

STATE OF INDIANA

INDIANA UTILITY REGULATORY COMMISSION

VERIFIED PETITION OF THE BOARD OF DIRECTORS)
FOR UTILITIES OF THE DEPARTMENT OF PUBLIC)
UTILITIES OF THE CITY OF INDIANAPOLIS ("BOARD"))
IN ITS CAPACITY AS OWNER OF THE GAS UTILITY)
D/B/A/ CITIZENS GAS; THE BOARD IN ITS CAPACITY)
AS OWNER OF THE WATER UTILITY D/B/A/ CITIZENS)
WATER; THE BOARD IN ITS CAPACITY AS OWNER OF)
THE STEAM UTILITY D/B/A/ CITIZENS THERMAL;)
WESTFIELD GAS, LLC D/B/A CITIZENS GAS OF)
WESTFIELD; CITIZENS WASTEWATER OF)
WESTFIELD, LLC; CITIZENS WATER OF WESTFIELD,)
LLC; AND CWA AUTHORITY, INC., FOR)
PRESENTATION AND APPROVAL OF NEW)
DEPRECIATION ACCRUAL RATES)

CAUSE NO. 45039

OUCC PREFILED TESTIMONY

OF

EDWARD R. KAUFMAN, CRRA - PUBLIC'S EXHIBIT NO. 2

ON BEHALF OF THE

INDIANA OFFICE OF UTILITY CONSUMER COUNSELOR

June 22, 2018

Respectfully Submitted,

INDIANA OFFICE OF UTILITY CONSUMER COUNSELOR



Lorraine Hitz-Bradley, Atty. No. 18006-29
Deputy Consumer Counselor

CERTIFICATE OF SERVICE

This is to certify that a copy of the foregoing *Office of Utility Consumer Counselor's Prefiled Testimony of Edward R. Kaufman, CRRA* has been served upon the following counsel of record in the captioned proceeding by electronic service on June 22, 2018.

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TESTIMONY OF OUCC WITNESS EDWARD R. KAUFMAN, CRRA
CAUSE NO. 45039
CITIZENS ENERGY GROUP

I. INTRODUCTION

1 **Q: Please state your name and business address.**

2 A: My name is Edward R. Kaufman, and my business address is 115 W. Washington
3 St., Suite 1500 South, Indianapolis, IN 46204

4 **Q: By whom are you employed and in what capacity?**

5 A: I am employed by the Indiana Office of Utility Consumer Counselor (“OUCC”) as
6 the Water-Wastewater Division’s Assistant Director. My qualifications and
7 experience are set forth in Appendix A.

8 **Q: Please describe the review and analysis you conducted to prepare your**
9 **testimony.**

10 A: I reviewed the Joint Petition initiating this Cause, the testimony, and the exhibits
11 filed by Citizens Energy Group [Citizens Gas, Citizens Water, Citizens Thermal,
12 Westfield Gas, Citizens Wastewater of Westfield, Citizens Water of Westfield, and
13 CWA Authority] (“CEG”). I participated in conducting discovery and reviewed
14 CEG’s responses. I reviewed the testimony of OUCC witness Wes Blakley and the
15 Indiana Utility Regulatory Commission’s (“Commission”) final order in Cause No.
16 42959, Indiana Michigan Power Co. dated October 19, 2006.¹

¹ In Cause No. 42959 Indiana Michigan Power Company sought Commission authority to revise its depreciation rates between rate cases.

1 **Q: What is CEG requesting in this case?**

2 A: CEG is seeking to lower its depreciation rates. However, CEG is seeking to
3 implement the revised depreciation rates upon the issuance of an order in this cause
4 and not concurrent with future rate cases. CEG proposes the following depreciation
5 rates:

6 Change in Depreciation Rates

7	Municipal utilities	Current	Proposed	Cause No.
8	Citizens Gas	2.86% (overall)	1.97%	43975
9	Steam	3.97% (overall)	3.92%	44781
10	Citizens Water	2.0% (composite)	1.18%	44644
11	CWA Authority	2.5% (composite)	1.73%	44685
12	Investor-owned utilities			
13	Westfield Gas	3.22% (overall)	2.18%	44731
14	Westfield Water	2.0% (composite)	1.84%	44273
15	Westfield Wastewater	2.5% (composite)	2.44%	44273
16	Shared Services	12.75% (overall)	8.4%	43975

17 **Q: What is the purpose of your testimony?**

18 A: My testimony summarizes the OUCC's position in this Cause. First, OUCC
19 witness David Garrett proposes several adjustments to CEG's proposed
20 depreciation rates. Next, the OUCC disagrees with CEG's proposal to implement
21 the revised depreciation rates immediately upon the issuance of a Commission
22 order. Instead, depreciation rates should be revised with a final order in each of
23 CEG's individual utilities' next rate cases. Because CEG includes multiple utilities
24 and industries, my testimony specifically addresses CEG's water utilities, OUCC
25 witness Edward Rutter provides testimony regarding CEG's gas utilities, and
26 OUCC witness Michael Eckert provides testimony regarding Citizens Thermal.

1 **Q: Which divisions of CEG do you address in your testimony?**

2 A: My testimony addresses Westfield Water, Westfield Wastewater, CWA Authority,
3 Citizens Water, and CEG Shared Services.

4 **Q: What is the OUCC's position in this case?**

5 A: Other than the adjustments proposed by the OUCC witness David Garrett, the
6 OUCC does not oppose the methodologies used in the Depreciation Study
7 sponsored by CEG in this Cause. Further discussion of this position is described in
8 Public's Exhibit No. 1, the pre-filed testimony of David Garrett, a consultant for
9 the OUCC in this Cause. As described in my testimony and that of the other OUCC
10 witnesses, the OUCC has concerns regarding the implementation of revised
11 depreciation rates outside a base rate case.

II. OUCC'S CONCERNS

12 **Q: What are the OUCC's concerns about implementing lower depreciation rates**
13 **between rate cases?**

14 A: CEG's request to implement lower depreciation rates before a new rate case
15 provides current benefits to CEG without corresponding benefits to ratepayers. In
16 addition, CEG's request could have a significant, detrimental ratemaking impact on
17 ratepayers at the time of each entity's next rate case.

18 **Q: How will decreasing depreciation rates immediately impact Indiana**
19 **ratepayers?**

20 A: Without incorporating the depreciation rate into a new base rate, Indiana ratepayers
21 receive no benefit. In other words, the lower depreciation costs to the utility will
22 not result in lower rates and charges for the customers.

23 If CEG is allowed to immediately implement reduced depreciation rates,
24 less depreciation will be credited to the accumulated depreciation account. This

1 means rate base will increase – or more accurately, rate base will decrease more
2 slowly than it otherwise would.

3 **Q: How does that negatively impact ratepayers?**

4 A: CEG will continue to collect depreciation in its rates at the higher level approved
5 in the last rate case. This will effectively result in an over-collection of depreciation
6 expense until the new depreciation rate is incorporated into new base rates.

7 **Q: Do you think utilities should be allowed to adjust their depreciation rates**
8 **between rate cases?**

9 A: In certain circumstances, yes. However, the Commission should be cautious about
10 approving changes to depreciation rates between rate cases. Like many issues, it
11 should be done on a case by case basis. There are practical differences between
12 different types of utilities that could affect the Commission's decision whether to
13 permit depreciation changes between rate cases.

14 **Q: Explain why it is inappropriate to implement CEG's proposed depreciation**
15 **rates at the time an order is issued in this cause.**

16 A: Revenue requirements include depreciation expense that was determined at the time
17 of the utility's last rate case. Depreciation expense is then deducted from Utility
18 Plant in Service ("UPIS") to determine net utility plant. If a depreciation rate is
19 reduced between rate cases, then the deduction from UPIS is also reduced. Thus,
20 the net utility plant at the time of the utility's next rate case will be higher than it
21 would be absent a change in depreciation rates. Ratepayers will pay higher rates
22 due to the reduction in depreciation rates.

A. Westfield Wastewater

1 **Q: Based on Petitioner's proposed depreciation rate for Westfield Wastewater**
2 **(2.44% vs. 2.50%), how would CEG's proposal increase Westfield**
3 **Wastewater's future rate base?**

4 A: Based on Mr. Spanos' analysis, Westfield Wastewater's annual depreciation
5 expense would decrease by \$69,388 upon the issuance of an order in this cause.
6 However, if the revised depreciation rate goes into effect upon the issuance of an
7 order, but Westfield Wastewater does not have new revenue requirements go into
8 effect until four years after an order is issued in this cause, its accumulated
9 depreciation would be \$277,552 lower than it would be with the current
10 depreciation rates. Thus, its rate base would be \$277,552 higher and ratepayers
11 will be denied the benefit of a lower depreciation rate.

12 **Q: Based on the OUCC's proposed depreciation rate for Westfield Wastewater**
13 **(2.17% vs. 2.50%) how would the OUCC's proposal increase Westfield**
14 **Wastewater's future rate base?**

15 A: Based on Mr. Garrett's analysis, Westfield Wastewater's annual depreciation
16 expense would decrease by \$358,762. Thus, if Westfield Wastewater does not have
17 new rates go into effect until four years after an order is issued in this cause, its
18 accumulated depreciation would be \$1,435,048 lower than it would be with the
19 current depreciation rates. Thus, its rate base would be \$1,435,048 higher.

B. Westfield Water

20 **Q: Based on CEG's proposed depreciation rate (1.84% vs. 2.00%) for Westfield**
21 **Water, how would CEG's proposal increase Westfield Water's future rate**
22 **base?**

23 A: Based on Mr. Spanos' analysis, Westfield Water's annual depreciation expense
24 would decrease by \$116,606 upon the issuance of an order in this cause.

1 However, if the revised depreciation rate goes into effect upon the issuance of an
2 order, but Westfield Water does not have new revenue requirements go into effect
3 until four years after an order is issued in this cause, its accumulated depreciation
4 would be \$466,424 lower than it would be with the current depreciation rates. Thus,
5 its rate base would be \$466,424 higher and ratepayers will be denied the benefit of
6 a lower depreciation rate.

7 **Q: Based on the OUCC's proposed depreciation rate for Westfield Water (1.64%**
8 **vs. 2.00%) how would the OUCC's proposal increase Westfield Water's future**
9 **rate base?**

10 A: Based on Mr. Garrett's analysis, Westfield Wastewater's annual depreciation
11 expense would decrease by \$267,071. Thus, if Westfield Wastewater does not have
12 new rates go into effect until four years after an order is issued in this cause its
13 accumulated depreciation would be \$1,068,284 lower than it would be with the
14 current depreciation rates. Thus, its rate base would be \$1,068,284 higher.

C. Shared Services

15 **Q: Please discuss your concerns with CEG's Shared Services ("Shared Services").**

16 A: Shared Services is not a separate "utility", but CEG charges the costs of Shared
17 Services (including depreciation and a return for CEG's investor-owned utilities)
18 to its utilities. Because depreciation expense from Shared Services is allocated
19 across all of CEG's utilities, any change to its depreciation rate influences the
20 expenses and subsequent revenue requirements of all of CEG's utilities. As
21 discussed above, the OUCC is proposing that any revised depreciation rate should
22 not go into effect until the utility's next rate case. It is infeasible to propose that
23 the revised depreciation rate not go into effect until Shared Services' next rate case,

1 because Shared Services is not a utility and therefore does not have its own, separate
2 rate case. Therefore any concerns regarding the immediate implementation of
3 CEG's revised depreciation rates still apply to Shared Services.

4 **Q: What is the OUCC recommending for the depreciation rate for Shared**
5 **Services?**

6 A: The revised depreciation rate should not go into effect (that is, be applied to
7 depreciable plant) until an order is issued in the first rate case of a CEG investor-
8 owned utility. If the revised depreciation rate is implemented in this manner, the
9 rate base for Shared Services would not be inflated, and would prevent CEG and
10 its investor-owned utilities from earning an excess return. An excess return would
11 occur if the revised (lower) depreciation rates are implemented when an order is
12 issued in this cause.

13 **Q: Based on CEG's proposed depreciation rate for Shared Services (8.40% vs.**
14 **12.75%) how would CEG's proposal increase Shared Services' future "rate**
15 **base"?²**

16 A: Based on Mr. Spanos' analysis, annual depreciation expense would decrease by
17 \$4,027,020.

18 **Q: Based on the OUCC's proposed depreciation rate for CEG's Shared Services**
19 **(5.27% vs. 12.75%), how would the OUCC's proposal increase CEG's future**
20 **rate base?**

21 A: Based on Mr. Garrett's analysis, CEG's Shared Services' annual depreciation
22 expense would decrease by \$6,928,758. Thus, if any of CEG's investor-owned
23 utilities do not have new rates go into effect until four years after an order is issued

² While Shared Services does not technically have a "rate base," CEG's investor owned utilities will pay a return on their allocated portion of Shared Services' rate base.

1 in this cause, accumulated depreciation would be \$27,715,032 lower than with
2 current depreciation rates. Thus, rate base would be \$27,715,032 higher.

D. CWA Authority and Citizens Water of Indianapolis

3 **Q: Do you have the same concerns about the timing of implementing the**
4 **depreciation rates for CWA Authority and Citizens Water of Indianapolis as**
5 **you do for Westfield Wastewater, Westfield Water and Shared Services?**

6 A: I do not have the same concerns. Implementing the revised depreciation rates for
7 CWA Authority and Citizens Water of Indianapolis upon the issuance of an order
8 in this cause would not overstate rate base and would not subsequently result in
9 inflated NOI in future rate cases. However, it is a basic goal for accounting purposes
10 that revenues should match expenses that gave rise to those revenues, which is the
11 same principle used in setting regulated utility service rates. Revenue requirement
12 should be based on a level of operating expenses consistent with that revenue
13 requirement. Moreover, to be consistent with the recommendations I have made
14 above and those made by OUCC witnesses Edward Rutter and Michael Eckert, any
15 revised depreciation rates should not be applied to depreciable plant until an order
16 is issued in the utility's next rate case.

E. General

17 **Q: When a utility seeks to revise its depreciation rates, is it typical for it to defer**
18 **changing its depreciation rate(s) until their next rate case?**

19 A: Yes. In Cause No. 44992, Indiana American Water Company proposed to revise
20 its depreciation rates between rate cases, but proposed that the change not take place
21 until the end of their next rate case. The Commission accepted Indiana American's
22 proposal to defer changing its depreciation rate(s) until their next rate case.

1 In Indiana Michigan ("I&M"), Cause No. 42959 (order dated October 19,
2 2006), I&M sought to decrease depreciation rates between rate cases. The
3 Commission rejected I&M's proposal, and stated on page 24 the following:

4 While the Petitioner indicates that a revision to its depreciation rates
5 is needed to achieve a certain result, under [Indiana Code § 8-1-2-
6 19] it is up to the Commission to reach such a conclusion. Our
7 review of the definition of "necessary" in the statutory context
8 presented in [I.C. § 8-1-2-19], leads us to conclude that granting the
9 relief requested in this Cause is not *absolutely essential,*
10 *indispensable, or inevitable,* as an outcome that must be reached by
11 the Commission in its consideration of a stand-alone presentation of
12 the depreciation issue. As the Commission has historically
13 considered the issue of revised depreciation rates either as part of,
14 or in preparation for, a rate case and has, on occasion, reviewed
15 depreciation rates as a stand-alone issue, we find that we have the
16 statutory flexibility to determine the appropriate context in which
17 depreciation issues should be considered based on the specific facts
18 presented in a proceeding.

19 Emphasis in original.

20 The Commission also stated on page 25:

21 Unlike the telecommunications proceedings considered by the
22 Commission in which requested revisions to depreciation rates,
23 largely driven by growth, consolidation, and technological changes,
24 were approved on a stand-alone basis, such issues are not present in
25 this proceeding.

26 While [I.C. § 8-1-2-]19 and 20 allow for the revision of depreciation
27 rates outside of rate proceeding, these statutory provisions are not a
28 substitute for the comprehensive review of all costs and cost savings
29 that the periodic filing of a rate case provides....

30 Accordingly, based on the specific facts presented in this matter, we
31 reject I&M's request in this Cause and find that it is not necessary
32 or appropriate to revise I&M's depreciation rates on a stand-alone
33 basis.

34 I agree with the Commission that depreciation rates should not be revised
35 between rate cases. Ratepayers should not be subjected to higher revenue

1 requirements caused by an immediate implementation of lower, revised
2 depreciation rates.

III. AMORTIZATION OF ACQUISITION ADJUSTMENTS

3 **Q: Do the Westfield utilities (Gas, Water and Wastewater) have acquisition**
4 **adjustments on CEG's books?**

5 A: Yes.

6 **Q: According to page 19 of Ms. Karner's testimony, CEG proposes "to update the**
7 **amortization rates applied to the acquisition adjustments[.]" Do you agree**
8 **with that portion of CEG's proposal?**

9 A: It depends on what CEG's proposal means and how it is implemented.

10 **Q: Please explain why you believe CEG's proposal is unclear.**

11 A: I initially presumed that CEG's acquisition adjustment would be the same as its fair
12 value increment. In Cause No. 44723 (CEG's purchase of the water and wastewater
13 assets from the City of Westfield), the parties agreed that Westfield Water would
14 be authorized a fair value increment of \$6,960,000 and Westfield Wastewater
15 would be authorized a fair value increment of \$17,040,000. However, CEG's
16 Attachment SEK-2 in this case shows an acquisition adjustment balance of
17 \$4,829,801 for Westfield Water and \$8,447,539 for Westfield Wastewater. Thus, it
18 appears that CEG's use of the terms "acquisition adjustment and "fair value
19 increment" are not synonymous.

20 **Q: Why does this difference matter?**

21 A: In Cause No. 44726 the parties agreed (and the Commission approved) that
22 Westfield Water and Westfield Wastewater would earn a return on, but not of, the
23 remaining fair value increment, and the fair value increments would be amortized
24 over 40 years (2.5% per year). To the extent that CEG's proposal to revise the

1 amortization rates of the Westfield acquisition adjustments is also a proposal to
2 revise the amortization rates of the respective fair value increments, that proposal
3 would alter the approved settlement agreement. The amortization period for the
4 fair value increment was an important element of the settlement. Moreover,
5 reducing the amortization rate of the fair value increments(s) will cause rate base
6 (of Westfield Water and Wastewater) to be higher than it otherwise would be. This
7 proposal would harm ratepayers. The OUCC would oppose CEG's proposal to
8 unilaterally revise the settlement from Cause No. 44726.

IV. DIG-INDY TUNNEL SYSTEM

9 **Q: What is the DigIndy Tunnel System?**

10 A: According to CEG's web site, the DigIndy Tunnel System is a 28-mile long
11 network of 18-foot diameter deep rock tunnels being built 250-feet beneath the city.
12 Along with other projects in the combined sewer system and at Citizens' two
13 advanced wastewater treatment plants, the \$2 billion program is Indy's solution to
14 reducing combined sewer overflows into area waterways, and keeping the utility in
15 compliance with a Consent Decree with the U.S. EPA.

16 **Q: Does the DigIndy Tunnel system create any future concerns regarding CWA's**
17 **future depreciation rates?**

18 A: Yes. Compared to the rest of CWA Authority's current UPIS (\$2.7 billion), the
19 scope of the DigIndy project is huge. The DigIndy tunnel will have a service life
20 and characteristics that are different from the rest of CWA Authority's UPIS. The
21 tunnel will have a service life that exceeds the life of CWA Authority's other utility
22 plant. Moreover, unlike most other utility plant, a portion of the tunnel cannot be
23 retired and replaced. The DigIndy tunnel is unique. Due to its magnitude and long

1 service life, completion of DigIndy will change the composition of CWA
2 Authority's UPIS.

3 **Q: How can your concerns regarding the DigIndy tunnel be addressed?**

4 A: The DigIndy project is scheduled to be completed in 2025. When a utility has
5 significant growth or adds a large construction project that changes the
6 characteristics of the composition of UPIS, it should update its depreciation rates.
7 The completion of the DigIndy project is the type of project that necessitates a new
8 depreciation study. CWA Authority should be required to file a revised
9 depreciation study that will coincide with the completion of CWA Authority's
10 DigIndy project that applies an appropriate depreciation rate to the DigIndy tunnel.
11 Failure to have a proper depreciation rate that reflects the nature of the DigIndy
12 tunnel may allow CWA Authority to over-collect its depreciation expense.

V. CONCLUSION

13 **Q: Please state the OUCC's recommendations.**

14 A: The OUCC recommends the depreciation rates proposed by OUCC witness David
15 Garrett be approved by the Commission. As discussed by me and OUCC witnesses
16 Edward Rutter and Michael Eckert, any revised depreciation rate should not go into
17 effect until an order is issued in each utility's next rate case. The OUCC is also
18 proposing that CWA Authority be required to present a revised depreciation rate
19 once it has completed its DigIndy Project.

20 **Q: Does this conclude your testimony?**

21 A: Yes.

APPENDIX A

1 **Q: Please describe your educational background and experience.**

2 A: I graduated from Bentley College in Waltham, Massachusetts, with a Bachelor's
3 degree in Economics & Finance and an Associate's degree in Accounting. Before
4 attending graduate school, I worked as an escheatable property accountant at State
5 Street Bank and Trust Company in Boston, Massachusetts. I was awarded a
6 graduate fellowship to attend Purdue University where I earned a Master's of
7 Science degree in Management with a concentration in finance.

8 I was hired as Utility Analyst in the Economics and Finance Division of the
9 OUCC in October 1990. Since then, my primary areas of responsibility have been
10 in utility finance, utility cost of capital, and regulatory policy. I was promoted to
11 Principal Utility Analyst in August 1993 and to Assistant Chief of Economics and
12 Finance in July 1994. As part of an agency-wide reorganization in July 1999, my
13 position was reclassified as Lead Financial Analyst within the Rates/Water/Sewer
14 Division. In October 2005, I was promoted to Assistant Director of the
15 Water/Wastewater Division. In October 2012, I was promoted to Chief Technical
16 Advisor. I have participated in numerous conferences and seminars regarding
17 utility regulation and financial issues. I was awarded the professional designation
18 of Certified Rate of Return Analyst (CRRA) by the Society of Utility and
19 Regulatory Financial Analysts (SURFA). This designation is awarded based upon
20 experience and the successful completion of a written examination. In April 2012,
21 I was elected to SURFA's Board of Directors and continue to serve on SURFA's
22 Board.

1 **Q: Have you previously testified before the Indiana Utility Regulatory**
2 **Commission?**

3 A: Yes. I have testified before the Indiana Utility Regulatory Commission (“IURC”
4 or “Commission”) in a number of different cases and issues. I have testified in
5 water, wastewater, natural gas, telecommunication and electric utility cases. While
6 my primary areas of responsibility have been in cost of equity, utility financing, fair
7 value, utility valuation and regulatory policy, I have provided testimony on
8 trackers, guaranteed performance contracts, declining consumption adjustments,
9 and other issue.

AFFIRMATION

I affirm, under the penalties for perjury, that the foregoing representations are true.

Edward R. Kaufman

By: Edward R. Kaufman

Cause No. 45039

Indiana Office of

Utility Consumer Counselor

6/22/18

Date: