

OFFICIAL  
EXHIBITS

Petitioner's Exhibit No. 4  
Cause No. 45387  
Vectren South  
Page 1 of 8

SOUTHERN INDIANA GAS AND ELECTRIC COMPANY  
D/B/A VECTREN ENERGY DELIVERY OF INDIANA, INC.  
A CENTERPOINT ENERGY COMPANY  
("VECTREN SOUTH")

I.U.R.C. CAUSE NO. 45387

IURC  
PETITIONER'S  
EXHIBIT NO. 54  
DATE 11-12-20 REPORTER LR

DIRECT TESTIMONY  
OF  
PETER J. HUBBARD  
MANAGER, PACE GLOBAL

ON

DEMAND SIDE MANAGEMENT MODELING IN  
VECTREN SOUTH'S 2019 IRP

SPONSORING PETITIONER'S EXHIBIT NO. 4  
ATTACHMENT PJH-1

**DIRECT TESTIMONY OF PETER J. HUBBARD**

**I. INTRODUCTION**

**Q. Please state your name, title and business address.**

A. My name is Peter J. Hubbard. I am employed by Siemens Energy Business Advisory ("Siemens EBA") also doing business as Pace Global Energy Services, LLC ("Pace Global") as a Manager. My business address is 12700 Fair Lakes Circle, Suite 250, Fairfax, Virginia 22033.

**Q. Please summarize your educational background.**

A. I hold two Bachelor of Science degrees in Physics and Mathematics from the University of Memphis and one Bachelor of Arts degree in French, also from the University of Memphis. In addition, I hold one Master of Arts degree from the Johns Hopkins University School of Advanced Studies in International Affairs with two Concentrations in International Economics and Energy, Resources and Environment and one Specialization in Quantitative Methods and Economic Theory.

**Q. Please briefly describe your professional background.**

A. I am an energy consultant and Manager at Pace Global, focused primarily on natural gas and other fuel markets but also supporting power market focused work including integrated resource plans ("IRP"). In addition, I develop and manage Pace Global's proprietary natural gas market outlook using the Gas Pipeline Competition Model forecasting tool licensed by RBAC Inc. Finally, I fulfill a business development role at Pace Global.

**Q. Please describe Pace Global's recent experience and expertise in structuring and leading integrated resource planning for utilities such as Vectren South.**

A. Pace Global is a leading consultant for integrated resource planning, with extensive experience in structuring and facilitating IRPs for utilities throughout the United States and Caribbean. The following list represents a selection of recent clients who have engaged Pace Global to contribute to their IRP processes: Puerto Rico Electric Power Authority (PREPA), Orlando Utilities Commission, New York State Energy Research and

1 Development Authority (NYSERDA), Clean Power San Francisco, Minnesota Power  
2 (Minnesota), Madison Gas & Electric (Wisconsin), Dominion Energy, Glendale Water and  
3 Power (California), City of Farmington NM (New Mexico), Caribbean Utilities Corporation  
4 (Grand Cayman), and Pasadena Water and Power (California).

5  
6 **Q. Have you previously testified before the Indiana Utility Regulatory Commission**  
7 **("Commission" or "IURC")?**

8 A. Yes. I provided written testimony associated with Cause No. 45086 and I also provided  
9 written rebuttal testimony with Cause No. 45052.

10  
11 **Q. What is the purpose of your testimony?**

12 A. My testimony is provided to give background and understanding to how demand side  
13 management ("DSM") programs were modeled and evaluated within the 2019 IRP through  
14 the use of the optimization and production cost modeling software program Aurora.

15  
16 **Q. Are you sponsoring any attachments?**

17 A. Yes, Petitioner's Exhibit No. 4, Attachment PJH-1 provides a table with annual avoided  
18 cost values.

19  
20  
21 **II. DSM MODELING IN VECTREN SOUTH'S 2019 IRP**

22  
23 **Q. What DSM modeling assumptions did you use to model DSM in Vectren South's**  
24 **2019 IRP?**

25 A. At a high level, up to a maximum of 1.75% per year of eligible retail sales were considered  
26 for possible conservation through an incremental block of energy efficiency ("EE") which  
27 was divided into seven (7) blocks (roughly 0.25% per block). Two (2) demand response  
28 ("DR") blocks, one fixed and one selectable in addition to one (1) fixed low income ("LI")  
29 block were also included in the model. The savings associated with each block were  
30 initially based on the characteristics associated with the realistic achievable potential  
31 identified in the 2020-2025 Market Potential Study. DSM modeling assumptions were  
32 provided to Pace Global by Vectren South and Vectren South's other DSM-related  
33 consultants.

1  
2 **Q. Why is 2021 the first year that DSM can be selected in the model?**

3 A. The 2019 IRP included Vectren South's approved 2018-2020 Electric DSM Plan (Cause  
4 44927) as part of the base model assumptions. Therefore, 2021 was identified as the first  
5 year that new DSM programs could be selected.  
6

7 **Q. How were the DSM modeling assumptions put into the optimization software?**

8 A. The DSM assumptions were entered into the Aurora software via the provided  
9 spreadsheets which contained year-by-year 8760 peak and energy sales impacts and  
10 costs for each of the seven (7) EE blocks, two (2) DR, and one (1) LI for each of the three  
11 (3) different time periods (2021-2023, 2024-2026, and 2027-2039).  
12

13 **Q. What is the model's primary objective?**

14 A. Aurora is a model that can be used to perform a dynamic least-cost optimization routine.  
15 This routine uses reserve margin requirement logic, resource economics, market  
16 conditions and other parameters to identify optimized portfolios based on an identified  
17 objective function. For purposes of the 2019 IRP analysis, the objective function  
18 considered for the optimization routine was to minimize utility cost.  
19

20 **Q. What does the model evaluate?**

21 A. Aurora evaluates the net present value of costs associated with a portfolio serving  
22 customer energy requirements with the capability to consider multiple supply side and  
23 demand side resource options. All fixed and variable costs and revenues associated with  
24 an identified portfolio are captured and compared on a net present value basis.  
25

26 **Q. How does DSM compete with supply side resources in the model?**

27 A. DSM options are modeled as load-side alternatives that can be chosen as part of a  
28 portfolio to meet customer peak and energy sales requirements side-by-side with  
29 generation-side alternatives. This can be accomplished within the Long-Term Capacity  
30 Expansion (LTCE) module, which is the optimization module in Aurora.  
31

32 **Q. Can the model select varying levels of EE throughout the EE forecast?**

33 A. As modeled, EE had seven (7) selectable EE bundles each representing 0.25% of annual

1 load excluding opt-out sales. The model also included one fixed low-income bundle, one  
2 fixed DR bundle (Air Conditioning Direct Load Control as well as Smart Thermostat) and  
3 one selectable DR BYOT (Bring Your Own Thermostat) bundle. While each bundle  
4 provides similar peak and energy reductions, each had an inclining cost associated with  
5 its inclusion in a portfolio. An increasing selection of EE blocks represents an increasing  
6 impact to peak and energy sales conservation and increasing cost to achieve those  
7 reductions.

8  
9 **Q. Is the model constrained by allowing it to select DSM in 2021 and holding constant**  
10 **throughout the applicable IRP planning period?**

11 A. No. The model was allowed to make multiple selections over two three-year periods  
12 beginning in 2021 and 2024 and then evaluates the remaining years beginning in 2027  
13 through 2039 as one collective group.  
14

15 **Q. Did Vectren South request that you conduct additional analyses whereby DSM**  
16 **prices were allowed to fluctuate?**

17 A. Yes. In consideration of various regulatory constructs in the scenario-based portfolios, EE  
18 costs were decreased/increased by approximately 12% in the IRP model to capture the  
19 economic selection and optimization of EE.  
20

21 **Q. How does the model determine which load shapes are available for selection?**

22 A. Each EE block has an 8760 load shape associated with it. The bundle specific load shapes  
23 were based on information provided by Vectren South's DSM consultant which relied upon  
24 the latest Market Potential Study ("MPS").  
25

26 **Q. Please describe the EE modeling result in the reference case, the preferred**  
27 **portfolio, and other candidate portfolios.**

28 A. In addition to the fixed low-income EE block and fixed DR resource, the Aurora portfolio  
29 optimization module selected three (3) bundles of near-term EE representing  
30 approximately 0.75% of eligible sales adjusted for an opt-out rate of 77% of eligible load  
31 in the reference case, the preferred portfolio, and two of the candidate portfolios. Five  
32 candidate portfolios were optimized with two (2) bundles of near-term EE representing  
33 0.50% of eligible sales, while one candidate portfolio was optimized with four (4) bundles

1 of near-term EE representing 1.00% of eligible sales. Ultimately, all 10 candidate  
2 portfolios were run with five (5) bundles representing approximately 1.25% of eligible sales  
3 based on a sensitivity that showed only a small difference in overall portfolio costs on a  
4 20 year Net Present Value of Revenue Requirements ("NPVRR") basis between the  
5 0.75% and 1.25% levels.  
6

7 **Q. Please describe the role of the EE high and low sensitivity costs and associated**  
8 **results.**

9 A. The EE high and low sensitivity costs (with a range of approximately +/-12% compared to  
10 the Reference Case) were included within scenario-based modeling. The level of EE that  
11 was selected across these scenario-based portfolios ranged from 0.75% and 1.25% EE.  
12 As mentioned in the previous response, the candidate portfolios that were selected for  
13 further analysis, including the preferred portfolio, were all run with five (5) bundles of EE  
14 representing approximately 1.25% of eligible sales based on a sensitivity that showed only  
15 a small difference in overall portfolio costs on a 20 year NPVRR basis between the 0.75%  
16 and 1.25% levels.  
17

18 **Q. What improvements based on stakeholder feedback were made to the modeling of**  
19 **Energy Efficiency in the 2019 IRP?**

20 A. Review of prior comments from stakeholders and robust stakeholder discussion led to  
21 several improvements to DSM modeling that have been made since the 2016 IRP. The  
22 model has been allowed to make multiple decisions over the 20-year period. The model  
23 selects DSM for two three-year periods beginning in 2021 and 2024 and then evaluates  
24 the remaining years beginning in 2027 as one collective group. This allows the model to  
25 select the appropriate level of DSM based on cost-effectiveness differences between the  
26 short and long run. Another improvement is the addition of bin specific load shapes which  
27 improved accuracy versus utilizing the same average load shape for each bin. Further,  
28 DR bundles have been added to the model. Lastly, the modeled savings were aligned to  
29 the latest MPS and price sensitivities were conducted. The addition of price sensitivities  
30 guided our understanding of energy savings potential as costs might vary.  
31  
32

33 **III. DSM AVOIDED COSTS IN VECTREN SOUTH'S 2019 IRP**

1  
2 **Q. Were Avoided Costs updated in Vectren South's 2019 IRP?**

3 A. Yes. Consistent with IRP rules, Vectren South evaluated supply-side and demand-side  
4 resources on a consistent and comparable basis. As energy efficiency is selected through  
5 the IRP modeling process, it is avoiding the cost of investing in another supply-side  
6 resource.

7  
8 **Q. How were avoided costs derived in Vectren South's 2019 IRP?**

9 A. The avoided costs utilized the same technology assumption as the 2019 IRP reference  
10 case. Avoided capacity costs were based upon a 216 MW 1x F Class Frame simple cycle  
11 gas turbine ("SCGT").

12  
13 **Q. Were avoided Transmission and Distribution costs included in avoided cost?**

14 A. Yes. Consistent with Vectren South's 2018-2020 DSM Plan, avoided transmission &  
15 distribution ("T&D") costs were included in avoided costs for DSM Planning years 2021-  
16 2023. Vectren South's avoided T&D costs capture the reduction in line loss on the system  
17 by avoiding the next unit of energy in addition to SCGT transmission switchyard costs.

18  
19 **Q. Were any adjustments made to the 2019 IRP Avoided Costs in this filing?**

20 A. Yes. Firm transmission service demand charge for gas commodity included in the IRP for  
21 a SCGT to be available all hours was removed from the avoided costs in this filing.

22  
23 **Q. Why was this adjustment included in this filing?**

24 A. MISO is currently reviewing how resources will be accredited in the future, which could  
25 include a seasonal construct or other incentives to ensure resources are available when  
26 needed. For the 2019/2020 IRP, Vectren South decided to include firm transmission  
27 service charges for gas resources. As more clarity is needed from MISO regarding future  
28 changes in resource accreditation, for purposes of this filing, Vectren South determined it  
29 would reflect the ability to use less expensive pipeline capacity to supply the gas unit.

30  
31 **Q. What impact does this adjustment have on avoided costs over the 20-year period?**

32 A. Removing the firm transmission service demand charge lowers the avoided costs by  
33 approximately \$27 per kW in 2018\$ over the 20-year period.

1  
2 **Q. What improvements to avoided costs have been included in the plan?**

3 A. Avoided costs have been updated to include capital and operations and maintenance  
4 ("O&M") costs for the least cost resource identified in the 2019 IRP. In the 2016 IRP and  
5 2018 – 2020 plan, avoided T&D costs were based on a standard rule-of-thumb to reflect  
6 10% of capital cost. The avoided T&D costs calculation has been updated to capture the  
7 line loss reduction on Vectren South's T&D system using an average system line loss rate.  
8 Switchyard costs from the tech assessment have also been included in avoided T&D  
9 costs.

10  
11 **Q. Were any adjustments made to the avoided Transmission costs prior to applying**  
12 **line loss?**

13 A. Yes. All costs applicable to Vectren South's Transmission, Distribution and Storage  
14 System Improvement Charge ("TDSIC") rider were removed from the calculation.  
15  
16

17 **IV. CONCLUSION**  
18

19 **Q. Does this conclude your direct testimony in this proceeding?**

20 A. Yes, it does, at this time.



# VERIFICATION

I, Peter J. Hubbard, Manager, Pace Global, affirm under penalties of perjury that the foregoing representations are true and correct to the best of my knowledge, information and belief.

A handwritten signature in cursive script, reading "Peter J. Hubbard", written over a horizontal line.

Peter J. Hubbard

Date: June 3, 2020

## Avoided Costs in Nominal \$

Year	Avoided Capital/ O&M Cost \$/kW	Transmission & Distribution Avoided Capital Cost \$/kW	Total Capacity Avoided Cost \$/kW	Natural Gas Forecast \$/MMBtu **	System Marginal Cost \$/MWh* **
2020	\$120.58	\$6.36	\$126.94	\$2.98	\$28.63
2021	\$123.23	\$6.43	\$129.66	\$3.16	\$30.06
2022	\$125.94	\$6.55	\$132.49	\$3.37	\$34.99
2023	\$128.71	\$6.73	\$135.44	\$3.63	\$35.77
2024	\$131.54	\$6.71	\$138.25	\$3.83	\$36.81
2025	\$134.44	\$6.83	\$141.27	\$4.00	\$38.82
2026	\$137.40	\$6.99	\$144.38	\$4.19	\$39.80
2027	\$140.42	\$7.15	\$147.56	\$4.35	\$44.04
2028	\$143.51	\$7.32	\$150.83	\$4.52	\$46.36
2029	\$146.66	\$7.50	\$154.16	\$4.68	\$48.37
2030	\$149.89	\$7.63	\$157.53	\$4.87	\$50.18
2031	\$153.19	\$7.81	\$161.00	\$5.06	\$51.76
2032	\$156.56	\$7.98	\$164.54	\$5.27	\$52.59
2033	\$160.00	\$8.16	\$168.16	\$5.51	\$54.94
2034	\$163.52	\$8.34	\$171.86	\$5.73	\$56.60
2035	\$167.12	\$8.52	\$175.64	\$6.02	\$59.93
2036	\$170.80	\$8.71	\$179.51	\$6.23	\$61.52
2037	\$174.56	\$8.90	\$183.46	\$6.48	\$64.69
2038	\$178.40	\$9.10	\$187.49	\$6.70	\$69.00
2039	\$182.32	\$9.30	\$191.62	\$6.90	\$72.04