital investment to be made during the Capital Forecast Period represents a
 11 reasonable level of spending, needed to ensure the safe and reliable operation of
 12 the Cook Plant.

³ Figure NAH-1 of Company witness Heimberger's direct testimony shows how nuclear additions to EPIS are used to forecast total Company Plant in Service activity during the Capital Forecast Period.

1 **Q. How is the level of Capital Forecast Period spending determined?**

2 A. Similar to O&M expenses, proposed capital expenditures undergo an extensive
3 development and refinement process. As discussed above, the LRP identifies
4 necessary expenditures years in advance of implementation and the Cook Plant's
5 needs are evaluated and refined through multiple levels of review involving Cook
6 Plant personnel and I&M and AEPSC management. If and when capital
7 investments are made is based on a combination of factors, including whether the
8 investment is needed to fulfill regulatory or safety requirements, the urgency of the
9 need, and economic benefit. All of these factors are evaluated by the management
10 teams responsible for approving capital projects.

11 **Q. Please describe the Capital Forecast Period expenditures in the LCM Project**
12 **category.**

13 A. As noted above, in 2005, the NRC granted 20-year license extensions for both
14 Cook units. The LCM Project is a comprehensive effort to identify and undertake
15 Cook Plant capital investments needed to ensure the units can operate through
16 the end of their license extensions. In Cause No. 44182, the Commission
17 approved the LCM Project and authorized I&M timely recovery of LCM costs
18 through I&M's LCM Rider. I&M forecasts approximately \$87 million of capital
19 expenditures on the LCM Project during the Capital Forecast Period. Further,
20 approximately \$191 million of LCM capital (including AFUDC) will be placed in
21 service during the Capital Forecast Period.

22 I&M has and continues to provide the Commission detailed updates on the
23 status of the LCM sub-projects in its LCM Rider adjustment filings (Cause No.

1 44182 LCM 1 through LCM 8). Company witness Williamson explains the
2 Company's proposal to move all in-service LCM capital investments (on a net
3 basis) from the LCM Rider into base rates. The active LCM work that will not be
4 placed in service until after 2020 will continue to be tracked through the LCM Rider
5 as discussed by Company witness Williamson.

6 **Q. Please describe the Capital Forecast Period capital expenditures in the**
7 **Preventative & Corrective Maintenance category.**

8 A. The expenditures in this category include necessary expenditures for maintaining
9 and replacing Cook systems and equipment. A substantial amount of the
10 forecasted expenditures in this category is related to Cook's routine capital blanket
11 (NMIB) and Preventative & Corrective Maintenance budgets, which reflect capital
12 costs for items that Plant management knows will be needed each and every year
13 to operate.

14 **Q. Please describe the Capital Forecast Period capital expenditures in the**
15 **Equipment Reliability category.**

16 A. Expenditures in the Equipment Reliability category include pump and valve
17 replacements, chemistry lab equipment upgrades, installation of monitoring and
18 detection systems, battery replacements, and switchyard upgrades, to name a few.
19 Substantial projects within this category include:

- 20 • Unit 1 Main Generator Stator Rewind – During the Main Generator Rotor
21 inspection conducted during the Unit 1 Cycle 28 refueling outage, the Main
22 Generator Stator failed testing. Further investigation through capacitance
23 mapping found that the stator contains wet bars that do not support long
24 term equipment reliability. The AEP generator repair team determined that
25 a rewind of the generator stator would be the most cost-effective repair.
26 This project is forecasted to be placed in service during the Unit 1 refueling
27 outage in spring 2019 at a total cost of \$83.7 million (including AFUDC).

- 1 • Unit 1 and Unit 2 Reactor Controls and Instrumentation Upgrade – The
2 purpose of these projects is to replace the existing Reactor Controls and
3 Instrumentation (RCI) System to improve reliability and the availability of
4 spare parts due to obsolescence and to reduce failure mode risks. The new
5 system will be a fault-tolerant control platform that will increase system
6 availability and support event-free operation. The new equipment will be
7 capable of automatically handling multiple diverse faults without tripping,
8 perturbing the controlled process, or requiring manual operator intervention.
9 The Unit 2 RCI modification was placed into service in 2018 and the Unit 1
10 RCI modification is scheduled to be placed in service during the Unit 1
11 refueling outage in spring 2019, resulting in approximately \$12.9 million
12 (including AFUDC) being placed into service during the Capital Forecast
13 Period.

14 **Q. Please describe the Capital Forecast Period capital expenditures in the**
15 **Regulatory Compliance category.**

16 A. The majority of the Capital Forecast Period expenditures in the Regulatory
17 Compliance category are related to Fukushima modifications and the Baffle Bolt
18 and Up-Flow Conversion Projects, which I describe in my testimony below.
19 Remaining capital expenditures in this category relate to: the replacement of
20 reactor hold down springs, which are stainless steel springs installed in the reactor
21 internals that prevent vibration and movement when the reactor head is installed;
22 improvements to the Control Room Instrument Distribution (CRID) system in which
23 fast-acting fuses will be installed to ensure that safety-related CRID branch circuits
24 and inverters are isolated from faults generated by non-safety-related loads; fault
25 coordination activities; and NRC inspections, programs, and security
26 requirements.

1 **Q. Please describe the Capital Forecast Period expenditures in the License**
2 **Renewal category.**

3 A. Capital Forecast Period expenditures for the License Renewal category relate to
4 those activities that are necessary to support Cook's renewed operating licenses,
5 including License Renewal Commitments made to the NRC.

6 **Q. Please describe the Capital Forecast Period expenditures in the Other**
7 **category.**

8 A. Capital Forecast Period expenditures in the Other category relate to capital
9 projects that are not captured in the categories discussed above. Such
10 expenditures include: Rod Cluster Control Assembly replacements, which are
11 assemblies that use neutron-absorbing materials to control the rate of reactor
12 power production; fiber optics installation; simulator upgrades; self-contained
13 breathing apparatus bottle replacements; and general plant improvements.

14 **Q. Is the projected level of the Cook Capital Forecast Period expenditures**
15 **reasonable and necessary to serve I&M's customers?**

16 A. Yes. The investments included in the Capital Forecast Period accurately represent
17 necessary Cook Plant projects. These capital expenditures are required for
18 maintaining Cook Plant operational excellence, which in turn provides low cost,
19 safe, environmentally-compliant, reliable electric generation for I&M's customers.

20 **V. FUKUSHIMA MODIFICATIONS**

21 **Q. Please provide a brief overview of the event at Fukushima.**

22 A. On March 11, 2011, a massive earthquake and subsequent tsunami occurred off
23 the coast of Japan, resulting in severe damage to the Fukushima Dai-ichi Nuclear

1 Power Station. The tsunami that impacted the station exceeded the design basis
2 of the plant and resulted in core damage, due to loss of cooling on several units.

3 **Q. What were the NRC's actions in response to this event?**

4 A. In 2011, the NRC chartered the Near Term Task Force to perform an initial review
5 of the events at Fukushima and provide a set of recommendations. The following
6 year, the NRC issued its first regulatory requirements based on the lessons
7 learned at Fukushima. In addition, the NRC issued orders and requests for
8 information to each U.S. nuclear power plant to begin planning to cope with
9 beyond-design-basis events.

10 **Q. What action has the Cook Plant taken as a result of Fukushima?**

11 A. As discussed within my direct testimony in Cause No. 44967, the Cook Plant has
12 already completed many Fukushima-related modifications and evaluations,
13 including the following:

- 14 • Construction of a robust Mitigating Strategies Equipment Storage
15 Building (also called a FLEX Equipment Storage Facility).
- 16 • Installation of a Spent Fuel Pool Level Instrumentation System.
- 17 • Performance of an external flood hazard reevaluation.
- 18 • Implementation of interim flood protection modifications.

19 Cook management expects to complete Fukushima-related activities during the
20 Capital Forecast Period. These activities include: finalizing and submitting a
21 seismic Probabilistic Risk Assessment; completing engineering, procurement and
22 installation of back-up power for the Distributed Ignition System; and completing
23 installation of both fixed and deployable flood barriers. At this time, no additional
24 Fukushima-related expenditures are anticipated beyond 2020.

1 **Q. What is the total project cost of Fukushima-related activities through the end**
2 **of the Capital Forecast Period?**

3 A. The total cost for Fukushima-related projects that will be placed in service by the
4 end of the Capital Forecast Period is \$11.46 million (including AFUDC).

5 **VI. BAFFLE BOLT & UP-FLOW CONVERSION PROJECTS**

6 **Q. What is a baffle bolt and what is up-flow conversion?**

7 A. The reactor cores at Cook and other Westinghouse pressurized water reactor
8 nuclear plants are surrounded by a series of vertical plates, called baffle plates,
9 which are bolted to former plates. These bolts are called “baffle bolts.” Attachment
10 QSL-2 illustrates baffle bolts and the interfacing components. To cool the baffle
11 structure, water flowing through the reactor vessel is directed between the core
12 barrel and the baffle plates, either downwards or upwards. A down-flow coolant
13 path places more stress on baffle bolts, which contributes to susceptibility of
14 degradation. Up-flow conversion is a modification of the reactor lower internals to
15 alter the coolant flow through the baffle-former assembly. Plants with an up-flow
16 configuration have shown little baffle bolt degradation as compared to the down-
17 flow designs.

18 **Q. What regulatory requirements apply to baffle bolts?**

19 A. Cook is required by Materials Reliability Program (MRP) MRP-277-A to conduct
20 inspections of plant internals, including baffle bolts. In addition, Westinghouse
21 issued Nuclear Safety Advisory Letter (NSAL) NSAL-16-1 and identified
22 Westinghouse reactors with Cook’s design as the most susceptible to having
23 degraded baffle bolts. The NSAL provided all Westinghouse plants with

1 recommended actions. Subsequently, MRP-2016-021 was issued prescribing
2 interim guidance requiring that plants that are most susceptible to baffle bolt
3 degradation (including Cook) perform baffle bolt ultrasonic test (UT) inspections at
4 the next scheduled refueling outage. Baffle bolts that are found to be degraded
5 in these tests, must be replaced.

6 **Q. Please provide an overview of the Cook Plant Baffle Bolt and Up-Flow**
7 **Conversion Projects.**

8 A. As discussed in significant detail in my direct testimony in Cause No. 44967, Cook
9 was required to conduct UT inspections on all baffle bolts on Units 1 and 2 and
10 replace those bolts that were discovered to be structurally inadequate.
11 Additionally, a Minimum Bolt Pattern (MBP) delineating the minimum number of
12 new bolts needed to maintain structural integrity was required. In addition to
13 conducting these inspections and bolt replacements, Cook has also implemented
14 the Up-Flow Conversion Project to convert the units to up-flow configurations that
15 will relieve future stress on the baffle bolts. Performing the up-flow conversion
16 along with the installation of the MBP resolves the issue of baffle bolt failure and
17 minimizes the consequences of any future bolt failures.

18 **Q. What is the status of the Baffle Bolt and Up-Flow Conversion Projects for**
19 **Unit 1 and Unit 2?**

20 A. The Baffle Bolt and Up-Flow Conversion Projects required two refueling outages
21 per unit to complete the required activities and modifications. Unit 2 has been
22 entirely completed and Unit 1's implementation will finish in the Unit 1 Cycle 29
23 refueling outage in spring 2019.

1 **Q. Do the Cook Plant Baffle Bolt and Up-Flow Conversion Projects have an**
2 **impact on scheduled refueling outages?**

3 A. Yes. Because performing UT inspections and replacing baffle bolts is time
4 consuming, Cook determined the best approach was to replace bolts during two
5 refueling outages on each unit, instead of one. However, even with the inspections
6 and baffle bolt replacements divided among multiple refueling outages, each
7 individual refueling outage had to be extended longer than the duration of a typical
8 refueling outage.

9 **Q. What is the total cost of the Baffle Bolt and Up-Flow Conversion Projects**
10 **through the end of the Capital Forecast Period?**

11 A. The total cost of the Baffle Bolt and Up-Flow Projects through the end of the Capital
12 Forecast Period is \$45.4 million (including AFUDC). This includes all costs
13 associated with completing these projects on both Cook Units.

14 **VII. DRY CASK STORAGE**

15 **Q. Please describe the breach of contract by the United States Department of**
16 **Energy (DOE) as it pertains to the disposal of spent nuclear fuel?**

17 A. I&M is the “Purchaser” under a Standard Contract with the DOE for the acceptance
18 of spent nuclear fuel (SNF) and high-level radioactive waste (HLW) under the
19 Nuclear Waste Policy Act. See 10 CFR 961.11. Under the Standard Contract,
20 DOE was supposed to begin accepting SNF and HLW from Cook “not later than
21 January 31, 1998.” However, the DOE has neither accepted this material from any
22 facility nor issued an acceptance schedule as required. This has resulted in a
23 partial breach of contract. Because the DOE has failed to fulfill its contractual

1 obligation to accept Cook's SNF and HLW, Cook has been required to construct
2 Dry Cask Storage to store this material on site.

3 **Q. What is the purpose of the Cook Plant Dry Cask Storage Project?**

4 A. The purpose of the Dry Cask Storage Project is to provide spent nuclear fuel dry
5 storage capacity at the Cook Plant at an Independent Spent Fuel Storage
6 Installation (ISFSI) pad. If additional fuel storage space were not made available,
7 the Spent Fuel Pool (SFP) capacity would be exceeded and the ability to offload
8 spent fuel from the reactor to the SFP would be lost. If the spent fuel cannot be
9 removed from the reactor due to a loss of space in the SFP, new fuel cannot be
10 loaded into the reactor. This would require a shutdown of both units.

11 **Q. Please describe the Dry Cask Storage process and major components.**

12 A. SNF assemblies are loaded into stainless steel canisters while submerged in the
13 SFP. Upon loading, a transfer cask is used to insert the canister into a dry,
14 concrete overpack cask. Once the dry cask is loaded with the canister, the entire
15 unit is moved along a haul path via a specialized heavy haul transport vehicle. The
16 dry cask is then taken to the ISFSI, where the SNF remains in the dry casks until
17 final disposition occurs.

18 **Q. Has any spent nuclear fuel been loaded into the Dry Casks?**

19 A. Yes. As described in my testimony in Cause No. 44967, Cook has conducted
20 three loading campaigns, occurring in 2012, 2015, and 2018. As a result, 44 casks
21 have been loaded with 1,408 fuel assemblies. The next loading campaign is
22 scheduled to occur in 2021.

1 **Q. Does I&M have a settlement agreement with the DOE as a mechanism for**
2 **submitting and recovering costs associated with Dry Cask Storage?**

3 A. Yes. I&M has had a Settlement Agreement (Agreement) with the DOE since
4 October 2011. Claims are submitted on an annual basis according to terms laid
5 out within the Agreement. The Agreement recovers costs incurred through
6 December 31, 2019. As of December 31, 2018 I&M has submitted nine claims and
7 has recovered \$146.2 million from the DOE. This equates to a recovery rate of
8 approximately 96%. Company witness Williamson discusses I&M's request for
9 deferral accounting authority related to this Settlement Agreement claims process.

10 **VIII. DECOMMISSIONING**

11 **Q. Please explain the decommissioning process.**

12 A. Decommissioning is the process by which a nuclear power plant is retired from
13 service and its operating license is terminated by the NRC. This process involves
14 the safe dismantlement of the plant and related facilities, disposal of the radioactive
15 portions of the plant, storage of spent nuclear fuel as needed, and restoration of
16 the plant site. The owner of the facility remains accountable to the NRC until
17 decommissioning has been completed and the license has been terminated. The
18 NRC has established regulations and associated guidance to ensure that
19 decommissioning is performed in a safe and environmentally sound manner.

20 **Q. Is Cook required to have a trust fund for decommissioning?**

21 A. Yes. The NRC requires companies that operate nuclear power plants to provide
22 assurance that funds will be available to decommission the facility. This assurance
23 is generally provided through a decommissioning trust fund. Every two years, a

1 nuclear power plant must submit a report to the NRC on the status of its
2 decommissioning funding for each reactor that it owns. Company witness Hill
3 provides further information on the status of Cook's decommissioning trust fund.

4 **Q. How were the current decommissioning costs estimated for the Cook Plant?**

5 A. A detailed study of the cost to decommission the Cook Plant was performed by a
6 decommissioning expert consulting company. The study assumed that the most
7 current available technology would be used to dismantle the Plant and safely
8 dispose of the irradiated portions of the Plant waste. The results of that study are
9 discussed in the direct testimony of Company witness Knight.

10 **IX. CLEAN WATER ACT SECTION 316(B) PROJECT**

11 **Q. Please describe the Clean Water Act 316(b) Rule.**

12 A. In October 2014, the U.S. Environmental Protection Agency (EPA) issued a final
13 Rule implementing Section 316(b) of the Clean Water Act (316(b) Rule or Rule).
14 The 316(b) Rule requires individual facilities, including Cook, to evaluate the
15 mortality-related impacts of their cooling water intake system on large and small
16 aquatic organisms. Specifically, Cook was required to assess the impact of the
17 station intake system on aquatic organisms in Lake Michigan, including
18 impingement of fish on Cook's traveling screens and entrainment of juvenile fish,
19 fish eggs, and other organisms that are small enough to pass through the screen
20 mesh.

21 In Michigan, the 316(b) Rule is regulated by the Michigan Department of
22 Environmental Quality (MDEQ), and all studies related to the Rule must be

1 approved by the MDEQ as part of a National Pollution Discharge Elimination
2 System (NPDES) permit for the facility.

3 **Q. What was Cook Plant's response to the EPA's 316(b) Rule?**

4 A. Initially, prior to undertaking in-depth studies, Cook was concerned that the 316(b)
5 Rule could require Cook to install a costly closed-cycle cooling system (i.e., cooling
6 tower) retrofit. Such a system potentially could have been very costly and could
7 have had a detrimental impact on plant performance and Cook's economic
8 viability. However, through detailed studies and testing, Cook has been able to
9 support an application to the MDEQ that calls for no additional retrofits or actions
10 by Cook to comply with the 316(b) Rule.

11 Cook performed a comprehensive assessment of all 316(b) Rule
12 compliance options. For instance, leveraging studies that Cook had already
13 performed prior to the issuance of 316(b) Rule, Cook evaluated the possibility of
14 installing a deep water intake tunnel (DWIT) in Lake Michigan. These efforts
15 began in 2008 with limited lake temperature surveys and continued in 2009 with
16 continuous temperature monitoring and geotechnical studies to provide
17 information on a potential tunnel from onshore to approximately one mile offshore.
18 In early 2010, as the 316(b) Rule was pending, Cook was able to modify the DWIT
19 initiative to determine if a DWIT was a viable option to address the Rule.

20 Many other activities have been conducted since then to evaluate all options
21 for Cook's compliance with the Rule, including offshore coring investigations,
22 installation and continuous monitoring from the Cook Plant Real Time buoy, and
23 performance of a series of biological studies to characterize benthic macro

1 invertebrates, benthic algae, quagga-zebra mussel densities, larval fish, and adult
2 fish. Other studies included the following:

- 3 • Impingement and Entrainment Study
- 4 • Entrainment Characterization
- 5 • Background Larval Fish Mortality Assessments
- 6 • Through-Plant Survival Assessment
- 7 • Screen Mesh Performance Assessment

8 **Q. Did Cook receive a recommendation as a result of these studies and**
9 **activities?**

10 A. Yes. In order to properly evaluate the vast amount of data received during the
11 course of the 316(b) Project, Cook hired an outside vendor to assess the data. The
12 vendor's final report indicated that "the existing operations of CNP [Cook Nuclear
13 Plant] result in sufficiently low levels of entrained organisms, resulting in minimal
14 effects on the aquatic biology of the lake." The report continued: "The current
15 intake locations is offshore and generally disconnected from the nearshore
16 environment by prevailing longshore currents and the profiles of underwater sand
17 dune structures [Therefore,] the comprehensive analysis included in this
18 reports shows that the social cost of compliance with 316(b) at CNP exceeds the
19 social benefit by at least an order of magnitude."

20 **Q. Has Cook submitted a 316(b) proposal to the MDEQ?**

21 A. Yes. Based on the results of the studies and recommendation, in spring 2018
22 Cook submitted a proposal to the MDEQ that Cook take no action on the ground
23 that compliance with the 316(b) Rule had already been achieved.

1 **Q. Has the MDEQ reviewed I&M's proposal?**

2 A. The MDEQ is allowed an 18-month window in which to review I&M's submittal. As
3 such, a response from the MDEQ is not expected until late 2019.

4 **Q. What is the total project cost?**

5 A. As of December 31, 2018 approximately \$10.7 million has been spent on the
6 316(b) Project. The Company requests amortization and recovery of these costs
7 in this proceeding as further discussed by Company witness Williamson.

8 **Q. Were the costs of the 316(b) Project justified?**

9 A. Yes. As described above, Cook's 316(b) Project was a major undertaking
10 involving many complex studies and activities over almost 10 years. Incurring
11 these expenses was necessary for Cook to comply with the 316(b) Rule and
12 resulted in a well informed and thoroughly reviewed recommendation to the
13 MDEQ. If the MDEQ accepts Cook's proposal – which we believe is likely – I&M
14 will have achieved cost-effective compliance with the Rule and will have
15 substantially decreased I&M's cost to serve customers in comparison to other
16 compliance options such as cooling towers.

17 **X. SUMMARY**

18 **Q. Please summarize your testimony.**

19 A. The Cook Plant Test Year O&M expenses and Forecasted Capital Period
20 investments are prudent and necessary for the continued safe and reliable
21 operation of the Cook Plant. To support this conclusion, I provided an overview of
22 the Cook Plant and its operations, a description of the Test Year O&M expenses
23 and Forecasted Capital Period investments, along with the thorough, systematic

1 processes used to manage them. The Cook Plant Test Year O&M expenses and
2 Forecasted Capital Period investments are necessary to ensure the continued
3 safe, low cost, reliable, environmentally-compliant, emission-free delivery of
4 electricity to I&M's customers.

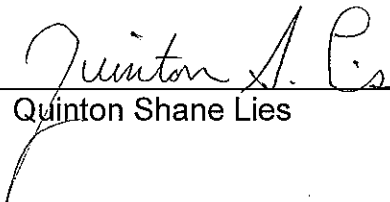
5 **Q. Does this conclude your pre-filed verified direct testimony?**

6 A. Yes.

VERIFICATION

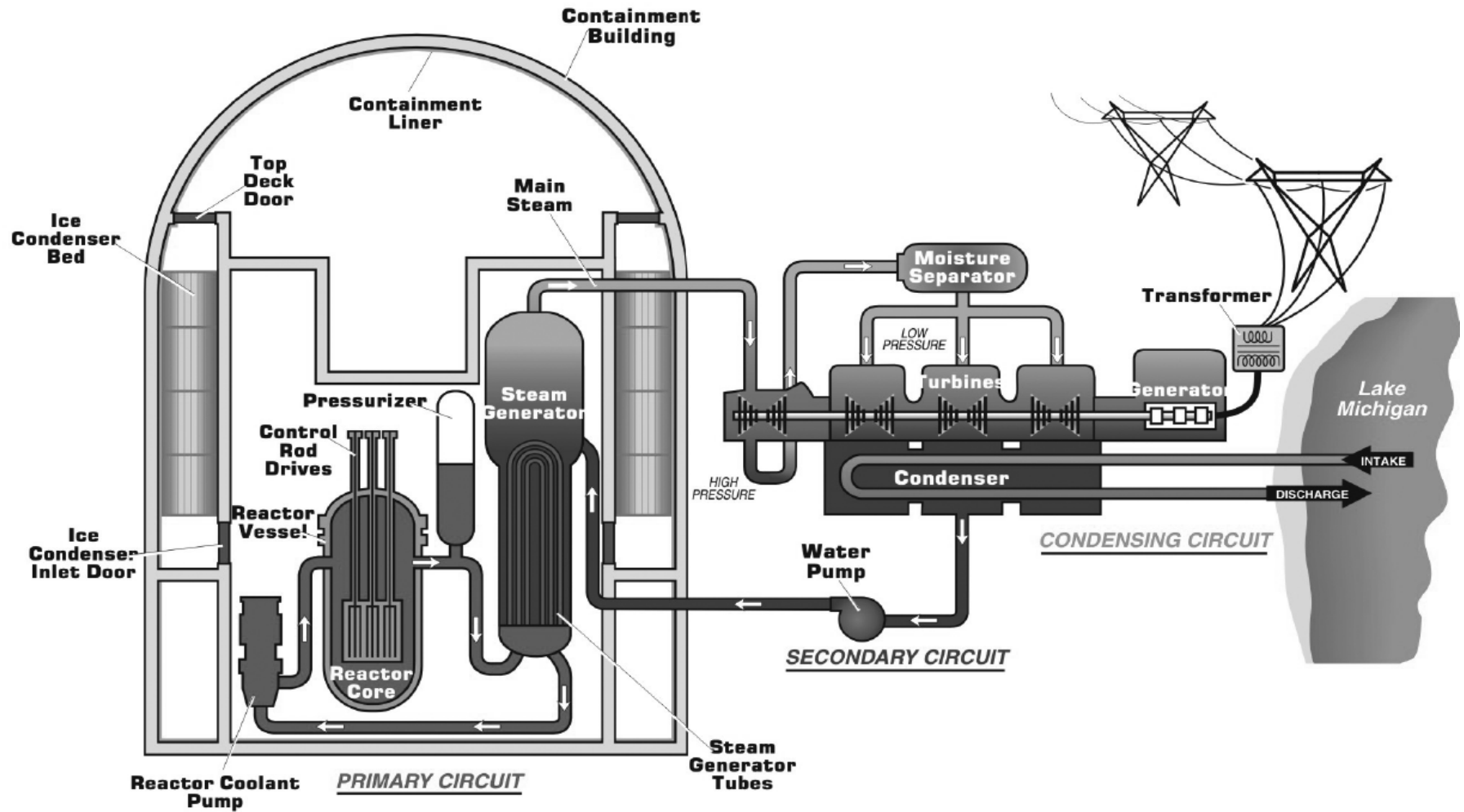
I, Quinton Shane Lies, Site Vice President at the Donald C. Cook Nuclear Plant of Indiana Michigan Power Company (I&M or the Company), affirm under penalties of perjury that the foregoing representations are true and correct to the best of my knowledge, information, and belief.

Date: 5/6/19



Quinton Shane Lies

Cook Nuclear Plant Pressurized Water Reactor



Baffle Bolt Diagram

